



# 2017 ANNUAL REPORT



## City of Prince George

2017 Annual Report for the year ending December 31, 2017

The Annual Report is prepared by the External Relations and Finance Departments of the City of Prince George, in cooperation with other City departments and its two controlled entities: the Prince George Public Library and Tourism Prince George.

Prince George, British Columbia, Canada



# TABLE OF CONTENTS

|   |    |
|---|----|
| Message from the Mayor . . . . .            | 4  |
| Message from the City Manager . . . . .     | 5  |
| Organizational Structure . . . . .          | 6  |
| Strategic Framework . . . . .               | 7  |
| Social Development . . . . .                | 8  |
| Environment . . . . .                       | 14 |
| Economic Development . . . . .              | 23 |
| City Government . . . . .                   | 29 |
| Financial Information . . . . .             | 33 |
| Report from the Financial Officer . . . . . | 34 |
| Report from the Auditor . . . . .           | 37 |
| Consolidated Financial Statements . . . . . | 38 |
| 2017 Permissive Tax Exemptions . . . . .    | 61 |

# MESSAGE FROM THE MAYOR



In a sense, 2017 was a year of show and tell for Prince George. We **showed** the rest of the province the true nature of the Prince George character by enthusiastically welcoming evacuees of the Cariboo wildfires. During the referendum, residents clearly **told** us they wish to replace the aging Fire Hall #1 and Four Seasons Leisure Pool.

The referendum and the wildfire emergency were indeed defining events of 2017. Both involved very hard work, a lot of time from staff, and, in the case of the wildfire response, thousands of volunteers. The partnerships that were forged during the wildfires with CNC, UNBC, School District #57, Northern Health, and others are a testament to the strength of the fabric of our community. However, these events were far from the only City-led achievements, activities, and initiatives in 2017.

On the day the wildfire emergency started, the City held its last Canada 150 concert. Thanks to the investment from the Government of Canada, Canada 150 brought a range of activities and events that – together with the Celebrate Prince George program of the City and Tourism Prince George – was unprecedented. More than 2,000 people helped to create two new murals and an estimated 25,000 attended the Heatwave concert series in Canada Games Plaza. The Canada 150 infrastructure program brought funding for a new pavilion in Lheidli T'enneh Memorial Park, which will serve as a picnic shelter and an expression of partnership between the City and the Lheidli T'enneh.

In fact, working with other governments is critical to our success. We have identified a number of priorities where we can join with other governments to enhance our community:

- Expanded emergency response capacity and preparedness
- Additional housing and expanded health services, aligned with Government of BC priorities
- The new pool
- Arts and culture infrastructure and events
- Enhanced transit service

The refurbished Masich Place Stadium is a timely example of how we can work with other levels of government for the benefit of our community.

“Construction” is certainly a theme in our community. In fact, after setting a record for building permits in 2016, 2017 wasn’t far behind. Put together, the two-year total equals almost a

quarter-of-a-billion dollars of investment with the vast majority coming from the private sector. Also in 2017: the Riverbend Seniors Community was completed and the Pomeroy and Best Western Hotels began construction.

In 2018, Council is continuing to focus its attention on revitalizing the downtown. Housing will continue to play a role in our activities with construction on the condominium development next to City Hall, along with ongoing construction of a nine-unit condo project on Seventh Avenue. In late 2017, the Northern Development Initiative Trust gave a huge vote of confidence in the future of downtown Prince George, providing nearly \$2 million in additional funds to assist developers aiming to increase housing options downtown.

What we’re seeing downtown today is collaboration between the City and the private sector to improve the downtown for everyone and make it a point of pride in our community. Along with providing incentives, the City is looking to do its part by replacing the pool, building a new underground parkade, and providing space for the Farmers Market and a future arts-based community centre. Business people, meanwhile, are also making investments in our downtown, and looking to add housing and hotels along with the recent investments in restaurants and craft breweries.

Beyond downtown, we are seeing considerable investment in residential construction in the Hart and Tyner Ridge areas, major construction along Highway 16 is involving upgrades to road corridors and intersections, and an unprecedented level of investment on the part of the City in civic infrastructure such as the water main project along Foothills. We are also making investments in Cottonwood Island Nature Park and in neighbourhood playgrounds, consistent with our new Park Strategy.

All of this provides just a snapshot of where we’re going as a city and the work that is occurring every day.

On behalf of Council, I would like to thank City staff for their continuing excellent work on behalf of residents. We would also like to thank residents for their patience and understanding while the many developments take place downtown and across the city to make Prince George an even better place to live.

Mayor **Lyn Hall**



From left to right:

Councillor [Garth Frizzell](#), Councillor [Terri McConnachie](#), Councillor [Brian Skakun](#), Councillor [Susan Scott](#), Mayor [Lyn Hall](#), Councillor [Albert Koehler](#), Councillor [Murry Krause](#), Councillor [Jillian Merrick](#), Councillor [Frank Everitt](#)



# MESSAGE FROM THE CITY MANAGER



In 2017, City staff demonstrated once again the commitment, dedication, and pride with which we serve our community. Never was this more evident than during the summer as we accommodated thousands of evacuees during the Cariboo wildfires. I would like to use this opportunity to thank City staff and the thousands of volunteers who gave their time, money, and resources in many meaningful ways to accommodate our guests from the Cariboo last summer.

One of Council's priorities has been to establish a culture of service throughout the organization and to reconnect with our partners and citizens. In 2017, staff accomplished much to advance these goals.

During the Referendum, the City received voter assent to replace two important pieces of civic infrastructure: the Four Seasons Leisure Pool and Fire Hall #1. In our efforts to inform residents about their choices, we presented public information sessions, presentations to community groups, public displays, dedicated referendum web pages, graphics and videos, digital town halls, and events for media. In the end, residents provided the City with a strong mandate to replace both facilities.

On the heels of the referendum, the City hosted two "Talktober-style" information sessions in November to provide additional opportunities for residents to connect with the Mayor and Council in-person, receive information about City initiatives, and ask questions of staff and elected officials.

Earlier in the year, the City unveiled a major customer service tool: our new website. The new princegeorge.ca improves the presentation of Prince George and enhances access to City information, including bylaws, news, and events. The City Website Redevelopment Project recently received a Gold award from MarCom, an international competition for marketing and communications professionals.

The Service Centre at City Hall continued to move our culture of customer service to newer and greater heights in 2017. The City's talented and hard-working "front-line" staff received and completed roughly 15,000 requests for service and fielded more than 45,000 phone calls (in addition to thousands of emails). Of these, more than 80 percent were answered within two minutes.

From the staff who are the initial points of contact to all the hard-working crews who ensure requests for service are completed efficiently and on-time, you have my sincere thanks. The same goes to all of our staff who are working throughout the City. They make all of our lives safer and more enjoyable. For example, who can forget the round-the-clock service that our snow crews provided this year? So much of what we do at the City is done in the spirit of providing service to the residents of Prince George and we are keen to improve.

Last fall, the City of Prince George and the unionized employees of CUPE Local 1048 and CUPE Local 399 ratified a new four-year collective agreement covering nearly 600 City staff. City management and the CUPE negotiating teams settled the new contract in a respectful, smooth, and efficient manner to the benefit of the community.

Finally, preparations are under way to hold the civic election this fall, which will involve a lot of hard work and volunteers. Could there be any more foundational customer service activity in a democracy than holding an election?

On behalf of City staff, I would like to thank the Mayor and Prince George City Council for their service over the past term. We have achieved much together for the residents of Prince George.

As always, I thank City staff for their tireless hard work and commitment to customer service and everyday excellence.

**Kathleen Soltis**  
City Manager

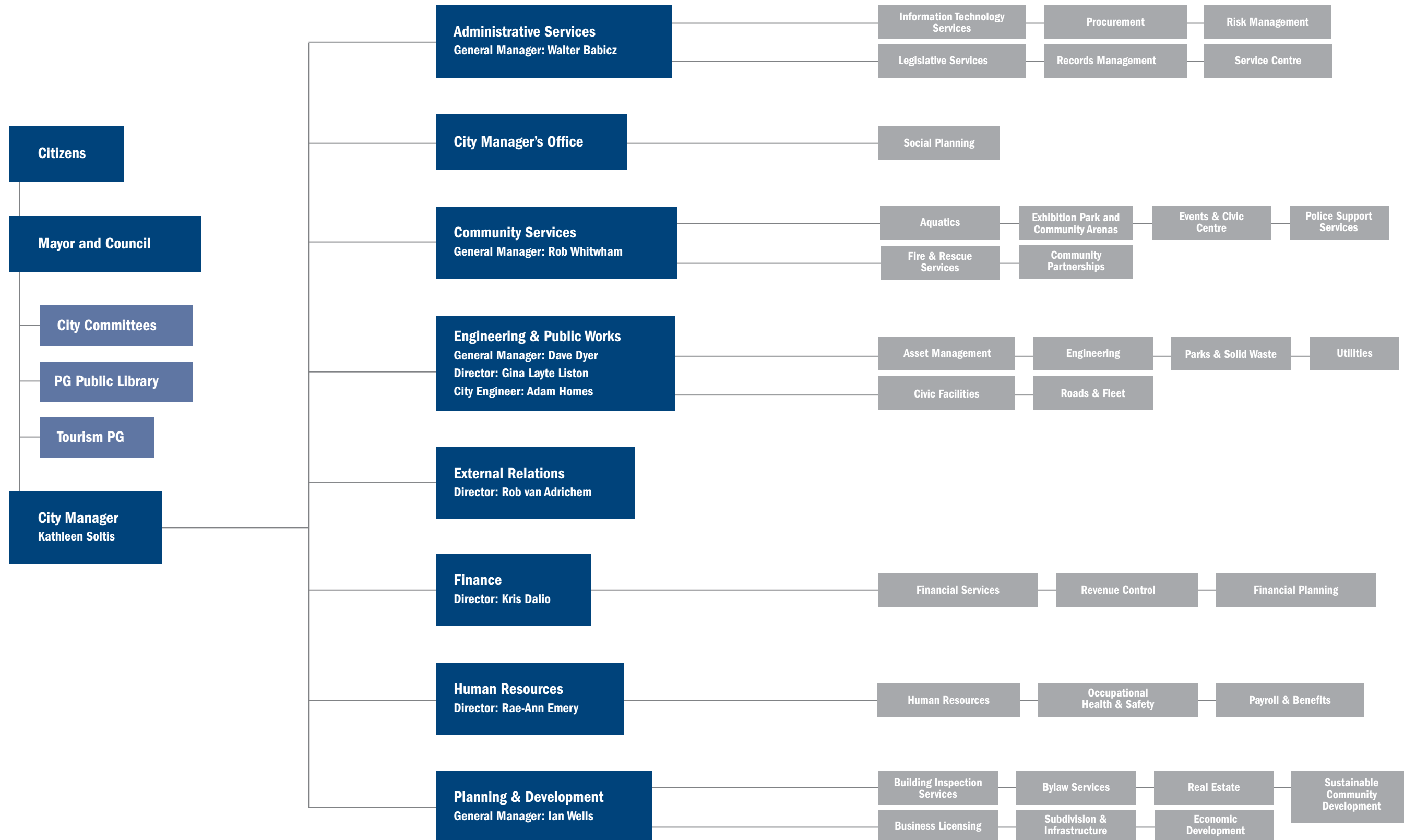


From left to right:

Adam Homes, City Engineer; Gina Layte Liston, Director of Public Works; Rob van Adrichem, Director of External Relations; Walter Babicz, General Manager of Administrative Services; Kathleen Soltis, City Manager; Dave Dyer, General Manager of Engineering and Public Works; Rob Whitwham, General Manager of Community Services; Ian Wells, General Manager of Planning and Development; Kris Dalio, Director of Finance; Rae-Ann Emery, Director of Human Resources



# ORGANIZATIONAL STRUCTURE





# STRATEGIC FRAMEWORK

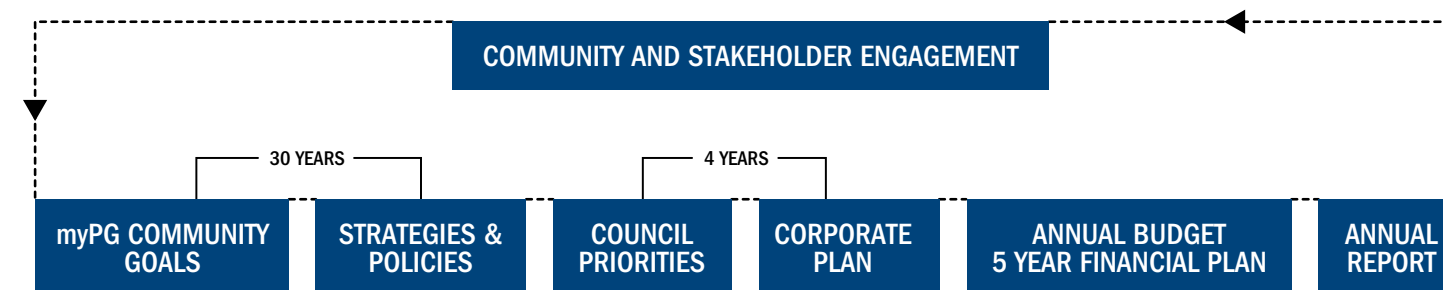
For the last several years, planning at the City of Prince George has been based on an integrated community sustainability plan – known as myPG – that was completed in 2010 and subsequently incorporated into a strategic framework the following year.

The myPG plan for a sustainable and prosperous Prince George captures the results of extensive public and stakeholder engagement that created a vision of the long-term future of Prince George. It outlines what the City needs to do to achieve that vision and is organized around four sections:

- **Social Development**
- **The Environment**
- **Economic Development**
- **City Government**

This annual report explores each of these sections individually, and highlights priorities, strategies, and measures associated with each of them.

The annual report itself is a critical piece of the strategic framework that provides a roadmap for integrating myPG and the community goals into the City's operations.





# SOCIAL DEVELOPMENT



89% of Prince George residents live  
**within 400m**  
of a park or open space

## Vision

The City of Prince George is committed to a population health approach to social development, which considers a broad range of social impacts.

## Goals

- Affordable, Accessible Housing
- Clear Identity and Pride
- Cultural Richness
- Equity and Inclusion
- Health and Wellness
- Safe Environment
- Supportive and Engaged Community

## Council Focus Areas

- Reconnect to create an inclusive and proud community.
- Support and promote initiatives that facilitate healthy and active living.
- Collaborate with partners to enhance the quality of life for residents.
- Celebrate success of our citizens and our community partners in order to foster civic pride.
- Continue initiatives related to youth engagement and education.

## Key Corporate Strategies

- Mobilize partnerships to address homelessness and increase affordable housing options.
- Implement the Community Recreation Services Plan.
- Facilitate and support initiatives to ensure an inclusive and safe community.
- Develop and implement a Child, Youth, and Family Strategy.
- Establish partnerships and support initiatives to encourage and enable physical activity.
- Utilize the Canadian Coalition of Municipalities Against Racism and Discrimination (CCMARD) framework as a tool to guide dialogue and action in support of reconciliation initiatives and events.



## 2017 Wildfire Response

Prince George hosted more evacuees from the 2017 Cariboo wildfires than any other community. The City's initial evacuation centre was located at the College of New Caledonia (d), and thousands of our neighbours from the Cariboo registered there for housing, food, health care services, animal boarding, and other social supports.

- 10,403 registered evacuees
- 1,145 temporary beds set up at the College, PGSS gym, and the Charles Jago Northern Sport Centre (c)
- 3,610 volunteers
- 475 horses and livestock
- 30,000 food vouchers
- 20 babies born in Prince George to evacuees
- More than 10,000 free visits from evacuees to Prince George pools (b)

The City hosted a Thank You PG party in September to recognize the efforts of local residents during the wildfire evacuation. The Mayor of Williams Lake also attended to say "Thank You Prince George!" (a)



a



b



c



d



## 2017 Accomplishments

Prince George experienced a “heatwave” of events this past summer to celebrate Canada’s 150th birthday. Heatwave, a live music festival featuring 29 performances over eight days, was held at Canada Games Plaza and attracted about 25,000 spectators (a, b). Canada 150 activities in Prince George also included two mural projects that involved 2,000 local residents: the Canada 150 Patchwork was installed on the concourse of CN Centre and the Canada 150 Mosaic is located in the Kin Atrium. Both murals express residents’ connection with Prince George.

Together with local community associations and Engage Sport North, the City delivered a new program aimed at increasing participation in sports. The Try It! Sports Discovery Program gave participants the chance to try a new sport, such as archery, jiu jitsu, lacrosse, and gymnastics. In all, eight sessions were offered in 2017 to more than 200 participants. Many of the sessions quickly filled up and plans were underway to expand the Try It! program in 2018.

Enhancing opportunities for active living also led to the creation of an additional local dog park, this time at Corporal Darren Fitzpatrick Bravery Park in the Hart. The City now has four off-leash dog parks. Parks Play Days were also delivered, providing opportunities for children to experience different parks around the city.

A five-year plan to re-invest in playgrounds across Prince George started in 2017, with the replacement of five playgrounds in City parks, as well as a new playground at Ron Brent Elementary School. A total of 20 old playgrounds were removed; of the remaining 47 playgrounds, 25 will be replaced over five years.

A Ball Diamond and Sport Field Strategy was completed in 2017, guiding the strategic investment in ball diamonds and sport fields in Prince George and revamping access for local clubs and sport teams. Prince George has 25 ball diamonds and 18 sport fields and many require upgrades – the cost to replace all of these facilities is estimated at close to \$37 million.

City Council is keen to leverage recreational facilities and Prince George’s active sporting organizations to enhance Prince George as a destination for tournaments and championships. The new SportPG Sport Event Hosting Grant Program was established by the City and Tourism Prince George in 2017 to support local organizations hosting regional, provincial, and national tournaments.

Council approved an age-friendly action plan for the City that is intended to foster a community that is accessible and inclusive for all, regardless of age or ability (c). The plan covers eight focus areas including parks and recreation, transportation, housing, and social inclusion. Prince George is aging: currently 12% of the local population is 65 or over but that percentage is expected to double within 20 years.





Construction of the Lheidli T'enneh Memorial Park Pavilion



## 2018 Workplan Highlights

The completion of the Lheidli T'enneh Memorial Park Pavilion will kick-start a series of events and activities aimed at strengthening inter-cultural understanding. The Pavilion will also be accessible for family gatherings and cultural performances.

The City will update the Community Cultural Plan in 2018 by completing an inventory of cultural organizations, activities, and assets. This information will feed into a cultural connections map that will lead to strategies for enhancing the arts and culture community in Prince George.

Design and construction of a new entrance to the Bob Harkins branch of the Prince George Public Library is expected to begin in 2018. The new structure will enhance access from the parking lot under the building and from Canada Games Plaza.

The recently completed Age-Friendly Plan will be mobilized in 2018 by building off the successful Try It! program that was launched in 2017. The expanded Try It! program will be oriented to adults over the age of 40 who would be interested in trying a sport or artistic activity for the first time.

The City's recreational infrastructure will be greatly expanded in 2018, when the refurbished Masich Place Stadium opens. The \$4.23 million redevelopment includes upgrades to the grandstand, an artificial turf infield, and improved track and field facilities.

The City will launch a new online system for aquatic and recreation programs, streamlining and improving functionality for users registering for programs through the City website.

Building on the City Parks Strategy, five playgrounds will be upgraded, including an accessible playground at Heather Park in the Hart. A community trail guide will also be published, complete with information about trail difficulty and accessibility.

The City will be partnering with community groups to create "service hubs" aimed at improving children's health. The initiative is part of 'Raise Up Our Kids,' an initiative to help encourage safe and healthy children in Prince George. The program is an extension of the City's Collective Impact process, which involves multiple organizations working together to solve complex social issues.



## Supporting Community Groups

### Community Grants



The City provides financial support directly to community organizations through the myPG Community Grant, the Community Enhancement Grant, and the Celebrate Prince George Community Grant.

### Bringing Competitions to Prince George

SportPG is a partnership between the City and Tourism Prince George and provides funds for local sport organizations to host regional, provincial, and national tournaments. 2017 was the inaugural year for the program.

**Grants**  
**\$23,107**

**Events**  
**14**

**Total Participants**  
**3,423**





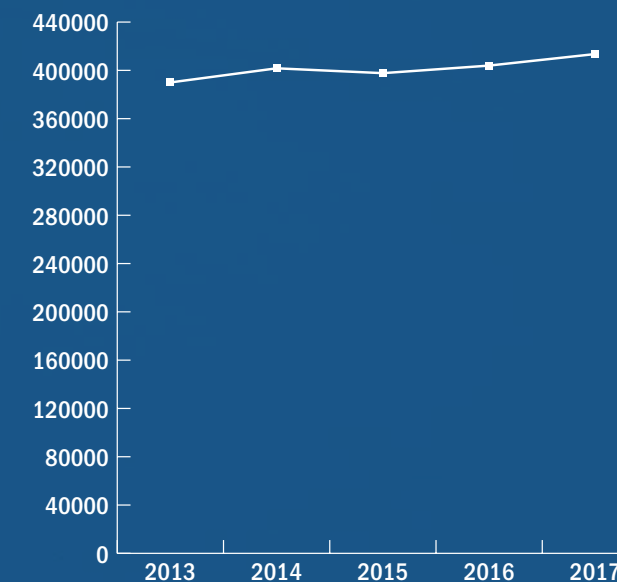
# Community Arenas

# 1.5 million

estimated annual users/visits

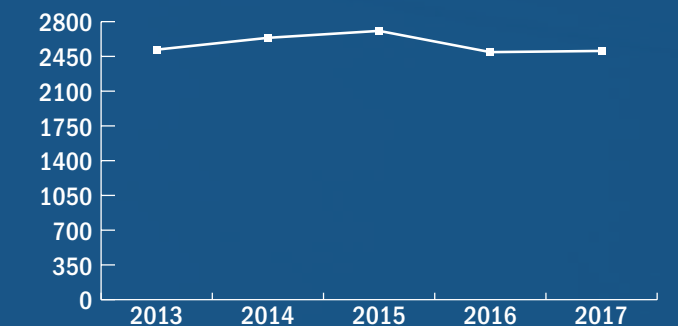
## Encouraging and Enabling Physical Activity

### Visits to the Aquatic Centre and Four Seasons Pool



### Participation in the Leisure Access Program

The goal of the Leisure Access Program is to improve quality of life and decrease the level of inactivity for low-income households, through access to publicly funded leisure services. The City receives applications from clients and referral agencies.



In 2017, local residents in the Leisure Access Program visited Prince George pools 20,703 times.



# ENVIRONMENT

## Vision

The City of Prince George and its partners are committed to protecting our air, water, and terrestrial environments.

## Goals

- Clean Air
- Clean Water
- Green City, Green Practices
- Green Energy
- Reduce Carbon Emissions and Adapt to Climate Change
- Reduce Waste

## Council Focus Areas

- Advance activities and operations that are environmentally sustainable.
- Develop and integrate transportation linkages, means and solutions.
- Monitor and work to decrease greenhouse gas emissions.

## Key Corporate Strategies

- Improve air quality, and build education and awareness in community.
- Use the Active Transportation Plan to prioritize active modes of transportation and a connected network.
- Employ Transportation Demand Management tools.
- Refocus on Transit Planning.
- Monitor and advance the City's Energy and Greenhouse Gas Management Plan (Corporate and Community).
- Expand the Downtown District Energy System Service to external customers.



## 2017 Accomplishments

The City launched a public education campaign related to household water conservation and the management of stormwater infrastructure.

- Two “water-wise” liaison officers (a) were employed during the summer to remind residents of the City’s watering restrictions, provide tools and tips for a healthy lawn and garden, and promote the water meter program.
- 450 residents were notified about sprinkling violations.
- Water conservation information was provided in local schools to more than 250 students.
- Five educational videos about stormwater management were produced.
- An open house was held at one of the City’s water boosting stations to inform residents about the source of their drinking water.

Efficient utilization of the City’s drinking water resource is a critical, ongoing environmental priority. The largest single construction project of 2017 involved adding a 3.5km water main along Foothills Boulevard to serve the Hart. This followed a related project to build redundancy between two wells located on the south side of the Nechako River near the Foothills Bridge.

BC Hydro and the CN EcoConnexions program funded the addition of 150 lilac, crabapple, maple, buckeye, elm, oak, and linden trees. They were planted in 2017 around the CN Centre parking lot and in the boulevard along portions of Ospika Boulevard.

Parks staff held public information sessions about preventing continued erosion at Cottonwood Island Nature Park and along the Heritage River Trails. Work in the park also involved raising the elevation of trails in low-lying parts of the park (c) and replacing a foot bridge that was washed away during a 2007 ice jam on the Nechako River.

The City partnered with PGAIR and BC Transit to celebrate Clean Air Day on June 7 during Bike to Work Week (b). Residents took the ‘Clean Air Pledge’ at the Celebration Station in front of City Hall and promised not to idle their vehicle or burn garbage, and bike to school or work when they could.





Installation of a new bridge in Cottonwood Island Nature Park.



## 2018 Workplan Highlights

Nature lovers will benefit from expansions and improvements planned at Prince George's parks:

- A new foot bridge in Cottonwood Island Nature Park to replace the one washed away during the 2007 ice jam on the Nechako River.
- Enhanced trails, parking, picnic areas, and a boat launch at the upgraded Nechako Riverside Park located on the north side of the Nechako River just east of the Foothills Bridge. Increased access to the rivers from parks and trails was identified by residents as the top priority in the City's recently completed Parks Strategy.
- Creation of a new park downtown beside the Wood Innovation and Design Centre.
- The replacement of the surface at the Duchess Park playground using the rubber from old vehicle tires. This new surface will also greatly enhance accessibility of the playground for all.

Air quality managers, policy makers, community members, and stakeholders will meet to identify air quality challenges and discuss ideas for improving air quality at the North Central BC Air Quality Forum hosted by the Prince George Air Improvement Roundtable (PGAIR) and the City in June 2018. The event will mark the 10th anniversary of PGAIR.

The City is starting the process to update two of its critical environmental plans, focusing on both climate change adaptation as well as mitigation. These plans will include local climate science and documented impacts, local greenhouse gas inventories, City and community targets for GHG reductions, and implementation-ready action plans.

In the wake of the Cariboo wildfires, the City is working to update its Community Wildfire Protection Plan. This is involving the identification of risk areas for local/regional wildfires, possible strategies for mitigating these risks, and increased public education.

In 2018, the City will be assessing areas that are vulnerable to groundwater contaminants such as road salt and pathogens. Based on this assessment, the City will develop a plan to protect groundwater, which is the community's main source of drinking water.

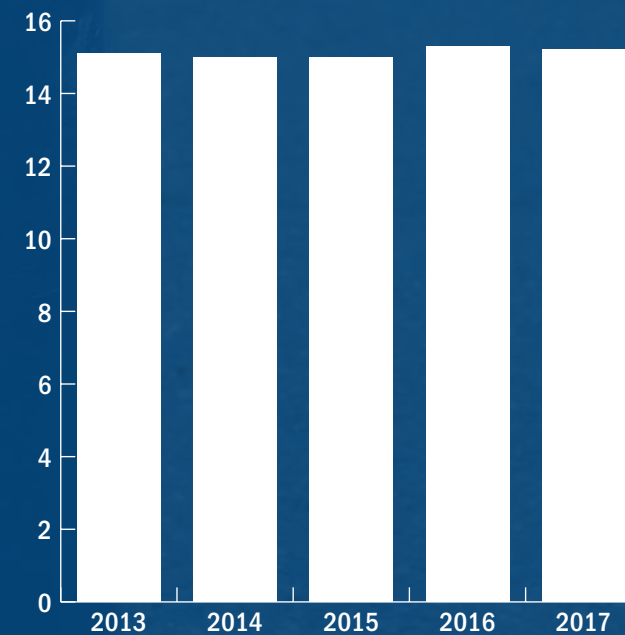
A waste characterization study will be undertaken in 2018, in collaboration with the Regional District of Fraser-Fort George. Understanding the composition of garbage going to landfills will inform strategies to reduce waste and utilize organic waste more effectively. A new online garbage and recycling calendar will also allow residents to download information about collection days and set reminders.





## Garbage

Total Garbage Collection  
(in millions of kilograms)

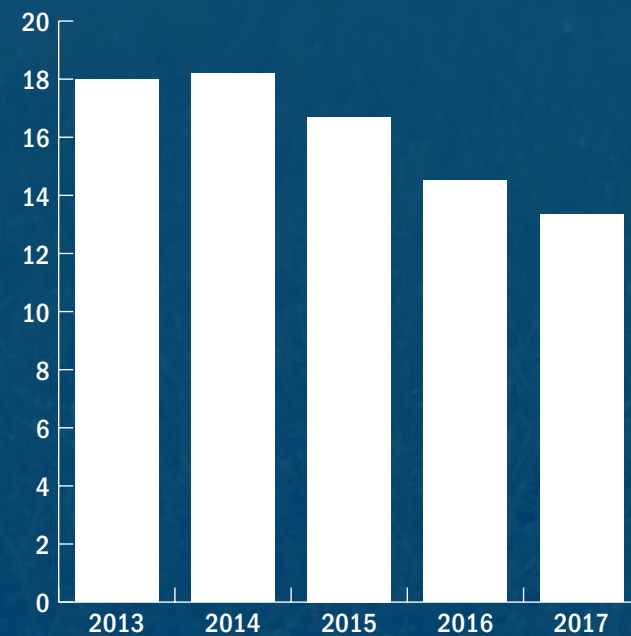


**2017 Average  
Annual Kilograms of  
Garbage Collected  
per Household  
664**



## Water

Annual Water Production and Consumption, in billions of litres



In 2017, an average Prince George household (2.5 people) consumed 1192 litres of water per day.

Average Daily Water Consumption in Prince George

# 612 litres

Per Capita





Prince George's  
**126 parks** are a total of  
**12.9 km<sup>2</sup>** Equivalent to more than  
**3 Stanley Parks**





Trails  
**102.4km**

Cycling Routes  
including bike lanes  
and trails

**584km**



Sidewalks  
**193.5km**



## Greenhouse Gas Emissions

The City's greenhouse gas inventory includes the heating of civic buildings, operating the City vehicle fleet, electricity consumption, and the fuel requirements of contracted services.

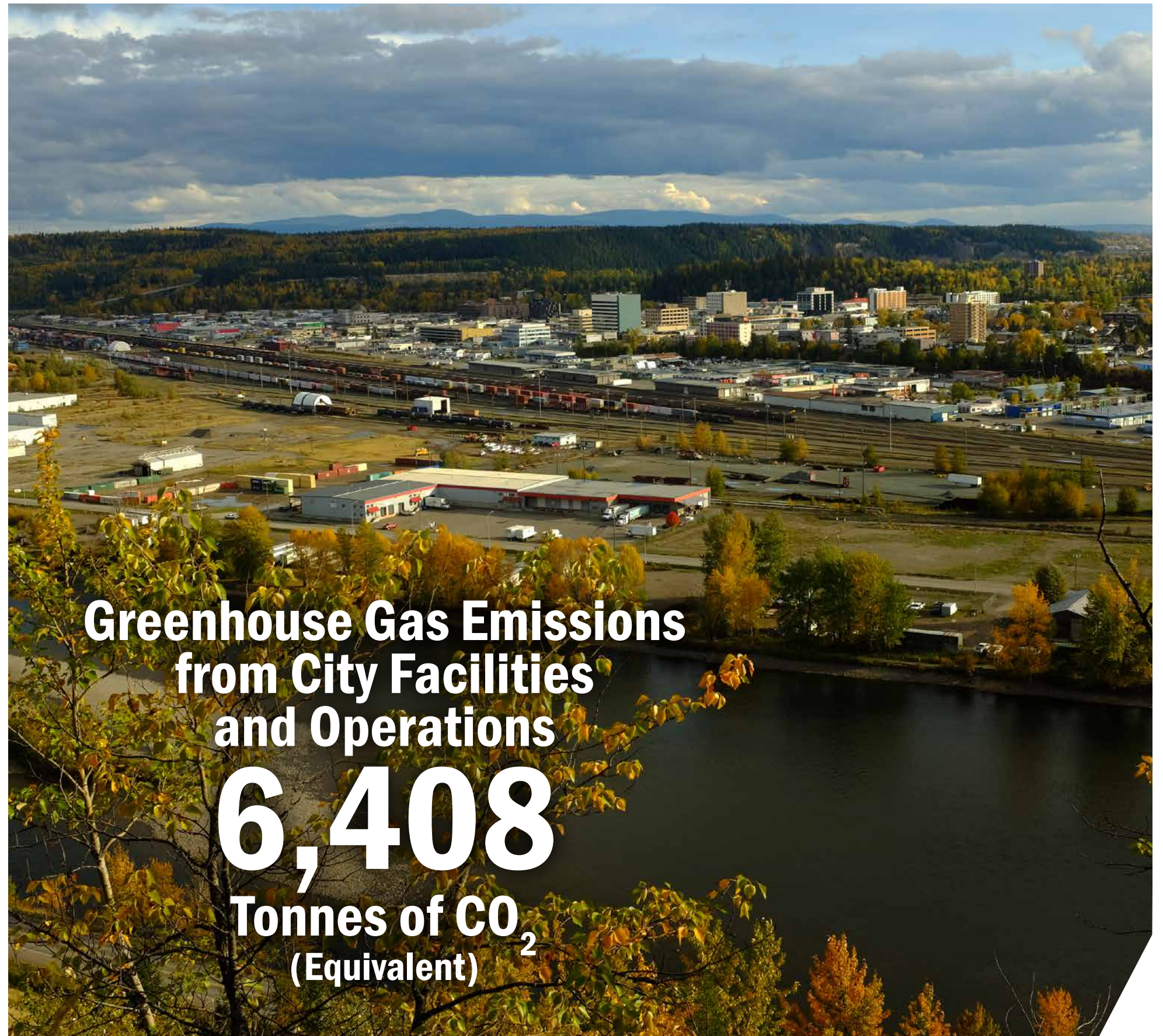
The City has been gradually reducing its greenhouse gas emissions, thanks to increased vehicle fuel efficiency and building retrofits. Warmer temperatures have also contributed to a reduced consumption of fuel for heating Civic facilities.

One of Prince George's energy successes is the downtown renewable energy system, which uses sawmill residue from Lakeland Mills to heat eleven buildings through the downtown. These include the Wood Innovation and Design Centre, City Hall, the Public Library, and the Prince George Conference and Civic Centre. In 2016, the City began work to expand the system to include the Law Courts and Plaza 400.

The downtown's energy system is about 2.7km long and the City is aiming to increase connections. With the most recent additions, the reduction in greenhouse gas emissions is estimated at close to 2200 tonnes of CO<sub>2</sub> (equivalent).

The City is making other adjustments within its buildings and its fleet to reduce energy consumption.

In 2018, the City is starting the process to update its climate change plans related to both adaptation and mitigation, and both will include implementation-ready action plans. The mitigation plan will also include new greenhouse gas emission reduction targets for the City and the community as a whole.







Prince George buses  
travel an average of  
**4,046km**  
daily.

Transit Ridership in 2017:  
**1,983,203**



# ECONOMIC DEVELOPMENT

## Vision

The City of Prince George is committed to creating a more diversified, vibrant, growing economy in which citizens have access to a wide range of employment opportunities.

## Goals

- Diversified Economy
- Vibrant Economy
- Employment Diversity and Accessibility
- International Connections
- Sustainable Business

## Council Focus Areas

- Advance progress in the Downtown.
- Prioritize infill development and advance housing within targeted growth areas.
- Integrate economic development priorities and strategies with City operations and functions.

## Key Corporate Strategies

- Program downtown civic facilities and spaces.
- Market downtown for development and growth opportunities.
- Facilitate the development of new partnerships to encourage a broader range of housing options.
- Develop and implement an Economic Development Strategy.

Construction of the Wood Innovation Research Lab in downtown Prince George.



## 2017 Accomplishments

The transformation of downtown has been led by entrepreneurs and young local business people, and the City has been working to provide the conditions that will increase investments in the downtown. This includes an incentive program with the Northern Development Initiative Trust to provide an incentive of \$10,000 per new residential unit in the downtown. This program was increased by \$1.8 million in 2017. To date, four housing projects downtown have been eligible for the incentive. The latest, a nine-unit development on 7th Avenue, started construction in late 2017 (a).

Prince George hosted the 2017 Telus Cup, which is the national midget hockey championship. Attendance reached 30,000 for the various games, with an estimated local economic impact of nearly \$2 million (c).

Foodie Fridays returned for a second year, and attracted an estimated 5,000 visitors to Veterans Plaza for the weekly gathering of food trucks and tents during the summer months (b). The event won the Best Community Project in 2017 from the BC Economic Development Association. The City also provided financial support to Downtown Prince George for its annual summer and winter festivals.

The City continued its efforts in 2017 to promote and bolster Prince George's economic profile. These initiatives resulted in 37 prospective investment enquiries from interested parties. The City also provided services to nine business and investor delegations from outside of Prince George.







## 2018 Workplan Highlights

The federal and provincial governments will announce the creation of a foreign trade zone (FTZ) around the Prince George airport and the new Boundary Road industrial area. The FTZ, the western-most in Canada, will provide local businesses with tariff and tax exemptions when goods assembled and prepared in the new FTZ are shipped to international markets. The City will also liaise with senior governments to provide workshops for local businesses on export opportunities, and continue to track economic indicators and provide businesses and investors with access to research and statistics.

The City will officially launch an initiative, funded by the Government of Canada, to develop and promote local clean tech firms. Clean tech refers to a diverse range of products, services, and processes that harness renewable materials and energy sources, reduce the use of natural resources, and cut or eliminate emissions and wastes.

A business retention and expansion survey will be conducted in 2018 to collect feedback from existing businesses on what the City can do to further facilitate local commercial and economic growth.

Council's priority to advance the downtown will be visible in a number of projects in 2018. Many are aligned with the Downtown Prince George Concept Plan completed close to 10 years ago:

- The City's acquisition of a former BMO bank at 3rd and Quebec will provide a new home for the Community Arts Council and a new arts-based community centre. While the planning for this development continues through 2018, the facility will be leased to the Prince George Farmers Market. The year-round Market vendors will be located inside at 1310 – 3rd Avenue during the 2018 season, while outdoor vendors will set up on Quebec Street between 2nd and 3rd Avenues.
- Construction of a new City-owned underground parkade will begin in the spring. The facility will provide about 290 parking spaces and serve as the foundation for a four-phase condominium complex that will contain up to 151 housing units. The project will also initiate the relocation of City utilities and permit an upgrade of aging infrastructure in the area. Portions of George Street and 6th Avenue will also be permanently closed.
- A UNBC wood innovation research laboratory will open on a site that was initially provided by the City. The building is the first in Prince George to be built to a passive house standard, which indicates that it will use significantly less energy than a typical building of its size and use. Shortly after the lab is complete, the City will start construction of a new park next door.
- The City will work with downtown stakeholders to design and implement a new image and marketing campaign for downtown.





Developments downtown that  
are involving the City



## Incentive Programs

The City coordinates incentive programs that have helped to attract more than \$50 million dollars in investment to Prince George's downtown. They have stimulated new housing, hotels, retail and restaurants, Prince George's first craft brewery, and improvements to existing buildings.

The Revitalization Tax Exemption provides ten-year municipal tax exemptions for eligible projects:

- For new buildings, the tax exemption is applied to the full value of the project, calculated on the assessed value of the completed project.
- On renovations, the exemption is applied to any increase in municipal taxes that would result from the increased property assessment associated with the improvement.

Over the past several years, the City has partnered with Northern Development Initiative Trust (NDIT) to provide an option for developers who wish to take the value of the ten-year tax exemption as a lump sum payment up-front. All of the available funds have now been allocated.

The City also works with NDIT to provide an additional incentive for eligible multi-family and mixed use projects. Contributions of \$10,000 per unit are payable to the property owner after the occupancy permit is issued. An expansion to the project announced in late 2017 will extend the funding for up to 250 new housing units downtown.



### SUMMARY DOWNTOWN REVITALIZATION EXEMPTION BYLAW 8370, 2011 APPLICATIONS FOR PROPERTY TAX EXEMPTION

|  |                                    | Tax Year  |           |
|--|------------------------------------|-----------|-----------|
| #  | Name                               | 2016      | 2017      |
| 1  | JON DUNCAN LAW OFFICE 251 George   | \$7,601   | \$7,788   |
| 2  | RAMADA 444 George                  | \$113,532 | \$116,309 |
| 3  | KEG 550-582 George                 | \$23,201  | \$23,772  |
| 4  | NUMBER 270 HOLDINGS 1320 - 2nd Ave | \$5,444   | \$5,578   |
| 5  | CIMO LAND 601 Victoria             | \$3,120   | \$3,197   |
| 6  | BCGEU 500 Quebec                   | \$53,793  | \$55,118  |
| 7  | MACKENZIE DATA MAX 180 Victoria    |           | \$1,545   |
| 8  | GKL PROPERTIES 1303 - 3rd Ave      |           | \$6,979   |
| TOTAL DOWNTOWN REVITALIZATION BYLAW 8370, 2011 |                                    | \$206,691 | \$220,286 |

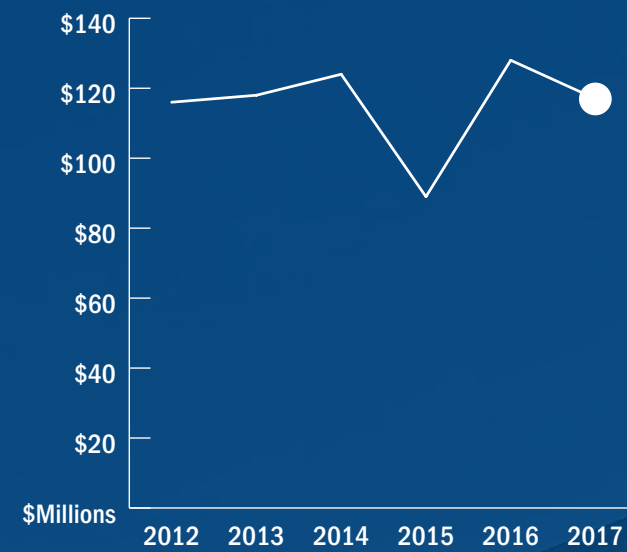
### SUMMARY DOWNTOWN REVITALIZATION EXEMPTION BYLAW 8370, 2011 APPLICATIONS FOR EARLY BENEFIT PAYOUT

|  |  |   | Tax Year |           |
|--|--|---|----------|-----------|
| #  | Name   | Lump Sum<br>Payout Repay<br>over 10 Years | 2016     | 2017      |
| 1  | NORTHERN LINEN SUPPLY 1480-1492 2nd Ave & 192-198 Victoria | 31,190                                    | \$2,687  | \$2,615   |
| 2  | INVESTGO VENTURES GORD BLISS 1699 7th Ave                  | 125,660                                   | \$12,397 | \$12,102  |
| 3  | BANK OF NOVA SCOTIA 1488 4th Ave - NOVAK                   | 243,700                                   | \$24,371 | \$24,371  |
| 4  | ALL-WEST GLASS 1011 Victoria Street                        | 348,846                                   |          | \$23,398  |
| 5  | ROYAL BANK OF CANADA 550 Victoria Street - NOVAK           | 700,000                                   |          | \$70,000  |
| 6  | RE/MAX 611 Brunswick                                       | 88,269                                    |          | \$33,559  |
| TOTAL DOWNTOWN REVITALIZATION BYLAW 8370, 2011 |  | \$907,665                                 | \$39,455 | \$166,045 |

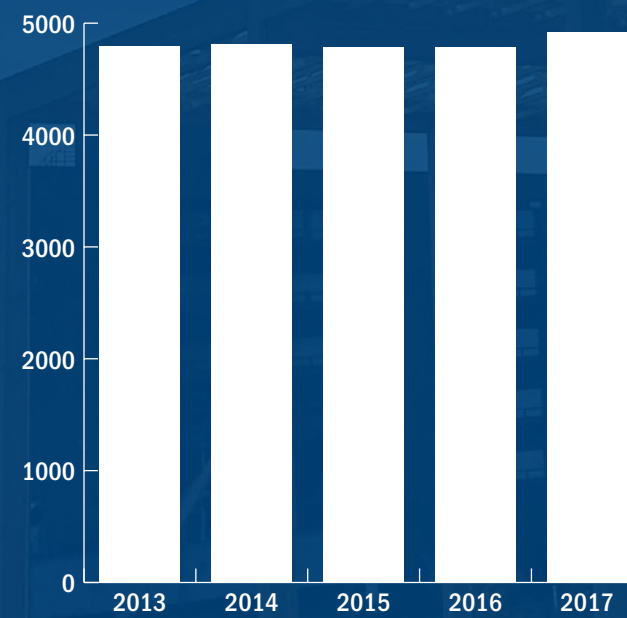


## Business and Construction

### Value of Building Permits



### Business Licenses





# CITY GOVERNMENT

## Vision

The City of Prince George is committed to citizen-centered service and sustainable fiscal management. Our corporate values stress strong leadership, respect for the individual, and personal and professional development for our workforce.

## Goals

- Sustainable Infrastructure
- Sustainable Fiscal Management
- Organizational Excellence
- Healthy Workplace
- Effective Governance

## Council Focus Areas

- Prioritize service, transportation, recreation, and facility infrastructure needs and investment.
- Build a strong and committed team.
- Provide a workplace committed to health, safety and wellness.
- Improve City of Prince George communication by fostering a service culture focus and ensuring transparency.
- Actively communicate and engage with employees, citizens, local organizations and partners, and key constituencies outside of Prince George to advance the community.

## Key Corporate Strategies

- Assess, prioritize, and align all capital, operating and maintenance activities.
- Update and improve systems to ensure appropriate and valid customer service delivery.
- Identify opportunities to improve citizen access to Open Data.
- Improve the Records Management Program.
- Improve employee engagement.
- Ensure organizational learning strategies and succession management practices meet current and future needs.
- Implement best practices related to health and safety, and employee wellness.
- Present information that reinforces Council's focus areas and highlights progress being made with respect to social development, the environment, the local economy, and city government.
- Work towards consistency in the presentation of the City of Prince George.
- Foster greater linkages with the Lheidli T'enneh.
- Provide opportunities for gaining citizen feedback and engaging with public and private sector organizations.



## 2017 Accomplishments

The October 28 Referendum on replacing Fire Hall #1 and the Four Seasons Leisure Pool passed with a “Yes” vote on both questions. Nearly 83% of the ballots cast were in favour of borrowing the funds necessary to build a new fire hall and 62% in favour of a replacement to the Four Seasons. The City’s information campaign during the period leading up to the referendum included streaming two digital town hall meetings, multiple open houses and information sessions, and updates provided through the news media, social media, and the City website.

Shortly after the referendum, the City hosted two “Talktober-style” information sessions at the Prince George Public Library to provide information and answer questions on a wide range of municipal topics (b).

The City of Prince George, Lheidli T’enneh First Nation, and the Regional District of Fraser-Fort George signed a Memorandum of Understanding on National Indigenous Peoples Day (c). Construction began shortly thereafter on a new pavilion in Lheidli T’enneh Memorial Park that will be completed in 2018. In addition to serving as a picnic shelter, the pavilion will be a physical expression of the partnership between the City and the Lheidli T’enneh. The facility is being funded in part by the Government of Canada as a Canada 150 infrastructure project.

2017 started with the activation of an Emergency Operations Centre in response to the threat of flooding caused by an ice jam on the Nechako River. No flooding occurred. Later, in the summer, the City mobilized human and material resources to host more than 10,000 people from 90 communities during the 2017 Cariboo wildfires. City staff worked more than 32,000 hours over the course of the evacuation and coordinated the work of thousands of volunteers. As part of the response, staff operated the emergency reception centres and coordinated the delivery of food, emergency lodging, animal care, and various other social and health supports.

A new website and a greater emphasis on using social media as a communication tool resulted in growth in overall site traffic and user engagement. More local residents have, on average, been using the new website compared to its predecessor, spending more time on the site, and viewing more pages every visit. There has also been a surge of people visiting the site via the City’s social media accounts, with a 400% increase last year in web traffic coming from Facebook, Instagram, and Twitter. The new website’s functionality with regards to news, notices, and events provides automatic email updates to more than 2,000 subscribers.

Council approved four additions to the Heritage Register: two buildings (the Taylor House at 1872 – 10th Ave and Quinson Elementary) and two natural features (the elm trees on Vancouver Street and the trees on Dogwood and Elm Street near Lheidli T’enneh Memorial Park).

The BC Summer Games announced that Prince George will be its host city in 2022 (a).





Prince George is bidding to host the national men's curling championship



## 2018 Workplan Highlights

A general local election will be held in 2018, providing eligible voters with the opportunity to elect a mayor, eight members of Council, and seven members of the School District #57 Board of Education. General voting day will be October 20th and there will be nine polling stations around Prince George, along with opportunities for advance and mail-in voting. The City website will be a primary source for information on voting, voter eligibility, key dates, and applying to work at the election.

Together with Tourism Prince George, the City will spearhead a bid to host the 2020 Brier, Canada's national men's curling championship. The bid is consistent with Council's vision to increase the City's involvement with attracting major events.

Following several years of comprehensive facility condition assessments, the City has been undertaking a progressive capital re-investment program. In 2018, projects will include completing the Masich Place Stadium upgrade, undertaking improvements at the 18th Avenue Public Works Yard, designing and procuring construction of a new entrance to the main branch of the Prince George Public Library, and completing the design of the new Fire Hall #1.

Transportation infrastructure will be enhanced in 2018. Projects will include the replacement of lighting along Highway 16 through "The Gateway," the updating of 100 crosswalks, replacement of nearly 80 streetlights, and the re-paving of 40 kilometres of roads.

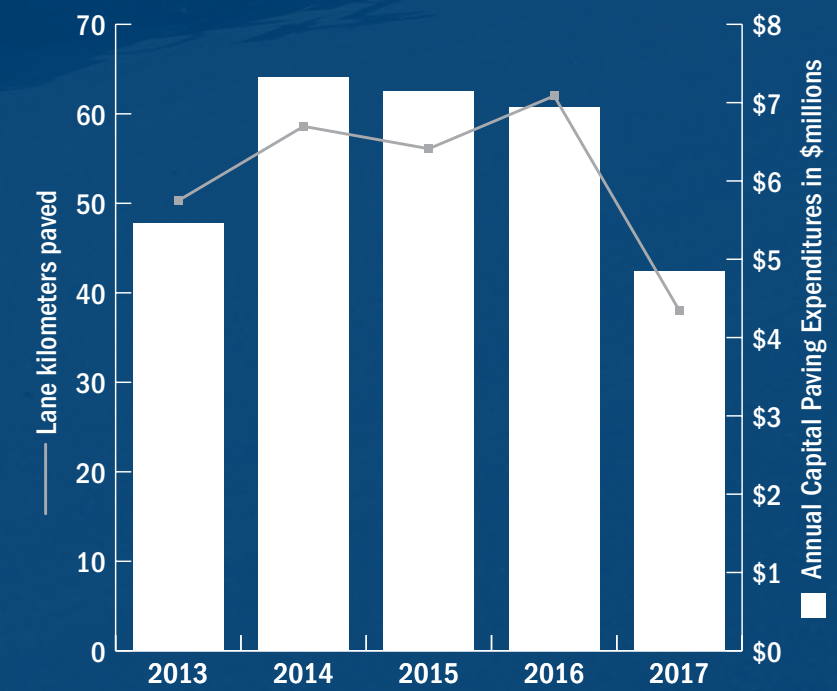
The City will be aiming to enhance its emergency response capacity and update its emergency program bylaw. This will be connected to planning underway with regards to community wildfire preparedness.

The ongoing focus on customer service will lead to the identification and implementation of customer service standards that will inform processes for providing effective and efficient customer service.





## Road Rehabilitation





# FINANCIAL INFORMATION

## Table of Contents

|  |    |
|--|----|
| Report from the Financial Officer              | 34 |
| Report from the Auditor                        | 37 |
| Consolidated Financial Statements              | 38 |
| • Consolidated Statement of Financial Position | 38 |
| • Consolidated Statement of Operations         | 38 |
| • Consolidated Statement of Change in Net Debt | 39 |
| • Consolidated Statement of Cash Flows         | 39 |
| Notes to the Consolidated Statements           | 40 |
| Supplementary Financial information            | 47 |
| Permissive Tax Exemptions                      | 61 |



# Report from the Financial Officer

April 26, 2018

## To Mayor and Council:

I hereby submit the Municipal Financial Report for the City of Prince George for the fiscal year ended December 31, 2017, pursuant to section 167 of the British Columbia Community Charter. The Financial Report includes the Consolidated Financial Statements, the Auditor’s Report and Supplementary Schedules. In accordance with PSAB standards, the City’s Consolidated Statements include the Prince George Public Library and Tourism Prince George Society (Other Controlled Entities). Finance staff has strived to provide the users of our financial statements with summarized information that clearly presents the City’s financial position and results for 2017 in comparison to 2016.

The City’s 2017 Financial Statements have two sections, which are as follows:

### 1) Financial Information

This section contains the Auditor’s Report and the City’s Consolidated Financial Statements with supporting notes. The Consolidated Statements reflect the City’s overall financial position as at December 31, 2017, with comparative amounts for 2016. The statements are represented as the Consolidated Statement of Financial Position, Consolidated Statement of Operations, Consolidated Statement of Change in Net Debt and Consolidated Statement of Cash Flows. The budgetary figures reported are those that were approved by Council in the annual 2017 Budget Bylaw. The Notes to the Consolidated Financial Statements provide further detail as to specific accounting policies and the composition of certain financial numbers and should be read in conjunction with the statements.

### 2) Supplementary Financial Information

This section contains non-consolidated (fund and controlled entities) results as a supplement to the Consolidated Financial Statements. The non-consolidated results are shown by fund for financial position and operations. The Statement of Segment Disclosure provides comparative detail for 2017 and 2016. Details of balances in reserve funds, tangible capital assets, and trust funds are provided as well as additional detailed information on expenditures by object, and short-term and long-term debt obligations.

## Financial Management and Control

The City prepares multi-year operational and capital expenditure plans each year that represent the programs that Council wishes to see implemented. The City Manager is responsible to provide overall guidance with respect to Council’s direction concerning service and the City’s operational and capital expenditure plans. Departments are responsible for developing and managing the budgets.

The Finance Department is responsible for the preparation of the financial statements. While there is close consultation with the City’s auditors, management is ultimately responsible for decisions relating to the form and content of these statements and for the treatment and reporting of transactions.

## 2017 Capital Project Highlights

There were approximately 137 individual capital projects worked on in 2017, culminating in \$44.3 million in total capital expenditures. This figure does not include Other Controlled Entities, land transactions or major maintenance projects funded from reserves and or grants.

### 2017 Capital Expenditures by Fund and Project Type (millions)

| Fund            | Projects * | Expenditures | %      | Project Type | Expenditures | %      |
|-----------------|------------|--------------|--------|--------------|--------------|--------|
| General         | 73         | 28.9         | 65.2%  | Betterment   | 9.9          | 22.4%  |
| District Energy | 2          | 0.4          | 0.9%   | New Asset    | 13.5         | 30.4%  |
| Sewer           | 24         | 3.6          | 8.1%   | Replacement  | 20.9         | 47.2%  |
| Water           | 38         | 11.4         | 25.8%  |              |              |        |
| Totals          | 137        | \$ 44.3      | 100.0% |              | \$ 44.3      | 100.0% |

\* Number of projects is analogous to defined activities as many projects like road rehabilitation have multiple components to them.

### Major Capital Projects

### 2017 Top 10 Capital Projects by Level of Expenditure

| Projects                                    | Total Project Costs at Dec 31, |               |
|---|--------------------------------|---------------|
|   | 2017                           | 2017          |
| Road Rehabilitation                         | 4,838,383                      | 4,838,383     |
| Water Main Twinning PW650-817               | 4,426,487                      | 4,603,786     |
| Masich Recreation Facilities                | 4,252,002                      | 4,336,310     |
| General Mobile Equipment Replacement        | 3,371,565                      | 3,371,565     |
| Willowcave Haggith Creek Bridge Replacement | 2,939,384                      | 4,339,453     |
| 18th Ave Yard Parking Garage                | 1,324,032                      | 1,394,825     |
| 5th Ave Parkade Upgrade                     | 1,149,375                      | 1,215,616     |
| Kin 3 Arena Floor Replacement               | 990,654                        | 1,023,644     |
| Hwy 16W Frontage Watermain Extension        | 948,299                        | 952,950       |
| McMillan Creek Crossing Aberdeen            | 873,411                        | 958,179       |
| Totals                                      | \$ 25,113,592                  | \$ 27,034,711 |

### Road Rehabilitation

This year 39.6 lane kilometres of road surface were rehabilitated at a cost of \$4.8 million. This is down from the 68.2 lane kilometres rehabilitated in 2016 when the budget was just over \$7.0 million, with almost \$2.0 million coming from the Community Works Fund. In 2017, those Community Works Funds were directed toward sidewalk and parks projects instead. The budget of \$5.1 million was comprised of the \$5.0 million annual road rehabilitation levy and a small carryforward from the 2016 budget year. The unspent budget from 2017 will be carried forward into the 2018 season.

### Water Main Twinning PW650-817

This 3500m water main installation along Foothills Boulevard was undertaken to improve water supply to the Hart area, provide redundancy, and improve pressure and fire flows to meet the growing demand in residential and commercial areas. To date, \$4.6 million has been spent and the project will continue in 2018.

### Masich Recreation Facilities

A project to update the aging facility that included works to create a new synthetic infield at the stadium, new track and field throw/jump facilities, the removal of the earth berm and new perimeter



fencing. To date \$4.3 million has been spent upgrading the facility and final work is to take place in the spring of 2018, weather dependent. The project was made possible through some large grants from the Federal Strategic Priorities Fund administered by UBCM (\$3.2 million) and Northern Development Initiative Trust (\$0.3 million), with the remaining funds coming from the Community Works Fund and other internal reserves.

Mobile Equipment Replacement

The City spent \$3.4 million on 32 units in whole or part for 2017 on general mobile equipment replacement, for which the City acquires lease financing. Only general use vehicles are now leased through the BC Municipal Finance Authority as the fees that have been set for Sewer, Water and Solid Waste Services now cover the cost of the periodic replacement of their fleet of equipment, reducing the City’s financing burden.

Willowdale Haggith Creek Bridge Replacement

This project was to replace the failing culvert for the passing of Haggith Creek beneath the Willowdale Road. The existing culvert was becoming structurally unsound and culverts are no longer recommended for fish bearing waterways, so a bridge was constructed instead. \$2.9 million was spent in 2017 and \$4.3 million has been spent to date. The project is to continue in 2018.

18<sup>th</sup> Ave Parking Garage

A heated garage was built for seven utilities vehicles that need to be kept safe from the elements and in a ready state to quickly respond to emergencies when the need arises. To date, \$1.4 million has been spent on the project and although substantially complete at the close of 2017, the project continues on in 2018.

5<sup>th</sup> Avenue Parkade Upgrade

This 50 year old facility was in need of structural, mechanical and electrical upgrades in order to maintain the service capacity of the four story parking structure. To date, \$1.2 million has been spent on the upgrades and the project is nearing completion.

Kin 3 Arena Floor Replacement

This arena floor was beginning to fail and needed to be replaced. The project was completed in 2017 at a total cost of just over \$1.0 million.

Highway 16W Frontage Water Main Extension

This project provided for the addition of 500m of new water main to accommodate commercial development growth between Marleau Road and Westgate Avenue. A total of \$1.0 million was spent on this project, which is now complete.

McMillan Creek Crossing – Aberdeen

This project replaced the existing failing culvert at this crossing with a free span structure. This is also a fish bearing waterway and required special attention to protect the creek from debris from road traffic. To date, \$1.0 million has been spent and the project continues in 2018.

2017 Financial Results

Reserve Fund Levels

| Yearend Balances                             | 2017          | 2016          | Change          |
|--|---------------|---------------|-----------------|
| Endowment Fund                               | 17,591,757    | 24,387,286    | (6,795,529)     |
| Capital Expenditure Reserve                  | 1,961,324     | 2,020,266     | (58,942)        |
| Storm Drainage Reserve                       | 4,308         | 14,926        | (10,619)        |
| Debt Reduction Reserve                       | 1,495,290     | 1,550,590     | (55,300)        |
| Snow Control Reserve                         | 2,598,331     | 2,700,438     | (102,107)       |
| Road Rehabilitation Reserve                  | 319,150       | 130,611       | 188,539         |
| General Infrastructure Reinvestment Reserve  | 1,037,090     | 1,659,433     | (622,343)       |
| Sewer Capital Reserve                        | 10,381,652    | 8,971,666     | 1,409,986       |
| Water Capital Reserve                        | 15,350,868    | 19,498,681    | (4,147,813)     |
| Mobile Equipment Reserve                     | 1,386,519     | 430,120       | 956,400         |
| Computer Equipment Reserve                   | 1,637,435     | 1,906,146     | (268,711)       |
| Southwest Sector Reserve - College Heights   | 10,998        | 44,760        | (33,762)        |
| Southwest Sector Reserve - Peden Hill        | 5,314         | 11,361        | (6,047)         |
| Southwest Sector Reserve - South Fort George | 748           | 56,053        | (55,305)        |
| Southwest Sector Reserve - Van Bien          | 5,584         | 5,554         | 30              |
| Southwest Sector Reserve - Vanway            | 670           | 666           | 4               |
| Parkland Acquisition Reserve                 | 558,323       | 768,336       | (210,013)       |
| Downtown Off-Street Parking Reserve          | 1,707,180     | 2,172,948     | (465,768)       |
| Fortis BC Reserve                            | 1,970,409     | 2,713,561     | (743,152)       |
| Extension of Ospka/Marleau Road Reserve      | 216,198       | 215,052       | 1,146           |
| Solid Waste Reserve                          | 1,139,115     | 548,090       | 591,024         |
| Totals                                       | \$ 59,378,262 | \$ 69,806,547 | \$ (10,428,284) |

Investment Earnings

The City of Prince George invests funds that are in excess of current financial obligations. The investment portfolio was invested primarily with the BC Municipal Finance Authority due to competitive rates and ease of administration. Investment earnings in 2017 were approximately \$0.7 million compared to \$1.1 million in 2016. The average monthly investment was \$96.7 million and the weighted average rate of return was 0.53%.

External Short-Term Debt

Short-term debt (including capital leases and excluding Other Controlled Entities) principal outstanding was approximately \$121,000 at the end of 2017, compared to \$160,000 at the end of 2016. Short-term debt for Municipal purposes is defined as financial obligations for terms of five years or less.

External Long-Term Debt

Long-term debt (including capital leases) principal outstanding was approximately \$88.7 million at the end of 2017 (\$75.3 million General Capital Fund, \$2.2 million District Energy Capital Fund, \$8.6 million Water Capital Fund, and \$2.6 million Sewer Capital Fund), compared to \$96.0 million at the end of 2016. The Fortis BC capital lease of \$19.4 million is included in 2017 long-term debt.



**Significant Financial Management Practices**

Revolving Reserve Fund

The City operates the Endowment Reserve Fund as a “revolving fund.” Appropriations from this reserve are treated much like debt, and annual contributions or transfers are made from the General Operating Fund to repay the monies appropriated, with interest, over a period of 5 to 20 years, depending upon the size of the appropriation. The appropriations from the reserve are referred to as “internal debt,” and are reflected in the financial statements.

Repayment of monies appropriated from this reserve is not a legal requirement. However, the guideline for repayment of the appropriations has been followed, as this reserve fund provides an attractive alternative to borrowing money on the open market because repayment schedules are more easily tailored to current budget needs and because interest and principal repayments can be deferred in the event of economic need.

Financing of Utilities

The City’s policy is to not use general taxation to fund the provision of water and sanitary sewer services, or the operation of the solid waste collection service. These services are financed through a combination of user charges and parcel taxes applicable only to those who benefit from the service(s), and government grants. A management fee is included in the cost structure of these services so that the users of the services provide a contribution to the City’s general overhead costs, including the provision of facilities, office, and general corporate services such as human resources and accounting.

Other Notable Events

In the summer of 2017, the City of Prince George became host to more than 10,000 evacuees from the BC interior wildfires. Under the BC Emergency Program Act and the Compensation and Disaster Financial Assistance Regulation (C&DFA regulation), the BC Provincial Emergency Program (PEP) is authorized to provide financial assistance to local authorities during an emergency. As such, the City has accrued for the recovery of over \$4.4 million in wildfire evacuation related expenses and submitted those claims to the province.

Summary

Compiling financial statements requires the input and assistance of numerous City staff members throughout the year and at year-end. I would like to thank all of the City staff members who contribute to this process on an on-going basis.

Respectfully submitted,



Kris Dalio,  
Director of Finance





Deloitte LLP  
500 – 299 Victoria Street  
Prince George, BC V2L 5B8  
Canada

Tel: (250) 564-1111  
Fax: (250) 562-4950  
www.deloitte.ca

## INDEPENDENT AUDITOR'S REPORT

To the Mayor and Members of Council  
City of Prince George:

We have audited the accompanying consolidated financial statements of the City of Prince George, which comprise the consolidated statement of financial position as at December 31, 2017, and the consolidated statements of operations, change in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of City of Prince George as at December 31, 2017, and the results of its operations, changes in its net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Professional Accountants

Prince George, British Columbia  
May 7, 2018



# CITY OF PRINCE GEORGE

## Consolidated Statement of Financial Position

| as at December 31<br>(in thousands of dollars)        | 2017              | 2016              |
|---|-------------------|-------------------|
| <b>FINANCIAL ASSETS</b>                               |                   |                   |
| Cash and Cash Equivalents (Note 2)                    | \$ 43,921         | \$ 19,383         |
| Receivables (Note 3)                                  | 22,271            | 15,919            |
| Investments (Note 4)                                  | 53,567            | 93,717            |
| Deposits - Municipal Finance Authority (Note 5)       | 2,038             | 2,121             |
|   | <u>121,797</u>    | <u>131,140</u>    |
| <b>LIABILITIES</b>                                    |                   |                   |
| Accounts Payable and Accrued Liabilities (Note 6)     | 35,356            | 35,498            |
| Deferred Revenues (Note 7)                            | 14,948            | 11,972            |
| Deferred Development Cost Charges (Note 8)            | 6,123             | 6,591             |
| Reserves - Municipal Finance Authority (Note 5)       | 2,038             | 2,121             |
| Short-Term Debt, Including Capital Lease (Schedule 8) | 124               | 162               |
| Long-Term Debt, Including Capital Lease (Schedule 9)  | 88,670            | 95,970            |
|   | <u>147,259</u>    | <u>152,314</u>    |
| <b>NET DEBT</b>                                       | <u>(25,462)</u>   | <u>(21,174)</u>   |
| <b>NON-FINANCIAL ASSETS</b>                           |                   |                   |
| Prepaid Expenses                                      | 1,101             | 1,701             |
| Inventories   | 854               | 823               |
| Tangible Capital Assets (Note 9)                      | 658,267           | 633,845           |
|   | <u>660,222</u>    | <u>636,369</u>    |
| <b>ACCUMULATED SURPLUS (Note 11)</b>                  | <u>\$ 634,760</u> | <u>\$ 615,195</u> |

Commitments and Contingencies (Note 14)



K. Dalio, Director of Finance

To be read in conjunction with the Notes to the Consolidated Financial Statements

# CITY OF PRINCE GEORGE

## Consolidated Statement of Operations

| for the year ended December 31, 2017<br>(in thousands of dollars) | 2017<br>Original<br>Budget Bylaw<br>(Note 1 (a)(v)) | 2017<br>Actual    | 2016<br>Actual    |
|---|---|-------------------|-------------------|
| <b>REVENUES</b>   |   |                   |                   |
| Taxation and Grants in Lieu, net                                  | \$ 106,398  | \$ 107,028        | \$ 102,850        |
| Sales of Services, User Rates and Rentals                         | 50,620  | 51,700            | 53,705            |
| Investment Income   | 2,843   | 3,546             | 3,838             |
| Development Cost Charges Contributions                            | 3,111   | 997               | 550               |
| Contributions from Other Governments and Agencies                 | 13,391  | 15,231            | 9,981             |
| Sinking Fund Surplus  | -   | 110               | 93                |
| Other Revenue   | 7,154   | 5,964             | 7,012             |
| (Loss) Gain on Disposal of Tangible Capital Assets                | -   | (669)             | 437               |
| Asset Contributions   | -   | 462               | 373               |
|   | <u>183,517</u>                                      | <u>184,369</u>    | <u>178,839</u>    |
| <b>EXPENSES</b>   |   |                   |                   |
| General Government  | 22,481  | 21,541            | 20,777            |
| District Energy   | 954   | 1,000             | 922               |
| Protective Services   | 48,555  | 54,140            | 48,183            |
| Transportation Services   | 34,654  | 35,663            | 28,046            |
| Water and Sewer   | 15,995  | 16,092            | 16,013            |
| Sanitation and Waste Removal                                      | 2,707   | 2,980             | 3,608             |
| Public Health and Welfare   | 513   | 592               | 719               |
| Planning and Environmental Development                            | 2,967   | 2,418             | 2,355             |
| Parks, Recreation and Cultural Services                           | 21,752  | 24,892            | 24,872            |
| Other Controlled Entities   | 3,474   | 5,486             | 5,297             |
|   | <u>154,052</u>                                      | <u>164,804</u>    | <u>150,792</u>    |
| <b>ANNUAL SURPLUS (Note 13)</b>                                   | 29,465  | 19,565            | 28,047            |
| <b>ACCUMULATED SURPLUS, Beginning of Year</b>                     | <u>615,195</u>                                      | <u>615,195</u>    | <u>587,148</u>    |
| <b>ACCUMULATED SURPLUS, End of Year (Note 11)</b>                 | <u>\$ 644,660</u>                                   | <u>\$ 634,760</u> | <u>\$ 615,195</u> |

To be read in conjunction with the Notes to the Consolidated Financial Statements



# CITY OF PRINCE GEORGE

## Consolidated Statement of Change in Net Debt

| for the year ended December 31<br>(in thousands of dollars) | 2017<br>Original<br>Budget Bylaw<br>(Note 1 (a)(v)) | 2017               | 2016               |
|---|---|--------------------|--------------------|
| <b>Annual Surplus</b>                                       | \$ 29,465   | \$ 19,565          | \$ 28,047          |
| Amortization of Tangible Capital Assets                     | 19,460  | 23,513             | 22,722             |
| Proceeds on Disposal of Tangible Capital Assets             | -   | 1,753              | 1,269              |
| Change in Inventories and Prepaid Expenses                  | -   | 569                | (769)              |
| Loss (Gain) on Disposal of Tangible Capital Assets          | -   | 669                | (437)              |
| <b>Acquisition of Tangible Capital Assets</b>               |   |                    |                    |
| Acquisition of Tangible Capital Assets                      | (68,871)  | (49,895)           | (41,513)           |
| Contribution of Tangible Capital Assets                     | -   | (462)              | (373)              |
|   | <u>(68,871)</u>                                     | <u>(50,357)</u>    | <u>(41,886)</u>    |
| <b>Decrease in Net Debt</b>                                 | (19,946)  | (4,288)            | 8,946              |
| <b>Net Debt, Beginning of Year</b>                          | <u>(21,174)</u>                                     | <u>(21,174)</u>    | <u>(30,120)</u>    |
| <b>Net Debt, End of Year</b>                                | <u>\$ (41,120)</u>                                  | <u>\$ (25,462)</u> | <u>\$ (21,174)</u> |

To be read in conjunction with the Notes to the Consolidated Financial Statements

# CITY OF PRINCE GEORGE

## Consolidated Statement of Cash Flows

| for the year ended December 31, 2017<br>(in thousands of dollars)        | 2017             | 2016             |
|--|------------------|------------------|
| <b>NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:</b> |                  |                  |
| <b>Operating</b>   |                  |                  |
| Annual Surplus   | \$ 19,565        | \$ 28,047        |
| Non-cash Charges to Operations   |                  |                  |
| Amortization   | 23,513           | 22,722           |
| Loss (Gain) on Disposal of Tangible Capital Assets                       | 669              | (437)            |
| Contribution of Tangible Capital Assets                                  | <u>(462)</u>     | <u>(373)</u>     |
|  | 43,285           | 49,959           |
| Increase in Receivables  | (6,352)          | (385)            |
| Decrease (Increase) in Prepaid Expenses                                  | 600              | (739)            |
| Increase in Inventories  | (31)             | (30)             |
| (Decrease) Increase in Accounts Payable and Accrued Liabilities          | (142)            | 8,250            |
| Increase (Decrease) in Deferred Revenues                                 | 2,976            | (256)            |
| (Decrease) Increase in Deferred Development Cost Charges                 | <u>(468)</u>     | <u>183</u>       |
|  | 39,868           | 56,982           |
| <b>Capital</b>   |                  |                  |
| Acquisition of Tangible Capital Assets                                   | (49,895)         | (41,513)         |
| Proceeds on Disposal of Tangible Capital Assets                          | 1,753            | 1,269            |
|  | <u>(48,142)</u>  | <u>(40,244)</u>  |
| <b>Investing</b>   |                  |                  |
| Increase in Investments  | <u>40,150</u>    | <u>(2,266)</u>   |
| <b>Financing</b>   |                  |                  |
| Debt Proceeds  | 3,037            | 4,540            |
| Repayment of Debt  | <u>(10,375)</u>  | <u>(14,565)</u>  |
|  | (7,338)          | (10,025)         |
| <b>Increase in Cash and Cash Equivalents</b>                             | 24,538           | 4,447            |
| <b>Cash and Cash Equivalents, Beginning of Year</b>                      | <u>19,383</u>    | <u>14,936</u>    |
| <b>Cash and Cash Equivalents, End of Year (Note 2)</b>                   | <u>\$ 43,921</u> | <u>\$ 19,383</u> |

To be read in conjunction with the Notes to the Consolidated Financial Statements



CITY OF PRINCE GEORGE  
Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

General

The Notes to the Consolidated Financial Statements are an integral part of these statements. They explain the significant accounting and reporting policies and the principles that form the basis for these financial statements. The Notes also provide important supplementary information and explanations which cannot be conveniently integrated into the Consolidated Financial Statements.

1. Significant Accounting Policies

a) Basis of Presentation

The Consolidated Financial Statements of the City of Prince George (the "City") are prepared by management in accordance with Canadian Public Sector Accounting Standards. The Consolidated Financial Statements reflect the combined results and activities of the reporting entity which comprises all organizations that are accountable for the administration of their financial affairs and resources to the Council and are controlled or owned by the City. Controlled entities include Prince George Public Library and Tourism Prince George Society. The City's general classification of funds and the purpose of those funds are shown below:

i) Operating Funds

These Funds include the General, District Energy, Water, and Sewer operations of the City. Operating Funds are used to record the costs associated with providing City services.

ii) Capital Funds

These Funds include General, District Energy, Water, Sewer, and Land Capital Funds. These Funds track the acquisition costs of various capital assets and the funding of these assets including related short-term and long-term debt.

iii) Reserve Funds

Under the Community Charter of British Columbia, City Council may by bylaw establish special Reserve Funds for specific purposes. Money in a Reserve Fund and interest earned thereon must be used only for the purpose for which the Fund was established. If the amount in a Reserve Fund is greater than required, City Council may, by bylaw, transfer all or part of the balance to another Reserve Fund.

iv) Trust Funds

These Funds have been created to hold cash assets that must be used for specific purposes and/or beneficiaries and according to certain agreements. In accordance with Canadian Public Sector Accounting Standards, Trust Funds administered by the City are not to be included in the City's Consolidated Financial Statements. These Trust Funds are presented in Schedule 6.

v) Original Budget Bylaw

The original budget bylaw, stated in the Consolidated Statements of Operations and Changes in Net Debt, represents the budget bylaw adopted in May 2017. Any budget amendments subsequently adopted by Council have not been included.

CITY OF PRINCE GEORGE  
Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

1. Significant Accounting Policies, continued

b) Revenue Recognition

Taxation revenues are recognized when levied in May of each year as this is when taxation revenues are authorized and the taxable event occurs. Taxation revenue is initially measured at realizable value. At year end, the City evaluates the ultimate collectability of taxation receivables and adjusts any valuation allowance. Interest and operating grants are recognized as earned. Capital grants are recognized as revenues in the year in which the related expenditures are incurred. Sales of services, user fees and rentals are recognized when the service or product is provided by the City.

Government transfers without stipulations are recognized as revenues in the period in which the transfer is authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made. Government transfers with stipulations are recognized as revenue in the period the transfer is authorized and all eligibility criteria have been met, except when and to the extent that the transfer gives rise to an obligation that meets the definition of a liability. Any such liability is reduced, and an equivalent amount of revenue is recognized as the liability is settled. Grants in lieu of taxes are recorded on an accrual basis when it is possible to reasonably estimate the amounts receivable.

c) Deferred Revenues

The City defers a portion of the revenue collected from permits, licenses and other fees and recognizes such revenue in the year in which related inspections or other related expenditures are incurred.

d) Expenses

Expenses are generally recognized as they are incurred and when the goods and services are received and/or a legal obligation to pay is established.

e) Accumulated Surplus

Accumulated surplus is the amount by which all financial and non-financial assets exceed all liabilities and indicates the net economic resources available to provide future services. Accumulated surplus is represented by various fund balances and equity in capital assets.

f) Cash and Cash Equivalents

Cash and cash equivalents consist of cash and highly liquid money market investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. These short-term investments generally have a maturity of three months or less at acquisition and are held for the purpose of meeting short-term cash commitments rather than for investing.

g) Investments

Investments are recorded at fair value which is the market value of the investments based on the latest closing price. Interest is accrued at the invested rate.



CITY OF PRINCE GEORGE  
Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

1. Significant Accounting Policies, continued

h) Financial Instruments

The City's financial instruments consist of cash and cash equivalents, receivables, investments, deposits and reserves with the Municipal Finance Authority, accounts payable and accrued liabilities, and short-term and long-term debt. Unless otherwise noted, it is management's opinion that the City is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair value of these financial instruments approximate their carrying values, unless otherwise noted.

i) Use of Estimates

The preparation of consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the consolidated financial statements and the reported amount of revenues and expenses during the period. Items requiring estimates include the collectability of accounts receivable, accrued liabilities, useful lives of tangible capital assets, rates for amortization, employee benefits, existence of contaminated sites and impairment of investments and tangible capital assets.

Estimates are based on the best information available at the time of preparation of the consolidated financial statements and are reviewed annually to reflect new information as it becomes available. Measurement uncertainty exists in these consolidated financial statements. Actual results could differ from these estimates.

j) Post-Employment Benefits

The City does not accrue expenses for post-employment benefits such as retirement allowances. The City also does not accrue compensated absences (sick leave) for management but does accrue a percentage for Canadian Union of Public Employees (CUPE) employees. City employees retiring do not receive any retirement allowance that either vests or accrues over the period of employment. CUPE sick benefits are vested at 25% and are also accrued. Management sick benefits do not accrue and are not vested. The City recognizes the expense for management sick time when the event obligates the City to pay.

k) Inventories

Inventories consist of supplies, repair parts and materials consumed in operations and capital projects. Inventory is recorded at cost which is determined on a weighted average basis.

l) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the Change in Net Debt for the year.

m) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development, or betterment of the asset, excluding interest costs.

Assets under construction are not amortized until the asset is available for productive use.

CITY OF PRINCE GEORGE  
Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

1. Significant Accounting Policies, continued

m) Tangible Capital Assets, continued

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue.

The cost, less residual value, of tangible capital assets (except for Tourism Prince George Society's tangible capital assets) are amortized on a straight-line basis over their estimated useful lives as follows:

|                                  |                |
|----------------------------------|----------------|
| Land                             | Not amortized  |
| Building & Improvements          | 15 - 35 years  |
| Vehicles, Machinery, & Equipment | 3 - 20 years   |
| Other                            | 5 - 50 years   |
| Infrastructure                   |                |
| Roads                            | 17 - 100 years |
| Parks                            | 10 - 75 years  |
| Water                            | 10 - 80 years  |
| Sanitary Sewer                   | 12 - 140 years |
| Storm Drainage                   | 25 - 140 years |
| Energy & Communication           | 35 - 40 years  |

Tourism Prince George Society uses the following methods and rates to amortize its assets:

|                                  |          |                   |
|----------------------------------|----------|-------------------|
| Vehicles, Machinery, & Equipment | 20 - 55% | Declining Balance |
| Leasehold Improvements           | 4 Years  | Straight-Line     |

n) Long-Term Debt

Long-Term Debt is recorded net of any related sinking fund balances. Principal debt repayment is recorded in operating funds in the year that it is repaid.

o) Capital Leases

Leases that, from the point of view of the lessee, transfer substantially all the benefits and risks incident to ownership of the property to the City are considered capital leases. These are accounted for as an asset and an obligation. Capital lease obligations are recorded at the present value of the minimum lease payments excluding executor costs, ie. insurance, maintenance costs, etc. The discount rate used to determine the present value of the lease payments is the lower of the City's rate for incremental borrowing or the interest rate implicit in the lease.



# CITY OF PRINCE GEORGE

## Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

### 2. Cash and Cash Equivalents

|                                | 2017<br>(000's)  | 2016<br>(000's)  |
|--------------------------------|------------------|------------------|
| Cash                           | \$ 6,815         | \$ 13,951        |
| Cash Equivalents               | 36,194           | 4,580            |
|                                | <b>43,009</b>    | <b>18,531</b>    |
| Other Controlled Entities Cash | 912              | 852              |
|                                | <b>\$ 43,921</b> | <b>\$ 19,383</b> |

### 3. Receivables

|   | 2017<br>(000's)  | 2016<br>(000's)  |
|---|------------------|------------------|
| <b>General Operating Fund</b>           |                  |                  |
| Property Taxes                          | \$ 5,461         | \$ 5,527         |
| Federal Government                      | 1,567            | 1,334            |
| Provincial Government                   | 5,798            | 1,530            |
| Regional District of Fraser-Fort George | 525              | 312              |
| Accounts Receivable                     | 4,014            | 2,235            |
| Refuse Rates                            | 421              | 429              |
|   | <b>17,786</b>    | <b>11,367</b>    |
| <b>Water Operating Fund</b>             |                  |                  |
| Water Utility Rates                     | <b>2,064</b>     | <b>2,187</b>     |
| <b>Sewer Operating Fund</b>             |                  |                  |
| Sewer Utility Rates                     | <b>1,307</b>     | <b>1,495</b>     |
| <b>General Capital Fund</b>             |                  |                  |
| Provincial Government                   | 29               | 626              |
| Miscellaneous                           | 763              | 34               |
|   | <b>792</b>       | <b>660</b>       |
| <b>Other Controlled Entities</b>        |                  |                  |
| Prince George Public Library            | 27               | 9                |
| Tourism Prince George Society           | 295              | 201              |
|   | <b>322</b>       | <b>210</b>       |
| <b>Total</b>                            | <b>\$ 22,271</b> | <b>\$ 15,919</b> |

# CITY OF PRINCE GEORGE

## Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

### 4. Investments

|                           | 2017<br>(000's)  | 2016<br>(000's)  |
|---------------------------|------------------|------------------|
| M.F.A. Intermediate Funds | \$ 20,950        | \$ 61,289        |
| M.F.A Bond Funds          | 27,401           | 27,354           |
|                           | 48,351           | 88,643           |
| Integris Term Deposit     | 5,216            | 5,074            |
|                           | <b>\$ 53,567</b> | <b>\$ 93,717</b> |

The annual weighted average rate of return for 2017 was 0.53% per annum (2016 - 1.24%). The rate of return is calculated on the Money Market Fund (cash equivalents), Intermediate Fund, and the Bond Fund. The maturity date for the Term Deposit is December 31, 2017 and the rate of return is 2.158% per annum.

### 5. Municipal Finance Authority

|               | 2017<br>(000's) | 2016<br>(000's) |
|---------------|-----------------|-----------------|
| Cash Deposits | <b>\$ 2,038</b> | <b>\$ 2,121</b> |



# CITY OF PRINCE GEORGE

## Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

### 6. Accounts Payable and Accrued Liabilities

|   | 2017<br>(000's)         | 2016<br>(000's)         |
|---|-------------------------|-------------------------|
| <b>General Operating Fund</b>                     |                         |                         |
| Federal Government                                | \$ 7,391                | \$ 12,039               |
| Provincial Government                             | 2,838                   | 2,695                   |
| Regional District of Fraser-Fort George           | 436                     | 352                     |
| Trade Accounts Payables                           | 14,111                  | 9,993                   |
| Payroll Statutory Liabilities                     | 2,364                   | 2,344                   |
| Vacation, Sick Leave, and Firefighters Gratuities | 6,727                   | 6,625                   |
| Accrued Interest on Capital Lease                 | 328                     | 351                     |
| Accrued Interest on Debt                          | 677                     | 727                     |
|   | <u>34,872</u>           | <u>35,126</u>           |
| <b>District Energy Operating Fund</b>             |                         |                         |
| Accrued Interest on Debt                          | <u>4</u>                | <u>4</u>                |
| <b>Water Operating Fund</b>                       |                         |                         |
| Accrued Interest on Debt                          | <u>98</u>               | <u>108</u>              |
| <b>Sewer Operating Fund</b>                       |                         |                         |
| Accrued Interest on Debt                          | <u>14</u>               | <u>18</u>               |
| <b>General Capital Fund</b>                       |                         |                         |
| Accrued Interest on Debt                          | <u>9</u>                | <u>11</u>               |
| <b>Other Controlled Entities</b>                  |                         |                         |
| Prince George Public Library                      | 219                     | 96                      |
| Tourism Prince George Society                     | <u>140</u>              | <u>135</u>              |
|   | <u>359</u>              | <u>231</u>              |
| <b>Total</b>                                      | <u><u>\$ 35,356</u></u> | <u><u>\$ 35,498</u></u> |

# CITY OF PRINCE GEORGE

## Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

### 7. Deferred Revenues

The City records deferred revenue for funds received in advance on services not yet rendered and is recognized into revenue during the period when service is provided. The City also records deferred revenue when a contract specifies how the resources are to be used and therefore funds received in advance are deferred until the period when the requirement is met. Because these funds are restricted in nature they are shown as a liability.

|                                  | 2017<br>(000's)         | 2016<br>(000's)         |
|----------------------------------|-------------------------|-------------------------|
| <b>Operating Funds</b>           |                         |                         |
| Taxes                            | \$ 6,223                | \$ 5,839                |
| <b>Fees and charges</b>          |                         |                         |
| General                          | 4,307                   | 3,614                   |
| Water                            | 86                      | 96                      |
| Sewer                            | 14                      | 16                      |
| <b>Capital Funds</b>             |                         |                         |
| Fees and Charges                 | 324                     | 319                     |
| Contributions Received for Land  | 375                     | 235                     |
| <b>Grants</b>                    |                         |                         |
| Community Works Fund             | 1,666                   | 1,157                   |
| Gaming Revenue                   | 402                     | 527                     |
| Other                            | <u>1,279</u>            | <u>34</u>               |
|                                  | 14,676                  | 11,837                  |
| <b>Other Controlled Entities</b> |                         |                         |
| Prince George Public Library     | 205                     | 74                      |
| Tourism Prince George Society    | <u>67</u>               | <u>61</u>               |
|                                  | <u>272</u>              | <u>135</u>              |
| <b>Total</b>                     | <u><u>\$ 14,948</u></u> | <u><u>\$ 11,972</u></u> |



# CITY OF PRINCE GEORGE

## Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

### 8. Deferred Development Cost Charges (DCC)

The City collects DCCs to pay for a proportionate share of infrastructure related to new growth. In accordance with the Community Charter of British Columbia, these funds must be deposited into a separate reserve fund. When the related costs are incurred, the DCCs are recognized as revenue. Because these funds are restricted in nature they are shown as a liability.

|  | 2017<br>(000's)        | 2016<br>(000's)        |
|--|------------------------|------------------------|
| <b>Deferred DCC by Type</b>            |                        |                        |
| Roads                                  | \$ 1,764               | \$ 2,074               |
| Drainage                               | 1,393                  | 1,513                  |
| Parkland                               | 339                    | 300                    |
| Sewer                                  | 2,043                  | 1,971                  |
| Water                                  | 584                    | 733                    |
|  | <u>\$ 6,123</u>        | <u>\$ 6,591</u>        |
| <b>Deferred DCC</b>                    |                        |                        |
| Balance, Beginning of Year             | \$ 6,591               | \$ 6,409               |
| Investment Income                      | 120                    | 82                     |
| DCCs Levied in the Year                | 409                    | 650                    |
|  | <u>529</u>             | <u>732</u>             |
| Transfers to General Capital           | (635)                  | (364)                  |
| Transfers to Water Capital             | (241)                  | (52)                   |
| Transfers to General Asset Maintenance | (121)                  | (106)                  |
| Transfers to Water Asset Maintenance   | -                      | (28)                   |
|  | <u>(997)</u>           | <u>(550)</u>           |
| <b>Balance, End of Year</b>            | <u><u>\$ 6,123</u></u> | <u><u>\$ 6,591</u></u> |

# CITY OF PRINCE GEORGE

## Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

### 9. Tangible Capital Assets

|                                 | 2017<br>(000's)          | 2016<br>(000's)          |
|---------------------------------|--------------------------|--------------------------|
| Land                            | \$ 102,273               | \$ 98,028                |
| Buildings                       | 69,858                   | 72,068                   |
| Vehicles, Machinery & Equipment | 18,743                   | 16,533                   |
| Other                           | 875                      | 1,118                    |
| <b>Infrastructure</b>           |                          |                          |
| Roads                           | 153,204                  | 152,254                  |
| Parks                           | 12,407                   | 12,433                   |
| Water                           | 90,295                   | 88,941                   |
| Sanitary Sewer                  | 70,202                   | 69,975                   |
| Storm Drainage                  | 52,212                   | 51,373                   |
| Energy & Communication          | 51,071                   | 52,039                   |
| Assets Under Construction       | 37,127                   | 19,083                   |
|                                 | <u><u>\$ 658,267</u></u> | <u><u>\$ 633,845</u></u> |

For additional information, see the Schedule of Tangible Capital Assets (Schedule 5).

During the year the write-down of assets was \$nil (2016 - \$nil). In addition, assets contributed to the City totaled \$462,393 (2016 - \$372,930) and were capitalized at their fair value at the time of receipt.

### 10. Capital Lease Obligation

|   | 2017<br>(000's)        | 2016<br>(000's)        |
|---|------------------------|------------------------|
| <b>Recorded in the Capital Fund (Schedule 9):</b>   |                        |                        |
| Concert Realty Services Ltd.<br>Interest at the rate of 9.5% per annum, 8 remaining annual payments of \$584,702 plus property taxes and insurance. Included in Accounts Payable and Accrued Liabilities in the General Operating Fund is accrued interest of \$328,314 (\$350,558 in 2016) related to this capital lease | \$ 3,456               | \$ 3,690               |
| Fortis BC<br>Repayable in semi-annual installments of \$136,554, including interest at 5.46% per annum, with a maturity date of October 2021. Included in Accounts Payable and Accrued Liabilities in the General Operating Fund is accrued interest of \$ 9,283 (\$11,308 in 2016)                                       | <u>970</u>             | <u>1,181</u>           |
|   | 4,426                  | 4,871                  |
| <b>Other Controlled Entities:</b>   |                        |                        |
| Konica Minolta<br>Repayable in monthly installments of \$230 including interest at 6% per annum, secured by specific equipment  | <u>2</u>               | <u>4</u>               |
|   | <u><u>\$ 4,428</u></u> | <u><u>\$ 4,875</u></u> |



CITY OF PRINCE GEORGE  
Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

11. Accumulated Surplus

|                                       | 2017<br>(000's)   | 2016<br>(000's)   |
|---------------------------------------|-------------------|-------------------|
| Operating - Residual Balance          | \$ 5,904          | \$ 7,671          |
| Reserves (Schedule 4)                 | 59,378            | 69,806            |
| Investment in Tangible Capital Assets | 569,478           | 537,718           |
|                                       | <u>\$ 634,760</u> | <u>\$ 615,195</u> |

12. Lease Agreements

The City entered into an agreement with Fortis BC (formerly Terasen Gas Inc.) that has resulted in the creation of the Fortis BC Reserve Fund.

Capital Lease - under the terms of the agreement, the City has entered into a 35 year capital lease with Fortis BC commencing November 1, 2004, for the natural gas distribution system within the municipality's boundary. The City has prepaid \$57,000,000 of the capital lease obligation and has financed the prepayment through debenture debt. The remaining obligation of \$3,000,000 which is included in long-term debt, will be paid with annual lease payments of \$273,108 including interest based on Fortis BC approved pre-tax weighted average cost of capital of 8.596% per annum.

Operating Lease - the City has also entered into a 17 year operating lease with Fortis BC commencing November 1, 2004, whereby the City leases back to Fortis BC the operations of the gas distribution system. Under the operating lease, Fortis BC is required to make annual lease payments to the City calculated by a formula specified in the agreement which is based on the total annual revenue generated by the transaction. At the end of the 17 year term, Fortis BC has the option of making a termination payment to the City equal to the unamortized portion of the City's \$57,000,000 prepayment which is estimated to be \$29,389,000 or negotiate a new 18 year operating lease with a continuation of the annual lease payments which existed under the previous 17 year operating lease.

13. Budgeted Surplus

The planned surplus of \$29,465,000, reflected in the Original Budget Bylaw Column on the Consolidated Statement of Operations was approved by Council in May 2017 upon finalization of the 2017 Annual Budget Bylaw. The approved annual budget bylaw included the purchase of tangible capital assets and servicing debt but these have been adjusted in the Original Budget Bylaw Column, as well as the incorporation of amortization expense, to more accurately reflect actual expenses.

14. Commitments and Contingencies

- a) The City is jointly and severally liable, as a member of the Regional District of Fraser-Fort George for any sinking fund deficiencies, and capital debt issued through the Regional District.
- b) The City and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2016, the plan has about 193,000 active members and approximately 90,000 retired members. Active members include approximately 38,000 contributors from local government.

CITY OF PRINCE GEORGE  
Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

14. Commitments and Contingencies, continued

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2015 indicated a \$2,224 million funding surplus for basic pension benefits on a going concern basis. As a result of the 2015 basic account actuarial valuation surplus and pursuant to the joint trustee agreement, \$1,927 million was transferred to the rate stabilization account and \$297 million of the surplus ensured the required contribution rates remained unchanged.

The City paid \$5,436,306 (2016 - \$5,206,770) for employer contributions while employees contributed \$4,426,798 (2016 - \$4,424,424) to the plan in fiscal 2017.

The Prince George Public Library paid \$185,133 (2016 - \$182,435) for employer contributions while employees contributed \$164,001 (2016 - \$163,433) to the plan in fiscal 2017.

The next valuation will be as at December 31, 2018, with results available in 2019.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the plan.

- c) The City has been named as a defendant in various legal actions. No reserve or liability has been recorded regarding any of these legal actions or possible claims because the amount of the loss, if any, is undeterminable. Settlement, if any, made with respect to these actions would be accounted for as a charge to expenditures in the period in which it is likely that a future event will confirm the existence of a liability and the amount can be reasonably estimated.
- d) The City is committed to a third party under an agreement for the supply and operation of an off-street parking facility. The City's annual payment in respect of this commitment is \$183,208 for a period of 20 years commencing August 1, 1997.
- e) The City has issued a Demand Note to the Municipal Finance Authority (the "Authority") in the amount of \$4,105,826 (2016 - \$4,286,116). This Demand Note together with the cash deposit, as disclosed in Note 5, comprise an amount equal to one-half of the average annual installment of principal and interest for repayment of debenture debt issued by the Authority on behalf of the City, and is a requirement of the Authority.

15. Segmented Information

The City is a government institution that provides a wide range of services to its citizens, including police, fire, recreation and culture, transportation and public transit, development planning, sanitation, water and sewer. For management reporting purposes the City's operations and activities are organized and reported by fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. City services are provided by departments and their activities are reported by these funds and are disclosed in the segmented information.



CITY OF PRINCE GEORGE  
Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

15. Segmented Information, continued

The accounting policies used in these segments are consistent with those followed in the preparation of the Consolidated Financial Statements as disclosed in Note 1. For additional information see the Schedule of Segment Disclosure (Schedule 3).

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The General Revenue Fund reports on municipal services that are funded primarily by taxation such as property and business tax revenues. Certain division and departments that have separately disclosed in the segmented information along with the services they provide are as follows:

Protective Services

Protective Services includes Police Protection, Fire Protection, Emergency Measures and Bylaw Enforcement. Police Protection is provided to the City by the Royal Canadian Mounted Police (RCMP) through a police services contract with the Province of British Columbia (BC). Together the RCMP and the municipal employees at the detachment are committed to optimizing public safety through the community policing concept. Fire Protection includes fire suppression and protection, first responder medical services and emergency rescue, and fire dispatch within the City and Regional District. Emergency Measures provides a comprehensive emergency plan for coordinating response to emergencies and disasters. Bylaw Enforcement provides animal and parking control and other enforcement as required to support the bylaws in place within the community for the purpose of health, safety and security.

Community Services

Community Services provides public services that support recreation, sport and leisure activities in the aquatic and arena facilities, convention, entertainment, meeting, events and sport activities in the CN Centre and Prince George Conference and Civic Centre, the development of partnerships for health and social solutions at the community level and the provision of civic facilities for the community.

Transportation Services

This segment includes the provision of Street Maintenance which includes pavement repair, line painting, street cleaning, dust control, sidewalk maintenance, traffic sign and street light installation and maintenance. Transit services are provided in partnership with BC Transit; parking lots and parkades provide for off-street parking for downtown businesses; fleet vehicles service the organization's operational requirements; storm drainage controls drainage through open and piped systems; and snow and ice control provides snow removal and salt and sanding applications to the road network.

Planning and Environmental Development

Planning includes both short and long-term development planning and application processing and permits as well as inspections, planning for neighbourhoods, parks, open spaces and pathways, and infrastructure planning and management. Environmental Development includes services and planning related to community forest, wildfire hazards, air quality, climate change, natural environment, ecosystem and habitat protection.

Sanitation and Waste Removal

This segment provides residential and (limited) commercial solid waste collection service and annual spring clean-up operations.

CITY OF PRINCE GEORGE  
Notes to the Consolidated Financial Statements

For the year ended December 31, 2017

15. Segmented Information, continued

Public Health and Welfare

This segment provides for the Memorial Park Cemetery service and maintenance of the grounds.

Administration

The Administration of the City is captured under this section which includes Council, Office of the City Manager, Legislative Services, External Relations, Human Resources, Finance, Service Centre, Risk and Procurement and IT Services.

District Energy

This segment provides energy for space heating and domestic water heating to buildings located within a service area. The infrastructure and operations are funded through a combination of user fees and contributions from General Operating Fund.

Water Services

The Water Service provides potable water to the community which includes the pumping, treatment and distribution system and the wells and reservoirs. The infrastructure and operations are funded through a combination of user fees, grants, and special levies.

Sewer Services

The Sewer Service provides for the collection and treatment of sewage which includes operation of the lift stations and wastewater treatment centre. The infrastructure and operations are funded through a combination of user fees, grants, and special levies.

Asset Maintenance

This segment provides the investment in asset maintenance funded through transfers from reserves, DCCs, levies and fees. The costs represent amounts incurred for capital asset maintenance that do not meet the capitalization threshold as established for financial reporting purposes.

Reserves and Other Funds

Reserve funds have been created to hold financial assets for specific future requirements. Reserve funds are generally used for tangible capital asset acquisition and reinvestment.

Other Controlled Entities

Other controlled entities include the Prince George Public Library and Tourism Prince George Society.

16. Comparative Figures

Certain 2016 figures have been reclassified to conform to the 2017 financial statement presentation.



# *SUPPLEMENTARY FINANCIAL INFORMATION*



CITY OF PRINCE GEORGE  
Schedule 1 - Financial Position by Fund

|  | Operating Funds  |                 |               |                 |                  |  |
|--|------------------|-----------------|---------------|-----------------|------------------|--|
| as at December 31, 2017<br>(in thousands of dollars) | General          | District Energy | Water         | Sewer           | Reserve Funds    |  |
| <b>FINANCIAL ASSETS</b>                              |                  |                 |               |                 |                  |  |
| Cash and Cash Equivalents                            | \$ 11,972        | \$ -            | \$ 343        | \$ 639          | \$ 27,155        |  |
| Receivables  | 17,786           | -               | 2,064         | 1,307           | -                |  |
| Investments  | 12,105           | -               | 458           | 853             | 36,276           |  |
| Deposits - Municipal Finance Authority               | 1,696            | 46              | 236           | 60              | -                |  |
|  | <u>43,559</u>    | <u>46</u>       | <u>3,101</u>  | <u>2,859</u>    | <u>63,431</u>    |  |
| <b>LIABILITIES</b>                                   |                  |                 |               |                 |                  |  |
| Accounts Payable and Accrued Liabilities             | 34,872           | 4               | 98            | 14              | -                |  |
| Deferred Revenues                                    | 10,531           | -               | 86            | 14              | -                |  |
| Deferred Development Cost Charges                    | -                | -               | -             | -               | -                |  |
| Reserves - Municipal Finance Authority               | 1,696            | 46              | 236           | 60              | -                |  |
| Due to (from) Own Funds                              | (15,305)         | (4)             | 1,700         | 1,379           | 4,053            |  |
| Short-Term Debt, Including Capital Lease             | -                | -               | -             | -               | -                |  |
| Long-Term Debt, Including Capital Lease              | -                | -               | -             | -               | -                |  |
|  | <u>31,794</u>    | <u>46</u>       | <u>2,120</u>  | <u>1,467</u>    | <u>4,053</u>     |  |
| <b>NET FINANCIAL ASSETS (DEBT)</b>                   | <u>11,765</u>    | <u>-</u>        | <u>981</u>    | <u>1,392</u>    | <u>59,378</u>    |  |
| <b>NON-FINANCIAL ASSETS</b>                          |                  |                 |               |                 |                  |  |
| Prepaid Expenses                                     | 990              | -               | -             | -               | -                |  |
| Inventories  | 842              | -               | -             | -               | -                |  |
| Tangible Capital Assets                              | -                | -               | -             | -               | -                |  |
|  | <u>1,832</u>     | <u>-</u>        | <u>-</u>      | <u>-</u>        | <u>-</u>         |  |
| <b>ACCUMULATED SURPLUS</b>                           | <u>\$ 13,597</u> | <u>\$ -</u>     | <u>\$ 981</u> | <u>\$ 1,392</u> | <u>\$ 59,378</u> |  |
| <b>ACCUMULATED SURPLUS</b>                           |                  |                 |               |                 |                  |  |
| Beginning of Year                                    | \$ 11,410        | \$ -            | \$ 980        | \$ 1,367        | \$ 69,806        |  |
| Net funds over expenditures                          | 447              | -               | 1             | 25              | (10,428)         |  |
| Change in Net Debt                                   | -                | -               | -             | -               | -                |  |
| Change in Tangible Capital Assets                    | 1,740            | -               | -             | -               | -                |  |
| <b>ACCUMULATED SURPLUS, End of Year</b>              | <u>\$ 13,597</u> | <u>\$ -</u>     | <u>\$ 981</u> | <u>\$ 1,392</u> | <u>\$ 59,378</u> |  |

CITY OF PRINCE GEORGE  
Schedule 1 - Financial Position by Fund

| Capital Funds     |                  |                  |                  |             | Other<br>Controlled<br>Entities | Consolidated<br>2017 |
|-------------------|------------------|------------------|------------------|-------------|---------------------------------|----------------------|
| General           | District Energy  | Water            | Sewer            | Land        |                                 |                      |
| \$ 1,958          | \$ -             | \$ 266           | \$ 676           | \$ -        | \$ 912                          | \$ 43,921            |
| 782               | -                | -                | 10               | -           | 322                             | 22,271               |
| 2,616             | -                | 356              | 903              | -           | -                               | 53,567               |
| -                 | -                | -                | -                | -           | -                               | 2,038                |
| <u>5,356</u>      | <u>-</u>         | <u>622</u>       | <u>1,589</u>     | <u>-</u>    | <u>1,234</u>                    | <u>121,797</u>       |
| 9                 | -                | -                | -                | -           | 359                             | 35,356               |
| 4,045             | -                | -                | -                | -           | 272                             | 14,948               |
| 3,496             | -                | 584              | 2,043            | -           | -                               | 6,123                |
| -                 | -                | -                | -                | -           | -                               | 2,038                |
| 6,772             | -                | (37)             | 1,235            | -           | 207                             | -                    |
| 121               | -                | -                | -                | -           | 3                               | 124                  |
| <u>75,288</u>     | <u>2,200</u>     | <u>8,573</u>     | <u>2,607</u>     | <u>-</u>    | <u>2</u>                        | <u>88,670</u>        |
| <u>89,731</u>     | <u>2,200</u>     | <u>9,120</u>     | <u>5,885</u>     | <u>-</u>    | <u>843</u>                      | <u>147,259</u>       |
| <u>(84,375)</u>   | <u>(2,200)</u>   | <u>(8,498)</u>   | <u>(4,296)</u>   | <u>-</u>    | <u>391</u>                      | <u>(25,462)</u>      |
| -                 | -                | -                | -                | -           | 111                             | 1,101                |
| -                 | -                | -                | -                | -           | 12                              | 854                  |
| <u>461,387</u>    | <u>15,705</u>    | <u>105,960</u>   | <u>73,798</u>    | <u>-</u>    | <u>1,417</u>                    | <u>658,267</u>       |
| <u>461,387</u>    | <u>15,705</u>    | <u>105,960</u>   | <u>73,798</u>    | <u>-</u>    | <u>1,540</u>                    | <u>660,222</u>       |
| <u>\$ 377,012</u> | <u>\$ 13,505</u> | <u>\$ 97,462</u> | <u>\$ 69,502</u> | <u>\$ -</u> | <u>\$ 1,931</u>                 | <u>\$ 634,760</u>    |
| \$ 361,664        | \$ 12,440        | \$ 87,354        | \$ 68,049        | \$ -        | \$ 2,125                        | \$ 615,195           |
| -                 | -                | -                | -                | -           | 24                              | (9,931)              |
| 1,725             | 1,239            | 804              | (342)            | -           | (92)                            | 3,334                |
| <u>13,623</u>     | <u>(174)</u>     | <u>9,304</u>     | <u>1,795</u>     | <u>-</u>    | <u>(126)</u>                    | <u>26,162</u>        |
| <u>\$ 377,012</u> | <u>\$ 13,505</u> | <u>\$ 97,462</u> | <u>\$ 69,502</u> | <u>\$ -</u> | <u>\$ 1,931</u>                 | <u>\$ 634,760</u>    |



CITY OF PRINCE GEORGE  
Schedule 2 - Operations by Fund

| for the year ended December 31, 2017<br>(in thousands of dollars) | Operating Funds |                 |            |            |               |
|---|-----------------|-----------------|------------|------------|---------------|
|   | General         | District Energy | Water      | Sewer      | Reserve Funds |
| <b>REVENUES</b>   |                 |                 |            |            |               |
| Taxation and Grants in Lieu, net                                  | \$ 105,832      | \$ -            | \$ 22      | \$ 175     | \$ -          |
| Sales of Services, User Rates and Rentals                         | 23,257          | 82              | 15,915     | 12,375     | -             |
| Investment Income   | 2,752           | (1)             | 236        | 87         | 469           |
| Development Cost Charges Contributions                            | 121             | -               | -          | -          | -             |
| Contributions from Other Governments and Agencies                 | 12,918          | -               | -          | -          | -             |
| Sinking Fund Surplus  | -               | -               | -          | -          | 110           |
| Other Revenue   | 894             | -               | 239        | 160        | 2,651         |
| (Loss) Gain on Disposal of Tangible Capital Assets                | -               | -               | -          | -          | -             |
| Asset Contributions   | -               | -               | -          | -          | -             |
|   | 145,774         | 81              | 16,412     | 12,797     | 3,230         |
| <b>EXPENSES</b>   |                 |                 |            |            |               |
| General Government  | 21,541          | -               | -          | -          | -             |
| District Energy   | -               | 1,000           | -          | -          | -             |
| Protective Services   | 54,140          | -               | -          | -          | -             |
| Transportation Services   | 35,663          | -               | -          | -          | -             |
| Water and Sewer   | -               | -               | 8,658      | 7,434      | -             |
| Sanitation and Waste Removal                                      | 2,980           | -               | -          | -          | -             |
| Public Health and Welfare   | 592             | -               | -          | -          | -             |
| Planning and Environmental Development                            | 2,418           | -               | -          | -          | -             |
| Parks, Recreation and Cultural Services                           | 24,892          | -               | -          | -          | -             |
| Prince George Public Library                                      | -               | -               | -          | -          | -             |
| Tourism Prince George Society                                     | -               | -               | -          | -          | -             |
|   | 142,226         | 1,000           | 8,658      | 7,434      | -             |
| <b>NET SURPLUS BEFORE TRANSFERS</b>                               | 3,548           | (919)           | 7,754      | 5,363      | 3,230         |
| <b>TRANSFERS FROM (TO)</b>  |                 |                 |            |            |               |
| Operating Funds   | 2,249           | 701             | (1,400)    | (1,548)    | 24,420        |
| Capital Funds   | (92)            | -               | (6)        | -          | (38,078)      |
| Reserve Funds   | (11,577)        | 51              | (7,555)    | (5,339)    | -             |
| Other Controlled Entities   | (3,738)         | -               | -          | -          | -             |
|   | (13,158)        | 752             | (8,961)    | (6,887)    | (13,658)      |
| <b>ANNUAL SURPLUS (DEFICIT)</b>                                   | \$ (9,610)      | \$ (167)        | \$ (1,207) | \$ (1,524) | \$ (10,428)   |
| <b>NET FUNDS OVER EXPENDITURES</b>                                |                 |                 |            |            |               |
| Annual Surplus (Deficit)  | \$ (9,610)      | \$ (167)        | \$ (1,207) | \$ (1,524) | \$ (10,428)   |
| Capital Expenditures  | -               | -               | -          | -          | -             |
| Contribution of Tangible Capital Assets                           | -               | -               | -          | -          | -             |
| Amortization  | 18,746          | 567             | 2,012      | 1,784      | -             |
| Loss (Gain) on Disposal of Tangible Capital Assets                | -               | -               | -          | -          | -             |
| Other   | 251             | -               | -          | -          | -             |
| Principal Payments on Debt  | (8,934)         | (400)           | (804)      | (235)      | -             |
| Proceeds from Borrowing   | -               | -               | -          | -          | -             |
| Proceeds From Internal Loans                                      | (6)             | -               | -          | -          | -             |
| Internal Loans Repaid   | -               | -               | -          | -          | -             |
|   | \$ 447          | \$ -            | \$ 1       | \$ 25      | \$ (10,428)   |

CITY OF PRINCE GEORGE  
Schedule 2 - Operations by Fund

| Capital Funds |                 |           |          |          | Other<br>Controlled<br>Entities | <b>Consolidated<br/>2017</b> |
|---------------|-----------------|-----------|----------|----------|---------------------------------|------------------------------|
| General       | District Energy | Water     | Sewer    | Land     |                                 |                              |
| \$ -          | \$ -            | \$ -      | \$ -     | \$ -     | 999                             | \$ 107,028                   |
| -             | -               | -         | -        | -        | 71                              | 51,700                       |
| -             | -               | -         | -        | -        | 3                               | 3,546                        |
| 635           | -               | 241       | -        | -        | -                               | 997                          |
| 1,985         | -               | -         | -        | -        | 328                             | 15,231                       |
| -             | -               | -         | -        | -        | -                               | 110                          |
| 1,769         | -               | 95        | -        | -        | 156                             | 5,964                        |
| (506)         | -               | (109)     | -        | (51)     | (3)                             | (669)                        |
| 462           | -               | -         | -        | -        | -                               | 462                          |
| 4,345         | -               | 227       | -        | (51)     | 1,554                           | 184,369                      |
| -             | -               | -         | -        | -        | -                               | 21,541                       |
| -             | -               | -         | -        | -        | -                               | 1,000                        |
| -             | -               | -         | -        | -        | -                               | 54,140                       |
| -             | -               | -         | -        | -        | -                               | 35,663                       |
| -             | -               | -         | -        | -        | -                               | 16,092                       |
| -             | -               | -         | -        | -        | -                               | 2,980                        |
| -             | -               | -         | -        | -        | -                               | 592                          |
| -             | -               | -         | -        | -        | -                               | 2,418                        |
| -             | -               | -         | -        | -        | -                               | 24,892                       |
| -             | -               | -         | -        | -        | 3,936                           | 3,936                        |
| -             | -               | -         | -        | -        | 1,550                           | 1,550                        |
| -             | -               | -         | -        | -        | 5,486                           | 164,804                      |
| 4,345         | -               | 227       | -        | (51)     | (3,932)                         | 19,565                       |
| 140           | -               | -         | -        | (44)     | -                               | 24,518                       |
| (30)          | -               | (212)     | 243      | -        | -                               | (38,175)                     |
| 17,417        | 1,233           | 11,301    | 2,762    | 5,364    | -                               | 13,657                       |
| -             | -               | -         | -        | -        | 3,738                           | -                            |
| 17,527        | 1,233           | 11,089    | 3,005    | 5,320    | 3,738                           | -                            |
| \$ 21,872     | \$ 1,233        | \$ 11,316 | \$ 3,005 | \$ 5,269 | \$ (194)                        | \$ 19,565                    |
| \$ 21,872     | \$ 1,233        | \$ 11,316 | \$ 3,005 | \$ 5,269 | \$ (194)                        | \$ 19,565                    |
| (28,944)      | (394)           | (11,425)  | (3,582)  | (5,269)  | (281)                           | (49,895)                     |
| (462)         | -               | -         | -        | -        | -                               | (462)                        |
| -             | -               | -         | -        | -        | 404                             | 23,513                       |
| 506           | -               | 109       | -        | 51       | 3                               | 669                          |
| 66            | -               | -         | -        | -        | -                               | 317                          |
| -             | -               | -         | -        | -        | (2)                             | (10,375)                     |
| 3,037         | -               | -         | -        | -        | -                               | 3,037                        |
| 8,033         | -               | -         | 577      | -        | -                               | 8,604                        |
| (4,108)       | (839)           | -         | -        | (51)     | 94                              | (4,904)                      |
| \$ -          | \$ -            | \$ -      | \$ -     | \$ -     | \$ 24                           | \$ (9,931)                   |



CITY OF PRINCE GEORGE  
Schedule 3 - Segment Disclosure - 2017

| for the year ended December 31<br>(in thousands of dollars) | General Revenue Fund   |                       |                            |  |                                  |
|---|------------------------|-----------------------|----------------------------|--|----------------------------------|
|   | Protective<br>Services | Community<br>Services | Transportation<br>Services | Planning &<br>Environment<br>Development | Sanitation &<br>Waste<br>Removal |
| <b>REVENUES</b>   |                        |                       |                            |  |                                  |
| Taxation and Grants in Lieu, net                            | \$ -                   | \$ -                  | \$ -                       | \$ -                                     | \$ -                             |
| Sales of Services, User Rates and Rentals                   | 2,237                  | 7,260                 | 3,857                      | 27                                       | 4,427                            |
| Investment Income   | -                      | 2                     | 4                          | -  | -                                |
| Development Cost Charges Contributions                      | -                      | -                     | -                          | -  | -                                |
| Contributions from Other Governments and Agencies           | 4,535                  | 1,104                 | -                          | 6  | -                                |
| Sinking Fund Surplus  | -                      | -                     | -                          | -  | -                                |
| Other Revenue   | 647                    | 587                   | 831                        | 2,433                                    | 74                               |
| (Loss) Gain on Disposal of Tangible Capital Assets          | -                      | -                     | -                          | -  | -                                |
| Asset Contributions   | -                      | -                     | -                          | -  | -                                |
|   | <u>7,419</u>           | <u>8,953</u>          | <u>4,692</u>               | <u>2,466</u>                             | <u>4,501</u>                     |
| <b>EXPENSES</b>   |                        |                       |                            |  |                                  |
| Labour and Benefits   | 25,943                 | 11,381                | 8,105                      | 2,093                                    | 1,102                            |
| Goods and Services  | 25,163                 | 8,037                 | 13,437                     | 228                                      | 1,420                            |
| Interest  | 900                    | 366                   | 977                        | -  | -                                |
| Amortization  | 1,972                  | 3,340                 | 10,307                     | -  | 361                              |
| Prince George Public Library                                | -                      | -                     | -                          | -  | -                                |
| Tourism Prince George Society                               | -                      | -                     | -                          | -  | -                                |
|   | <u>53,978</u>          | <u>23,124</u>         | <u>32,826</u>              | <u>2,321</u>                             | <u>2,883</u>                     |
| <b>NET SURPLUS (DEFICIT) BEFORE TRANSFERS</b>               | (46,559)               | (14,171)              | (28,134)                   | 145                                      | 1,618                            |
| Transfers   | (1,142)                | (1,537)               | 2,183                      | (132)                                    | (2,054)                          |
| <b>ANNUAL SURPLUS (DEFICIT)</b>                             | <u>\$ (47,701)</u>     | <u>\$ (15,708)</u>    | <u>\$ (25,951)</u>         | <u>\$ 13</u>                             | <u>\$ (436)</u>                  |

CITY OF PRINCE GEORGE  
Schedule 3 - Segment Disclosure - 2017

| General Revenue Fund       |                  |                    |                 |                | Asset<br>Maintenance | Reserves &<br>Other Funds | Other<br>Controlled<br>Entities | <b>Consolidated<br/>2017</b> |
|----------------------------|------------------|--------------------|-----------------|----------------|----------------------|---------------------------|---------------------------------|------------------------------|
| Public Health<br>& Welfare | Administration   | District<br>Energy | Water           | Sewer          |                      |                           |                                 |                              |
| \$ -                       | \$ 105,832       | \$ -               | \$ 22           | \$ 175         | \$ -                 | \$ -                      | \$ 999                          | \$ 107,028                   |
| 441                        | 5,008            | 82                 | 15,915          | 12,375         | -                    | -                         | 71                              | 51,700                       |
| -                          | 2,746            | (1)                | 236             | 87             | -                    | 469                       | 3                               | 3,546                        |
| -                          | -                | -                  | 241             | -              | 121                  | 635                       | -                               | 997                          |
| -                          | 7,117            | -                  | -               | -              | 156                  | 1,985                     | 328                             | 15,231                       |
| -                          | -                | -                  | -               | -              | -                    | 110                       | -                               | 110                          |
| 12                         | (1,320)          | -                  | 335             | 160            | 147                  | 1,902                     | 156                             | 5,964                        |
| -                          | -                | -                  | (109)           | -              | -                    | (557)                     | (3)                             | (669)                        |
| -                          | -                | -                  | -               | -              | -                    | 462                       | -                               | 462                          |
| <u>453</u>                 | <u>119,383</u>   | <u>81</u>          | <u>16,640</u>   | <u>12,797</u>  | <u>424</u>           | <u>5,006</u>              | <u>1,554</u>                    | <u>184,369</u>               |
| 410                        | 10,199           | 46                 | 2,607           | 2,899          | 3,229                | -                         | -                               | 68,014                       |
| 116                        | 5,364            | 245                | 1,709           | 1,547          | 5,387                | -                         | -                               | 62,653                       |
| 8                          | 2,603            | 49                 | 521             | 118            | -                    | -                         | -                               | 5,542                        |
| 49                         | 2,717            | 567                | 2,012           | 1,784          | -                    | -                         | 404                             | 23,513                       |
| -                          | -                | -                  | -               | -              | -                    | -                         | 3,572                           | 3,572                        |
| -                          | -                | -                  | -               | -              | -                    | -                         | 1,510                           | 1,510                        |
| <u>583</u>                 | <u>20,883</u>    | <u>907</u>         | <u>6,849</u>    | <u>6,348</u>   | <u>8,616</u>         | <u>-</u>                  | <u>5,486</u>                    | <u>164,804</u>               |
| (130)                      | 98,500           | (826)              | 9,791           | 6,449          | (8,192)              | 5,006                     | (3,932)                         | 19,565                       |
| <u>(181)</u>               | <u>(11,625)</u>  | <u>1,892</u>       | <u>(243)</u>    | <u>(5,506)</u> | <u>8,198</u>         | <u>10,147</u>             | <u>-</u>                        | <u>-</u>                     |
| <u>\$ (311)</u>            | <u>\$ 86,875</u> | <u>\$ 1,066</u>    | <u>\$ 9,548</u> | <u>\$ 943</u>  | <u>\$ 6</u>          | <u>\$ 15,153</u>          | <u>\$ (3,932)</u>               | <u>\$ 19,565</u>             |

|                         |                 |
|-------------------------|-----------------|
| Asset Maintenance       |                 |
| <u>Expenses by Fund</u> |                 |
| General                 | \$ 5,628        |
| District Energy         | 92              |
| Water                   | 1,808           |
| Sewer                   | 1,086           |
|                         | <u>\$ 8,614</u> |



**CITY OF PRINCE GEORGE**  
**Schedule 3 - Segment Disclosure - 2016**

|   | General Revenue Fund   |                       |                            |  |                                  |
|---|------------------------|-----------------------|----------------------------|--|----------------------------------|
| for the year ended December 31<br>(in thousands of dollars) | Protective<br>Services | Community<br>Services | Transportation<br>Services | Planning &<br>Environment<br>Development | Sanitation &<br>Waste<br>Removal |
| <b>REVENUES</b>   |                        |                       |                            |  |                                  |
| Taxation and Grants in Lieu, net                            | \$ -                   | \$ -                  | \$ -                       | \$ -                                     | \$ -                             |
| Sales of Services, User Rates and Rentals                   | 2,498                  | 7,637                 | 3,837                      | 17                                       | 4,314                            |
| Investment Income   | -                      | -                     | 11                         | -  | -                                |
| Development Cost Charges Contributions                      | -                      | -                     | -                          | -  | -                                |
| Contributions from Other Governments and Agencies           | 153                    | 894                   | 35                         | 14                                       | -                                |
| Sinking Fund Surplus  | -                      | -                     | -                          | -  | -                                |
| Other Revenue   | 258                    | 158                   | 555                        | 2,715                                    | 68                               |
| Gain (Loss) on Disposal of Tangible Capital Assets          | -                      | -                     | -                          | -  | -                                |
| Asset Contributions   | -                      | -                     | -                          | -  | -                                |
|   | <u>2,909</u>           | <u>8,689</u>          | <u>4,438</u>               | <u>2,746</u>                             | <u>4,382</u>                     |
| <b>EXPENSES</b>   |                        |                       |                            |  |                                  |
| Labour and Benefits   | 21,778                 | 10,735                | 7,318                      | 1,921                                    | 980                              |
| Goods and Services  | 23,395                 | 8,531                 | 6,913                      | 359                                      | 1,929                            |
| Interest  | 931                    | 453                   | 1,039                      | -  | -                                |
| Amortization  | 1,935                  | 3,195                 | 9,774                      | -  | 361                              |
| Prince George Public Library                                | -                      | -                     | -                          | -  | -                                |
| Initiatives Prince George Development Corporation           | -                      | -                     | -                          | -  | -                                |
| Tourism Prince George Society                               | -                      | -                     | -                          | -  | -                                |
|   | <u>48,039</u>          | <u>22,914</u>         | <u>25,044</u>              | <u>2,280</u>                             | <u>3,270</u>                     |
| <b>NET SURPLUS (DEFICIT) BEFORE TRANSFERS</b>               | (45,130)               | (14,225)              | (20,606)                   | 466                                      | 1,112                            |
| Transfers   | <u>(32)</u>            | <u>(336)</u>          | <u>(2,773)</u>             | <u>(140)</u>                             | <u>(1,472)</u>                   |
| <b>ANNUAL SURPLUS (DEFICIT)</b>                             | <u>\$ (45,162)</u>     | <u>\$ (14,561)</u>    | <u>\$ (23,379)</u>         | <u>\$ 326</u>                            | <u>\$ (360)</u>                  |

**CITY OF PRINCE GEORGE**  
**Schedule 3 - Segment Disclosure - 2016**

| General Revenue Fund       |                |                    |          |          |                      |                           |                                 |                      |
|----------------------------|----------------|--------------------|----------|----------|----------------------|---------------------------|---------------------------------|----------------------|
| Public Health<br>& Welfare | Administration | District<br>Energy | Water    | Sewer    | Asset<br>Maintenance | Reserves &<br>Other Funds | Other<br>Controlled<br>Entities | Consolidated<br>2016 |
| \$ -                       | \$ 101,722     | \$ -               | \$ 22    | \$ 341   | \$ -                 | \$ -                      | \$ 765                          | \$ 102,850           |
| 547                        | 5,677          | 78                 | 16,225   | 12,685   | 20                   | -                         | 170                             | 53,705               |
| -                          | 2,248          | (1)                | 331      | 286      | -                    | 955                       | 8                               | 3,838                |
| -                          | -              | -                  | 52       | -        | 134                  | 364                       | -                               | 550                  |
| -                          | 7,158          | -                  | -        | -        | 47                   | 1,301                     | 379                             | 9,981                |
| -                          | -              | -                  | -        | -        | -                    | 93                        | -                               | 93                   |
| 3                          | (1,340)        | -                  | 69       | 8        | 5                    | 4,387                     | 126                             | 7,012                |
| -                          | -              | -                  | (191)    | -        | -                    | 636                       | (8)                             | 437                  |
| -                          | -              | -                  | -        | -        | -                    | 373                       | -                               | 373                  |
| 550                        | 115,465        | 77                 | 16,508   | 13,320   | 206                  | 8,109                     | 1,440                           | 178,839              |
| 418                        | 10,227         | 26                 | 2,223    | 2,702    | 3,206                | -                         | -                               | 61,534               |
| 230                        | 4,719          | 299                | 1,972    | 2,074    | 5,159                | -                         | -                               | 55,580               |
| 8                          | 2,733          | 57                 | 652      | 237      | -                    | -                         | -                               | 6,110                |
| 49                         | 2,829          | 536                | 1,903    | 1,689    | -                    | -                         | 451                             | 22,722               |
| -                          | -              | -                  | -        | -        | -                    | -                         | 3,471                           | 3,471                |
| -                          | -              | -                  | -        | -        | -                    | -                         | 186                             | 186                  |
| -                          | -              | -                  | -        | -        | -                    | -                         | 1,189                           | 1,189                |
| 705                        | 20,508         | 918                | 6,750    | 6,702    | 8,365                | -                         | 5,297                           | 150,792              |
| (155)                      | 94,957         | (841)              | 9,758    | 6,618    | (8,159)              | 8,109                     | (3,857)                         | 28,047               |
| (53)                       | (9,799)        | 721                | (1,885)  | (2,474)  | 8,560                | 9,683                     | -                               | -                    |
| \$ (208)                   | \$ 85,158      | \$ (120)           | \$ 7,873 | \$ 4,144 | \$ 401               | \$ 17,792                 | \$ (3,857)                      | \$ 28,047            |

|                         |                 |
|-------------------------|-----------------|
| Asset Maintenance       |                 |
| <u>Expenses by Fund</u> |                 |
| General                 | \$ 5,800        |
| District Energy         | 4               |
| Water                   | 1,966           |
| Sewer                   | 595             |
|                         | <u>\$ 8,365</u> |



CITY OF PRINCE GEORGE  
Schedule 4 - Reserve Funds

| for the year ended December 31, 2017<br>(in thousands of dollars) | General<br>Capital<br>(a) | Water<br>Capital | Sewer<br>Capital | Downtown Off-<br>Street Parking | Computers<br>and<br>Equipment<br>(b) |
|---|---------------------------|------------------|------------------|---------------------------------|--------------------------------------|
| <b>Reserve Funds</b>  |                           |                  |                  |                                 |                                      |
| <b>Equity, Beginning of Year</b>                                  | <b>\$ 28,067</b>          | <b>\$ 19,498</b> | <b>\$ 8,971</b>  | <b>\$ 2,173</b>                 | <b>\$ 2,336</b>                      |
| Investment Income   | 195                       | 110              | 49               | 13                              | 8                                    |
| Third Party Contributions   | -                         | -                | -                | -                               | -                                    |
| Sinking Fund Surplus  | -                         | -                | 7                | -                               | -                                    |
| MFA Debt Reserve Refund   | -                         | -                | 10               | -                               | -                                    |
| Other revenue   | 2,518                     | -                | -                | -                               | -                                    |
|   | 2,713                     | 110              | 66               | 13                              | 8                                    |
| Transfers from (to)   |                           |                  |                  |                                 |                                      |
| General Operating Fund  | 5,160                     | -                | -                | 671                             | 920                                  |
| General Capital   | (7,767)                   | (317)            | (1,037)          | (1,149)                         | (1,618)                              |
| District Energy Capital   | (1,233)                   | -                | -                | -                               | -                                    |
| Water Operating Fund  | -                         | 7,555            | -                | -                               | -                                    |
| Water Capital   | -                         | (11,301)         | -                | -                               | -                                    |
| Sewer Operating Fund  | -                         | -                | 5,339            | -                               | -                                    |
| Sewer Capital   | -                         | -                | (2,762)          | -                               | -                                    |
| Land Capital  | -                         | (196)            | (196)            | -                               | -                                    |
| Other Reserves  | (6,350)                   | -                | -                | -                               | 1,377                                |
|   | (10,190)                  | (4,259)          | 1,344            | (478)                           | 679                                  |
| <b>Equity, End of Year</b>  | <b>\$ 20,590</b>          | <b>\$ 15,349</b> | <b>\$ 10,381</b> | <b>\$ 1,708</b>                 | <b>\$ 3,023</b>                      |

CITY OF PRINCE GEORGE  
Schedule 4 - Reserve Funds

| Land<br>Development | Snow<br>Control | Road<br>Rehabilitation | Other<br>Statutory &<br>Regulated<br>(c) | Total<br>2017 |
|---------------------|-----------------|------------------------|--|---------------|
| \$ -                | \$ 2,700        | \$ 131                 | \$ 5,930                                 | \$ 69,806     |
| -                   | 42              | 17                     | 35                                       | 469           |
| -                   | -               | -                      | -  | -             |
| -                   | -               | -                      | 102                                      | 109           |
| -                   | -               | -                      | 123                                      | 133           |
| -                   | -               | -                      | -  | 2,518         |
| -                   | 42              | 17                     | 260                                      | 3,229         |
| -                   | (144)           | 4,980                  | (61)                                     | 11,526        |
| -                   | -               | (4,808)                | (721)                                    | (17,417)      |
| -                   | -               | -                      | -  | (1,233)       |
| -                   | -               | -                      | -  | 7,555         |
| -                   | -               | -                      | -  | (11,301)      |
| -                   | -               | -                      | -  | 5,339         |
| -                   | -               | -                      | -  | (2,762)       |
| (4,972)             | -               | -                      | -  | (5,364)       |
| 4,973               | -               | -                      | -  | -             |
| 1                   | (144)           | 172                    | (782)                                    | (13,657)      |
| \$ 1                | \$ 2,598        | \$ 320                 | \$ 5,408                                 | \$ 59,378     |

- (a) Endowment Fund  
Capital Expenditure Reserve  
General Infrastructure Reinvestment Fund
- (b) Mobile Equipment Reserve  
Computer Equipment Reserve
- (c) Storm Drainage Reserve  
Debt Reduction Reserve  
Southwest Sector Recreation Reserves  
Parkland Acquisition Reserve  
Fortis BC Reserve  
Extension - Ospika / Marleau  
Solid Waste Reserve



CITY OF PRINCE GEORGE  
Schedule 5 - Tangible Capital Assets - 2017

| for the year ended December 31<br>(in thousands of dollars) | Assets<br>Under<br>Construction | Land              | Buildings        | Vehicles,<br>Machinery &<br>Equip | Other         |
|---|---------------------------------|-------------------|------------------|-----------------------------------|---------------|
| <b>Cost</b>   |                                 |                   |                  |                                   |               |
| Opening costs,  | \$ 19,083                       | \$ 98,028         | \$ 214,356       | \$ 45,311                         | \$ 1,729      |
| Additions during the year                                   | 25,349                          | 5,305             | 1,538            | 4,775                             | 205           |
| Transfers to tangible capital assets                        | (7,305)                         | 153               | 947              | 1,009                             | -             |
| Disposals   | -                               | (1,213)           | -                | (2,967)                           | (250)         |
| Closing costs   | 37,127                          | 102,273           | 216,841          | 48,128                            | 1,684         |
| <b>Accumulated Amortization</b>                             |                                 |                   |                  |                                   |               |
| Opening accumulated amortization                            | -                               | -                 | 142,114          | 28,775                            | 788           |
| Amortization  | -                               | -                 | 4,869            | 3,038                             | 270           |
| Disposals   | -                               | -                 | -                | (2,428)                           | (249)         |
| Closing accumulated amortization                            | -                               | -                 | 146,983          | 29,385                            | 809           |
| <b>Net Book Value of Tangible Capital Assets</b>            | <b>\$ 37,127</b>                | <b>\$ 102,273</b> | <b>\$ 69,858</b> | <b>\$ 18,743</b>                  | <b>\$ 875</b> |

CITY OF PRINCE GEORGE  
Schedule 5 - Tangible Capital Assets - 2017

| Infrastructure |           |            |                   |                   |               |    | Total<br>2017    |
|----------------|-----------|------------|-------------------|-------------------|---------------|----|------------------|
| Roads          | Parks     | Water      | Sanitary<br>Sewer | Storm<br>Drainage | Energy & Comm |    |                  |
| \$ 293,562     | \$ 26,130 | \$ 140,915 | \$ 118,077        | \$ 69,493         | \$ 76,171     | \$ | <b>1,102,855</b> |
| 7,370          | 603       | 2,594      | 1,933             | 245               | 440           |    | <b>50,357</b>    |
| 2,123          | -         | 881        | 79                | 1,274             | 839           |    | -                |
| (1,336)        | -         | (112)      | -                 | -                 | -             |    | <b>(5,878)</b>   |
| 301,719        | 26,733    | 144,278    | 120,089           | 71,012            | 77,450        |    | <b>1,147,334</b> |
| 141,308        | 13,697    | 51,974     | 48,102            | 18,120            | 24,132        |    | <b>469,010</b>   |
| 7,983          | 629       | 2,012      | 1,785             | 680               | 2,247         |    | <b>23,513</b>    |
| (776)          | -         | (3)        | -                 | -                 | -             |    | <b>(3,456)</b>   |
| 148,515        | 14,326    | 53,983     | 49,887            | 18,800            | 26,379        |    | <b>489,067</b>   |
| \$ 153,204     | \$ 12,407 | \$ 90,295  | \$ 70,202         | \$ 52,212         | \$ 51,071     | \$ | <b>658,267</b>   |



CITY OF PRINCE GEORGE  
Schedule 5 - Tangible Capital Assets - 2016

| for the year ended December 31<br>(in thousands of dollars) | Assets<br>Under<br>Construction | Land             | Buildings        | Vehicles,<br>Machinery &<br>Equip | Other           |
|---|---------------------------------|------------------|------------------|-----------------------------------|-----------------|
| <b>Cost</b>   |                                 |                  |                  |                                   |                 |
| Opening costs   | \$ 8,186                        | \$ 96,358        | \$ 212,122       | \$ 42,275                         | \$ 1,989        |
| Additions during the year                                   | 15,207                          | 1,755            | 1,800            | 4,576                             | 212             |
| Transfers to tangible capital assets                        | (4,310)                         | -                | 214              | 134                               | -               |
| Disposals   | -                               | (85)             | -                | (1,678)                           | (248)           |
| Closing costs   | 19,083                          | 98,028           | 214,136          | 45,307                            | 1,953           |
| <b>Accumulated Amortization</b>                             |                                 |                  |                  |                                   |                 |
| Opening accumulated amortization                            | -                               | -                | 137,318          | 27,295                            | 792             |
| Amortization  | -                               | -                | 4,750            | 2,959                             | 291             |
| Disposals   | -                               | -                | -                | (1,480)                           | (248)           |
| Closing accumulated amortization                            | -                               | -                | 142,068          | 28,774                            | 835             |
| <b>Net Book Value of Tangible Capital Assets</b>            | <u>\$ 19,083</u>                | <u>\$ 98,028</u> | <u>\$ 72,068</u> | <u>\$ 16,533</u>                  | <u>\$ 1,118</u> |

CITY OF PRINCE GEORGE  
Schedule 5 - Tangible Capital Assets - 2016

| Infrastructure |           |            |                   |                   |               |    | Total<br>2016    |
|----------------|-----------|------------|-------------------|-------------------|---------------|----|------------------|
| Roads          | Parks     | Water      | Sanitary<br>Sewer | Storm<br>Drainage | Energy & Comm |    |                  |
| \$ 286,222     | \$ 25,030 | \$ 136,012 | \$ 112,308        | \$ 69,241         | \$ 76,155     | \$ | <b>1,065,898</b> |
| 9,961          | 1,060     | 2,514      | 4,556             | 229               | 16            |    | <b>41,886</b>    |
| 41             | 40        | 2,645      | 1,213             | 23                | -             |    | -                |
| (2,662)        | -         | (256)      | -                 | -                 | -             |    | <b>(4,929)</b>   |
| 293,562        | 26,130    | 140,915    | 118,077           | 69,493            | 76,171        |    | <b>1,102,855</b> |
| 135,985        | 13,075    | 50,137     | 46,413            | 17,453            | 21,917        |    | <b>450,385</b>   |
| 7,626          | 622       | 1,903      | 1,689             | 667               | 2,215         |    | <b>22,722</b>    |
| (2,303)        | -         | (66)       | -                 | -                 | -             |    | <b>(4,097)</b>   |
| 141,308        | 13,697    | 51,974     | 48,102            | 18,120            | 24,132        |    | <b>469,010</b>   |
| \$ 152,254     | \$ 12,433 | \$ 88,941  | \$ 69,975         | \$ 51,373         | \$ 52,039     | \$ | <b>633,845</b>   |



CITY OF PRINCE GEORGE

Schedule 6 - Statement of Financial Position - Trust Funds

| as at December 31<br>(in thousands of dollars) | 2017            | 2016            |
|--|-----------------|-----------------|
| <b>ASSETS</b>                                  |                 |                 |
| Cash and Cash Equivalents                      | \$ 1,394        | \$ 520          |
| Investments                                    | <u>1,081</u>    | <u>1,910</u>    |
|  | <u>2,475</u>    | <u>2,430</u>    |
| <b>ACCUMULATED SURPLUS</b>                     |                 |                 |
| Winter Games                                   | 97              | 97              |
| Cemetery Care                                  | 2,343           | 2,284           |
| Discovery Place                                | 33              | 43              |
| Northwood Pollution                            | -               | 4               |
| Elections Campaign                             | <u>2</u>        | <u>2</u>        |
|  | <u>\$ 2,475</u> | <u>\$ 2,430</u> |

Statement of Operations - Trust Funds

| for the year ended December 31<br>(in thousands of dollars) | Winter Games | Cemetery Care   | Discovery Place | Northwood Pollution | Elections Campaign | 2017 Total      | 2016 Total      |
|---|--------------|-----------------|-----------------|---------------------|--------------------|-----------------|-----------------|
| <b>Trust Funds</b>  |              |                 |                 |                     |                    |                 |                 |
| <b>Accumulated Surplus - Beginning of Year</b>              | \$ 97        | \$ 2,284        | \$ 43           | \$ 4                | \$ 2               | \$ 2,430        | \$ 2,348        |
| Investment Income   | 1            | 12              | -               | -                   | -                  | 13              | 31              |
| Third Party Contributions                                   | -            | 58              | -               | -                   | -                  | 58              | 81              |
| Transfers to  |              |                 |                 |                     |                    |                 |                 |
| General Operations  | <u>1</u>     | <u>11</u>       | <u>10</u>       | <u>4</u>            | <u>-</u>           | <u>26</u>       | <u>30</u>       |
|   | <u>-</u>     | <u>59</u>       | <u>(10)</u>     | <u>(4)</u>          | <u>-</u>           | <u>45</u>       | <u>82</u>       |
| <b>Accumulated Surplus - End of Year</b>                    | <u>\$ 97</u> | <u>\$ 2,343</u> | <u>\$ 33</u>    | <u>\$ -</u>         | <u>\$ 2</u>        | <u>\$ 2,475</u> | <u>\$ 2,430</u> |

**NOTE:**  
As described in of the Notes to the Consolidated Financial Statements, Trust Funds are not included in the City of Prince George Consolidated Financial Statements.

CITY OF PRINCE GEORGE

Schedule 7 - Consolidated Expenses by Object

| for the year ended December 31<br>(in thousands of dollars) | 2017              | 2016              |
|---|-------------------|-------------------|
| <b>GENERAL OPERATING FUND</b>                               |                   |                   |
| Labour and Benefits   | \$ 61,146         | \$ 55,359         |
| Materials and Supplies                                      | 4,415             | 3,896             |
| City Fleet Expense  | 2,658             | 1,121             |
| Contracted Services   | 16,577            | 13,572            |
| Electricity and Natural Gas                                 | 3,101             | 2,951             |
| RCMP Contract   | 20,828            | 20,282            |
| Professional Services and Insurance                         | 2,183             | 2,218             |
| Grants  | 2,637             | 986               |
| Miscellaneous   | 5,082             | 4,869             |
| Debt Interest and Fiscal Services                           | <u>4,854</u>      | <u>5,163</u>      |
|   | <u>\$ 123,481</u> | <u>\$ 110,417</u> |

|                                       |               |               |
|---------------------------------------|---------------|---------------|
| <b>DISTRICT ENERGY OPERATING FUND</b> |               |               |
| Labour and Benefits                   | \$ 71         | \$ 29         |
| Materials and Supplies                | 44            | 20            |
| City Fleet Expense                    | -             | 1             |
| Contracted Services                   | 30            | 7             |
| Electricity and Natural Gas           | 221           | 210           |
| Professional Services and Insurance   | 12            | 55            |
| Miscellaneous                         | 6             | 7             |
| Debt Interest and Fiscal Services     | <u>49</u>     | <u>57</u>     |
|                                       | <u>\$ 433</u> | <u>\$ 386</u> |

|                                     |                 |                 |
|-------------------------------------|-----------------|-----------------|
| <b>WATER OPERATING FUND</b>         |                 |                 |
| Labour and Benefits                 | \$ 3,433        | \$ 3,023        |
| Materials and Supplies              | 812             | 883             |
| City Fleet Expense                  | 9               | 688             |
| Contracted Services                 | 583             | 417             |
| Electricity and Natural Gas         | 984             | 857             |
| Professional Services and Insurance | 119             | 75              |
| Miscellaneous                       | 185             | 217             |
| Debt Interest and Fiscal Services   | <u>521</u>      | <u>653</u>      |
|                                     | <u>\$ 6,646</u> | <u>\$ 6,813</u> |



CITY OF PRINCE GEORGE  
Schedule 7 - Consolidated Expenses by Object

| for the year ended December 31<br>(in thousands of dollars) | 2017              | 2016              |
|---|-------------------|-------------------|
| <b>SEWER OPERATING FUND</b>                                 |                   |                   |
| Labour and Benefits   | \$ 3,364          | \$ 3,123          |
| Materials and Supplies                                      | 497               | 611               |
| City Fleet Expense  | 51                | 629               |
| Contracted Services   | 654               | (79)              |
| Electricity and Natural Gas                                 | 540               | 459               |
| Professional Services and Insurance                         | 232               | 379               |
| Miscellaneous   | 193               | 249               |
| Debt Interest and Fiscal Services                           | 118               | 237               |
|   | <u>\$ 5,649</u>   | <u>\$ 5,608</u>   |
| <b>AMORTIZATION</b>   |                   |                   |
| General   | \$ 18,746         | \$ 18,143         |
| District Energy   | 567               | 536               |
| Water   | 2,012             | 1,903             |
| Sewer   | 1,784             | 1,689             |
|   | <u>23,109</u>     | <u>22,271</u>     |
| Other Controlled Entities                                   | 404               | 451               |
|   | <u>\$ 23,513</u>  | <u>\$ 22,722</u>  |
| <b>OTHER CONTROLLED ENTITIES</b>                            |                   |                   |
| Prince George Public Library                                | \$ 3,572          | \$ 3,471          |
| Initatives Prince George Development Corporation            | -                 | 186               |
| Tourism Prince George Society                               | 1,510             | 1,189             |
|   | <u>5,082</u>      | <u>4,846</u>      |
|   | <u>\$ 164,804</u> | <u>\$ 150,792</u> |

CITY OF PRINCE GEORGE  
Schedule 7 - Consolidated Expenses by Object

| for the year ended December 31<br>(in thousands of dollars) | 2017              | 2016              |
|---|-------------------|-------------------|
| <b>CONSOLIDATED TOTAL</b>                                   |                   |                   |
| Labour and Benefits   | \$ 68,014         | \$ 61,534         |
| Materials and Supplies                                      | 5,768             | 5,410             |
| City Fleet Expense  | 2,718             | 2,439             |
| Contracted Services   | 17,844            | 13,917            |
| Electricity and Natural Gas                                 | 4,846             | 4,477             |
| RCMP Contract   | 20,828            | 20,282            |
| Professional Services and Insurance                         | 2,546             | 2,727             |
| Grants  | 2,637             | 986               |
| Miscellaneous   | 5,466             | 5,342             |
| Debt Interest and Fiscal Services                           | 5,542             | 6,110             |
| Amortization  | 23,513            | 22,722            |
| Other Controlled Entities                                   | 5,082             | 4,846             |
|   | <u>\$ 164,804</u> | <u>\$ 150,792</u> |



CITY OF PRINCE GEORGE  
Schedule 8 - Short-Term Debt

| as at December 31<br>(in thousands of dollars)       | Rate  | Principal<br>Outstanding<br>December 31,<br>2017 |
|--|-------|--|
| <b>General Debt</b>                                  |       |  |
| <b>Capital</b>                                       |       |  |
| Equipment Loan - Municipal Finance Authority (a) (b) |       | \$ 121   |
|  |       | 121  |
| <b>Other Controlled Entities</b>                     |       |  |
| <b>Prince George Public Library</b>                  |       |  |
| Capital Lease - Konica Minolta                       | 6.000 | 3  |
| <b>Total Other Controlled Entities Debt</b>          |       | <b>3</b>   |
| <b>TOTAL SHORT-TERM DEBT</b>                         |       | <b>\$ 124</b>                                    |

(a) Predicted Future Stop Payments in 2020  
(b) The Rate of interest on the equipment loans varied between 1.33% to 1.95% (2016 - 1.37% to 1.44%).

CITY OF PRINCE GEORGE  
Schedule 8 - Short-Term Debt

| Principal<br>Outstanding<br>Dec. 31, 2016 | FUTURE PAYMENTS<br>(Including Principal and Interest) |       |       |      |      |
|---|---|-------|-------|------|------|
|   | 2018  | 2019  | 2020  | 2021 | 2022 |
| \$ 160                                    | \$ 40   | \$ 40 | \$ 40 | \$ - | \$ - |
| 160                                       | 40  | 40    | 40    | -    | -    |
|   |   |       |       |      |      |
| 2   | 3   | -     | -     | -    | -    |
| 2   | 3   | -     | -     | -    | -    |
| \$ 162                                    | \$ 43   | \$ 40 | \$ 40 | \$ - | \$ - |



CITY OF PRINCE GEORGE  
Schedule 9 - Long-Term Debt

as at December 31  
(in thousands of dollars)

| Bylaw<br>SI/LA                                       | Issue<br>No. | Date of<br>Issue | Purpose                  | Date of<br>Maturity | Rate  | Principal<br>Outstanding<br>December 31 |
|--|--------------|------------------|--------------------------|---------------------|-------|---|
| <b>General Debt</b>                                  |              |                  |                          |                     |       |   |
| 6700/6080  | 65           | Apr 24/97        | Aquatic Centre           | Apr 24/17           | 4.550 | \$ -                                    |
| 6783/6080/1  | 66           | Nov 05/97        | Aquatic Centre           | Nov 05/17           | 4.820 | -                                       |
| 6848/6080  | 68           | Mar 24/98        | Aquatic Centre           | Mar 24/18           | 4.650 | <b>168</b>                              |
| 7489/7361A   | 81           | Apr 22/04        | Snow Disposal            | Apr 22/24           | 2.400 | <b>23</b>                               |
| 0000/7601  | 85           | Oct 25/04        | Fortis BC Lease In/Out   | Dec 02/21           | 5.000 | <b>13,323</b>                           |
| 0000/7601A   | 87           | Oct 25/04        | Fortis BC Lease In/Out   | Oct 31/21           | 1.750 | <b>6,109</b>                            |
| 0112/7361  | 93           | Apr 06/05        | Snow Disposal            | Apr 06/25           | 5.100 | <b>461</b>                              |
| 0112/7486  | 93           | Apr 06/05        | Road Rehabilitation      | Apr 06/25           | 5.100 | <b>943</b>                              |
| 0112/7506  | 93           | Apr 06/05        | City Yard                | Apr 06/25           | 5.100 | <b>214</b>                              |
| 2005/7361  | 95           | Oct 13/05        | Snow Disposal            | Oct 13/25           | 4.770 | <b>207</b>                              |
| 2005/7486  | 95           | Oct 13/05        | Exhibition Grounds       | Oct 13/25           | 4.770 | <b>452</b>                              |
| 2005/7598  | 95           | Oct 13/05        | Exhibition Grounds       | Oct 13/25           | 4.770 | <b>58</b>                               |
| 2006/7486  | 97           | Apr 19/06        | Road Rehabilitation      | Apr 19/26           | 1.750 | <b>571</b>                              |
| 2006/7748/1  | 99           | Oct 19/06        | Exhibition Grounds       | Oct 19/26           | 1.750 | <b>45</b>                               |
| 2007/7505G   | 101          | Aug 01/07        | RCMP New Facility        | Aug 01/27           | 2.250 | <b>1,679</b>                            |
| 2008/7922  | 103          | Apr 23/08        | Road Rehabilitation      | Apr 23/18           | 4.650 | <b>234</b>                              |
| 2516/7970  | 105          | Apr 21/09        | Cameron Street Bridge    | Jun 03/29           | 4.900 | <b>1,726</b>                            |
| 2516/8011  | 105          | Apr 21/09        | Cemetery Redevelopment   | Jun 03/29           | 4.900 | <b>90</b>                               |
| 2592/7970  | 110          | Apr 08/10        | Cameron Street Bridge    | Apr 08/30           | 4.500 | <b>2,536</b>                            |
| 2697/8284  | 118          | Apr 11/12        | River Rd. Reconstruction | Apr 11/32           | 3.400 | <b>3,171</b>                            |
| 2477/7505  | 121          | Apr 04/12        | RCMP New Facility        | Apr 04/32           | 2.900 | <b>8,007</b>                            |
| 2760/8011  | 121          | Apr 04/12        | RCMP New Facility        | Apr 04/32           | 2.900 | <b>1,078</b>                            |
| 2760/8011  | 129          | Jul 31/14        | RCMP New Facility        | Jul 31/34           | 2.000 | <b>8,500</b>                            |
| 2948/8329  | 133          | Oct 02/15        | 18th Ave Admin Bldg      | Oct 02/35           | 2.750 | <b>2,784</b>                            |
| 2948/8316  | 133          | Oct 02/15        | RCMP New Facility        | Oct 02/35           | 2.750 | <b>12,826</b>                           |
| 3044/8674  | 142          | Oct 04/17        | Foreman Road Landslide   | Oct 04/37           | 3.150 | <b>1,000</b>                            |
|  |              |                  |                          |                     |       | <b>66,205</b>                           |
| <b>Storm Sewer Debt</b>                              |              |                  |                          |                     |       |   |
| 6848/6724  | 68           | Mar 24/98        | Storm Sewer              | Mar 24/18           | 4.650 | <b>31</b>                               |
| 6955/6724  | 69           | Oct 14/98        | Storm Sewer              | Oct 14/18           | 4.650 | <b>50</b>                               |
|  |              |                  |                          |                     |       | <b>81</b>                               |
| <b>General Fund Debt</b>                             |              |                  |                          |                     |       | <b>66,286</b>                           |
| Capital Lease - Concert Realty Services Ltd (Westel) |              |                  |                          |                     | 9.500 | <b>3,456</b>                            |
| Capital Lease - Fortis BC                            |              |                  |                          |                     | 5.460 | <b>970</b>                              |
| Equipment Loan - Municipal Finance Authority         |              |                  |                          |                     | (b)   | <b>4,576</b>                            |
| <b>Total General Capital Fund Debt</b>               |              |                  |                          |                     |       | <b>\$ 75,288</b>                        |

(a) Future payments do not include actuarial amounts.

(b) The rate of interest on the equipment loans varied from 1.33% to 1.95% (2016 - 1.37% to 1.44%).

CITY OF PRINCE GEORGE  
Schedule 9 - Long-Term Debt

| FUTURE PAYMENTS (a)<br>(Including Principal and Interest) |                  |                  |                  |                  |                 |
|---|------------------|------------------|------------------|------------------|-----------------|
| Principal<br>Outstanding<br>Dec. 31, 2016                 | 2018             | 2019             | 2020             | 2021             | 2022            |
| \$ 147  | \$ -             | \$ -             | \$ -             | \$ -             | \$ -            |
| 252   | -                | -                | -                | -                | -               |
| 328   | 118              | -                | -                | -                | -               |
| 26  | 3                | 3                | 3                | 3                | 3               |
| 16,267  | 3,757            | 3,757            | 3,757            | 3,757            | -               |
| 7,492   | 1,242            | 1,242            | 1,242            | 1,242            | -               |
| 513   | 75               | 73               | 72               | 71               | 69              |
| 1,048   | 153              | 150              | 147              | 144              | 141             |
| 238   | 35               | 34               | 33               | 33               | 32              |
| 229   | 35               | 35               | 35               | 35               | 35              |
| 500   | 77               | 77               | 77               | 77               | 77              |
| 64  | 10               | 10               | 10               | 10               | 10              |
| 623   | 53               | 53               | 53               | 53               | 53              |
| 50  | 4                | 4                | 4                | 4                | 4               |
| 1,813   | 158              | 158              | 158              | 158              | 158             |
| 459   | 210              | -                | -                | -                | -               |
| 1,837   | 206              | 206              | 206              | 206              | 206             |
| 96  | 11               | 11               | 11               | 11               | 11              |
| 2,683   | 271              | 271              | 271              | 271              | 271             |
| 3,323   | 262              | 262              | 262              | 262              | 262             |
| 8,391   | 612              | 612              | 612              | 612              | 612             |
| 1,129   | 82               | 82               | 82               | 82               | 82              |
| 9,000   | 668              | 658              | 648              | 638              | 628             |
| 2,894   | 189              | 189              | 189              | 189              | 189             |
| 13,332  | 869              | 869              | 869              | 869              | 869             |
| -   | 69               | 69               | 69               | 69               | 69              |
| <b>72,734</b>   | <b>9,169</b>     | <b>8,825</b>     | <b>8,810</b>     | <b>8,796</b>     | <b>3,781</b>    |
| 61  | 22               | -                | -                | -                | -               |
| 97  | 50               | -                | -                | -                | -               |
| <b>158</b>  | <b>72</b>        | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>        |
| 72,892  | 9,241            | 8,825            | 8,810            | 8,796            | 3,781           |
| 3,690   | 585              | 585              | 585              | 585              | 585             |
| 1,181   | 273              | 273              | 273              | 273              | -               |
| 3,382   | 939              | 821              | 730              | 730              | 378             |
| <b>\$ 81,145</b>  | <b>\$ 11,038</b> | <b>\$ 10,504</b> | <b>\$ 10,398</b> | <b>\$ 10,384</b> | <b>\$ 4,744</b> |



CITY OF PRINCE GEORGE  
Schedule 9 - Long-Term Debt

as at December 31  
(in thousands of dollars)

| By-Law<br>SI/LA                                | Issue<br>No. | Date of<br>Issue | Purpose                  | Date of<br>Maturity | Rate  | Principal<br>Outstanding<br>December 31 |
|--|--------------|------------------|--------------------------|---------------------|-------|---|
| <b>District Energy Debt</b>                    |              |                  |                          |                     |       |   |
| 7746/2638                                      | 125          | May 30/13        | District Energy System   | May 30/23           | 2.000 | \$ 2,200                                |
| <b>Total District Energy Capital Fund Debt</b> |              |                  |                          |                     |       | <b>\$ 2,200</b>                         |
| <b>Water Debt</b>                              |              |                  |                          |                     |       |   |
| 7425/7037                                      | 79           | Jun 03/03        | Water System             | Jun 03/23           | 2.100 | 375                                     |
| 7425/7212                                      | 79           | Jun 03/03        | Water System             | Jun 03/23           | 2.100 | 88                                      |
| 7489/7212                                      | 81           | Apr 22/04        | Water System             | Apr 22/24           | 2.400 | 24                                      |
| 7489/7361                                      | 81           | Apr 22/04        | Water System-Hart Nech   | Apr 22/24           | 2.400 | 70                                      |
| 0112/7361                                      | 93           | Apr 06/05        | Hart Nechako Supply      | Apr 06/25           | 5.100 | 461                                     |
| 2005/7361A                                     | 95           | Oct 13/05        | Hart Nechako Supply      | Oct 13/25           | 4.770 | 1,777                                   |
| 2005/7598A                                     | 95           | Oct 25/05        | Hart Nechako Supply      | Oct 25/25           | 4.770 | 690                                     |
| 2006/7598                                      | 97           | Apr 19/06        | Hart Nechako Supply      | Apr 19/26           | 1.750 | 85                                      |
| 2006/7748                                      | 97           | Apr 19/06        | Hart Nechako Supply      | Apr 19/26           | 1.750 | 2,152                                   |
| 2006/7361                                      | 99           | Oct 19/06        | Cranbrook Hill Reservoir | Oct 19/26           | 1.750 | 631                                     |
| 2006/7748                                      | 99           | Oct 19/06        | Cranbrook Hill Reservoir | Oct 19/26           | 1.750 | 12                                      |
| 2007/7361W                                     | 101          | Aug 01/07        | Foothills Blvd Main      | Aug 01/27           | 2.250 | 496                                     |
| 2007/7486W                                     | 101          | Aug 01/07        | Foothills Blvd Main      | Aug 01/27           | 2.250 | 668                                     |
| 2008/7924                                      | 104          | Nov 20/08        | PW805 to Ferry           | Nov 20/28           | 5.150 | 423                                     |
| 2697/8287                                      | 118          | Apr 11/12        | Simon Fraser Bridge Pipe | Apr 11/32           | 3.400 | 621                                     |
| <b>Total Water Capital Fund Debt</b>           |              |                  |                          |                     |       | <b>\$ 8,573</b>                         |

(a) Future payments do not include actuarial amounts.

CITY OF PRINCE GEORGE  
Schedule 9 - Long-Term Debt

| FUTURE PAYMENTS (a)<br>(Including Principal and Interest) |          |          |          |          |          |
|---|----------|----------|----------|----------|----------|
| Principal<br>Outstanding<br>Dec. 31, 2016                 | 2018     | 2019     | 2020     | 2021     | 2022     |
| \$ 2,600  | \$ 442   | \$ 434   | \$ 426   | \$ 418   | \$ 410   |
| \$ 2,600  | \$ 442   | \$ 434   | \$ 426   | \$ 418   | \$ 410   |
| 428   | 47       | 47       | 47       | 47       | 47       |
| 101   | 11       | 11       | 11       | 11       | 11       |
| 27  | 3        | 3        | 3        | 3        | 3        |
| 78  | 8        | 8        | 8        | 8        | 8        |
| 512   | 75       | 73       | 72       | 71       | 69       |
| 1,966   | 304      | 304      | 304      | 304      | 304      |
| 763   | 118      | 118      | 118      | 118      | 118      |
| 93  | 8        | 8        | 8        | 8        | 8        |
| 2,347   | 201      | 201      | 201      | 201      | 201      |
| 689   | 59       | 59       | 59       | 59       | 59       |
| 13  | 1        | 1        | 1        | 1        | 1        |
| 536   | 47       | 47       | 47       | 47       | 47       |
| 721   | 63       | 63       | 63       | 63       | 63       |
| 453   | 56       | 56       | 56       | 56       | 56       |
| 651   | 51       | 51       | 51       | 51       | 51       |
| \$ 9,378  | \$ 1,052 | \$ 1,050 | \$ 1,049 | \$ 1,048 | \$ 1,046 |



CITY OF PRINCE GEORGE  
Schedule 9 - Long-Term Debt

as at December 31  
(in thousands of dollars)

| By-Law<br>SI/LA                             | Issue<br>No. | Date of<br>Issue | Purpose                   | Date of<br>Maturity | Rate  | Principal<br>Outstanding<br>December 31 |
|---|--------------|------------------|---------------------------|---------------------|-------|---|
| <b>Sewer Debt</b>                           |              |                  |                           |                     |       |   |
| 6783/6104/1                                 | 66           | Nov 05/97        | Sanitary Sewer            | Nov 05/17           | 4.820 | -                                       |
| 7425/7036                                   | 79           | Jun 03/03        | Sanitary Sewer            | Jun 03/23           | 2.100 | 387                                     |
| 7425/7089                                   | 79           | Jun 03/03        | Sanitary Sewer            | Jun 03/23           | 2.100 | 274                                     |
| 7425/7211                                   | 79           | Jun 03/03        | Sanitary Sewer            | Jun 03/23           | 2.100 | 73                                      |
| 7425/7213                                   | 79           | Jun 03/03        | Sanitary Sewer            | Jun 03/23           | 2.100 | 107                                     |
| 7425/7361                                   | 79           | Jun 03/03        | Sanitary Sewer            | Jun 03/23           | 2.100 | 41                                      |
| 7489/7211                                   | 81           | Apr 22/04        | Sanitary Sewer            | Apr 22/24           | 2.400 | 84                                      |
| 2006/7361/1                                 | 99           | Oct 19/06        | Blackburn Treatment Plant | Oct 19/26           | 1.750 | 44                                      |
| 2007/7361S                                  | 101          | Aug 01/07        | Blackburn Treatment Plant | Aug 01/27           | 2.250 | 141                                     |
| 2975/8515                                   | 137          | Apr 19/16        | Sanitary Sewer            | Apr 19/36           | 2.600 | 1,456                                   |
| <b>Total Sewer Capital Fund Debt</b>        |              |                  |                           |                     |       | <b>\$ 2,607</b>                         |
| <b>Other Controlled Entities</b>            |              |                  |                           |                     |       |   |
| Capital Lease - Konica Minolta              |              |                  |                           |                     | 6.000 | \$ 2                                    |
| <b>Total Other Controlled Entities Debt</b> |              |                  |                           |                     |       | <b>2</b>                                |
| <b>TOTAL LONG-TERM DEBT</b>                 |              |                  |                           |                     |       | <b>\$ 88,670</b>                        |

(a) Future payments do not include actuarial amounts.

CITY OF PRINCE GEORGE  
Schedule 9 - Long-Term Debt

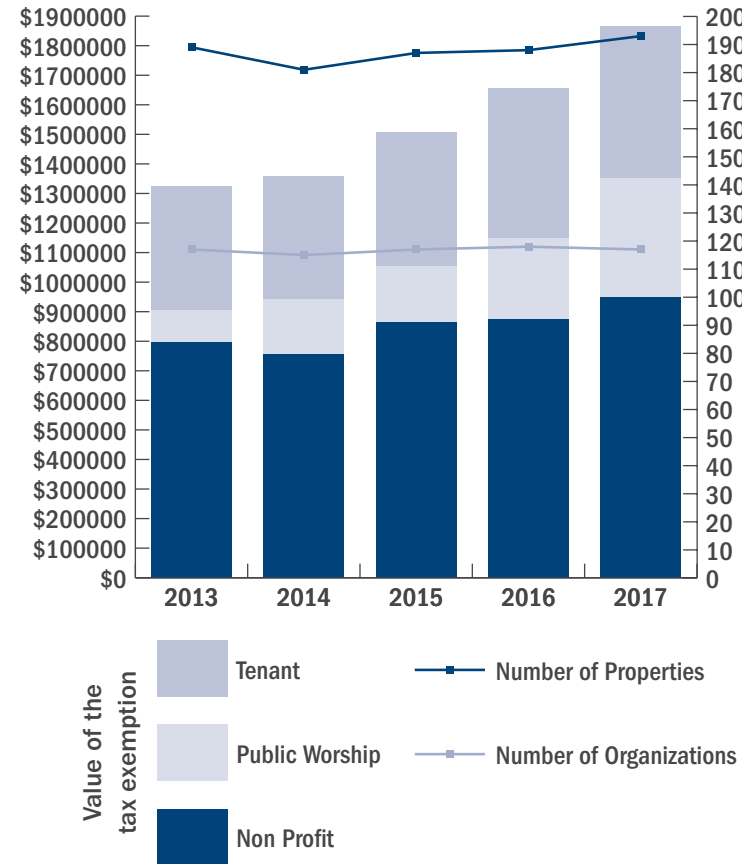
| FUTURE PAYMENTS (a)<br>(Including Principal and Interest) |                  |                  |                  |                  |                 |
|---|------------------|------------------|------------------|------------------|-----------------|
| Principal<br>Outstanding<br>Dec. 31, 2016                 | 2018             | 2019             | 2020             | 2021             | 2022            |
| 33  | -                | -                | -                | -                | -               |
| 442   | 49               | 49               | 49               | 49               | 49              |
| 312   | 34               | 34               | 34               | 34               | 34              |
| 84  | 9                | 9                | 9                | 9                | 9               |
| 122   | 13               | 13               | 13               | 13               | 13              |
| 46  | 5                | 5                | 5                | 5                | 5               |
| 93  | 10               | 10               | 10               | 10               | 10              |
| 48  | 4                | 4                | 4                | 4                | 4               |
| 153   | 13               | 13               | 13               | 13               | 13              |
| 1,510   | 93               | 93               | 93               | 93               | 93              |
| <b>\$ 2,843</b>   | <b>\$ 230</b>    | <b>\$ 230</b>    | <b>\$ 230</b>    | <b>\$ 230</b>    | <b>\$ 230</b>   |
| <b>\$ 4</b>   | <b>\$ 2</b>      |                  |                  |                  |                 |
| <b>4</b>  | <b>2</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>         | <b>-</b>        |
| <b>\$ 95,970</b>  | <b>\$ 12,764</b> | <b>\$ 12,218</b> | <b>\$ 12,103</b> | <b>\$ 12,080</b> | <b>\$ 6,430</b> |



# 2017 PERMISSIVE TAX EXEMPTIONS

The City may provide permissive tax exemptions to non-profit organizations as a means of achieving its economic, social, and cultural objectives related to enhancing the community's quality of life and delivering services economically. There is no obligation on the part of Council to grant exemptions.

Permissive Tax Exemptions



| NON PROFIT   |                                       |                  |          |
|--|---------------------------------------|------------------|----------|
| AiMHi - Prince George Association for Community Living | Lot 44 District Lot 8172 Plan 18944   | 2471 Lisgar Cres | 2,464.37 |
| AiMHi - Prince George Association for Community Living | Lot B District Lot 2610 Plan 22059    | 475 Brigade Dr   | 1,496.67 |
| AiMHi - Prince George Association for Community Living | Lot A District Lot 2610 Plan 22059    | 483 Brigade Dr   | 1,526.50 |
| AiMHi - Prince George Association for Community Living | Lot 73 District Lot 2507 Plan 22108   | 386 Green Pl     | 3,845.68 |
| AiMHi - Prince George Association for Community Living | Lot 1 District Lot 8174 Plan 27831    | 2690 Ospika Blvd | 2,919.58 |
| AiMHi - Prince George Association for Community Living | Lot 37 District Lot 1427 Plan 15089   | 501 Radcliffe Dr | 2,156.72 |
| AiMHi - Prince George Association for Community Living | Lot 2 District Lot 2003 Plan Pgp36193 | 6899 O'Grady Rd  | 2,637.04 |
| AiMHi - Prince George Association for Community Living | Lot 35 District Lot 2608 Plan 20043   | 4440 1st Ave     | 1,269.07 |

|  |   |                      |           |
|--|---|----------------------|-----------|
| AiMHi - Prince George Association for Community Living | Lot 36 District Lot 2608 Plan 20043             | 4444 1st Ave         | 1,262.79  |
| AiMHi - Prince George Association for Community Living | Lot 85 District Lot 938 Plan 9107               | 2720 Hammond Ave     | 1,679.54  |
| AiMHi - Prince George Association for Community Living | Lot 11 Block K District Lot 936 Plan 10005      | 1873 Garden Dr       | 2,040.56  |
| AiMHi - Prince George Association for Community Living | Lot 56 District Lot 938 Plan 9107               | 2655 Hammond Ave     | 1,464.50  |
| AiMHi - Prince George Association for Community Living | Lot 67 District Lot 2507 Plan 15185             | 1250 Parsnip Cres    | 2,048.41  |
| AiMHi - Prince George Association for Community Living | Lot 11 District Lot 482 Plan 22883              | 341 Mullett Cres     | 1,885.17  |
| AiMHi - Prince George Association for Community Living | Lot 44 District Lot 754 Plan 22374              | 7742 Lemoyne Pl      | 1,907.14  |
| AiMHi - Prince George Association for Community Living | Lot 41 District Lot 777 Plan 17401              | 2161 MacDonald Ave   | 1,874.18  |
| AiMHi - Prince George Association for Community Living | Lot 112 District Lots 2507 and 2610 Plan 20829  | 4212 Ness Ave        | 1,938.54  |
| AiMHi - Prince George Association for Community Living | Lot 19 District Lot 937 Plan 13198              | 167 Patterson St     | 1,993.47  |
| AiMHi - Prince George Association for Community Living | Lot 3-4 Block 81 District Lot 937 Plan 752      | 269 Kelly Street     | 1,681.89  |
| AiMHi - Prince George Association for Community Living | Lot 70 District Lot 1427 Plan 21638             | 127 Duncan Pl        | 2,244.62  |
| AiMHi - Prince George Association for Community Living | Lot 50 District Lot 2426 Plan 20751             | 10057 Kelly Rd N     | 2,249.33  |
| AiMHi - Prince George Association for Community Living | Lot 25 District Lot 2507 Plan 21450             | 4255 Trapper Ave     | 2,315.25  |
| AiMHi - Prince George Association for Community Living | Lot 12, 13 Block 110 District Lot 343 Plan 1268 | 1686 -1680 Burden St | 2,189.68  |
| AiMHi - Prince George Association for Community Living | Lot 1 District Lot 777 Plan 18598               | 2440 Abbott Cres     | 1,436.24  |
| AiMHi - Prince George Association for Community Living | Lot 66 District Lot 2507 Plan 20258             | 4249 Davie Ave       | 2,166.14  |
| AiMHi - Prince George Association for Community Living | Lot 15 District Lot 913 Plan 16511              | 128 Aitken Cres      | 1,817.67  |
| AiMHi - Prince George Association for Community Living | Lot 276 District Lot 2611 Plan 21607            | 4057 Campbell Ave    | 1,789.42  |
| AiMHi - Prince George Association for Community Living | Lot 7 District Lot 482 Plan 22902               | 4703 Freimuller Ave  | 2,417.28  |
| AiMHi - Prince George Association for Community Living | Lot A District Lot 2507 Plan BCP35414           | 950 Kerry St         | 28,508.66 |
| AiMHi - Prince George Association for Community Living | Block 6 District Lot 933 Plan 727               | 930 LaSalle Ave      | 3,311.21  |



# 2017 PERMISSIVE TAX EXEMPTIONS (CONTINUED)

|   |   |                            |            |
|---|---|----------------------------|------------|
| AiMHi - Prince George Association for Community Living        | Lot A District Lot 2608 Plan 19970            | 4404 1st Ave               | 1,243.96   |
| AiMHi - Prince George Association for Community Living        | Lot 68 District Lot 8178 Plan 20375           | 2896 Sycamore Cres         | 2,040.56   |
| AiMHi - Prince George Association for Community Living        | Lot 31 District Lot 4048 Plan 20604           | 6839 Lilac Cres            | 1,993.47   |
| AiMHi - Prince George Association for Community Living        | Lot 1 District Lot 4041 Plan 15791            | 3990 Northwood Pulpmill Rd | 2,830.89   |
| AiMHi - Prince George Association for Community Living        | Lot 136 District Lot 2507 Plan 20916          | 4358 Eaglenest Cres        | 2,362.34   |
| AWAC-An Association Advocating for Women and Children         | Lot 2 District Lot 343 Plan BCP1317           | 144 George St              | 18,690.76  |
| Canadian Cancer Society                                       | Lot 1 District Lot 343 Plan 18364             | 1100 Alward St             | 170,176.90 |
| Canadian Mental Health Association                            | Lot 3 District Lot 933 Plan 24282             | 2652 Moss Ave              | 1,805.90   |
| Canadian Mental Health Association                            | Lot 18-19 Block 23 District Lot 933 Plan 727  | 2816 Norwood St            | 3,491.39   |
| Canadian Red Cross Society, The                               | Lot 1-2 Block 172 District Lot 343 Plan 1268  | 1399 6th Ave               | 27,581.12  |
| Carefree Society  | Lot 9-11 Block 26 District Lot 933 Plan 727   | 2832 Queensway             | 3,419.64   |
| Carney Hill Neighbourhood Centre Society                      | Block 6 District Lot 932 Plan 796             | 2105 Pine St               | 1,688.17   |
| Carrier Sekani Family Services                                | Lot 1-5 Block 148 District Lot 343 Plan 1268  | 987 4th Ave                | 13,388.04  |
| Carrier Sekani Family Services                                | Lot 8-10 Block 137 District Lot 343 Plan 1268 | 835 3rd Ave                | 9,572.89   |
| Carrier Sekani Family Services                                | Lot 15 District Lot 482 Plan 22883            | 357 Mullet Cr              | 2,330.95   |
| Carrier Sekani Family Services                                | Lot 26 District Lot 753 Plan 25686            | 2668 Hollandia Dr          | 2,464.37   |
| Cerebral Palsy Assoc(Child Development Centre)                | Lot A District Lot 777 Plan 21321             | 1687 Strathcona Ave        | 10,132.91  |
| Emmaus Place Society  | Lot 5 District Lot 2003 Plan 13729            | 6373 Hillcrest Place       | 2,346.65   |
| Fraser-Fort George Museum Society                             | Lot A District Lot 343 Plan PGP46330          | 333 Becott Pl              | 60,219.07  |
| Hart Highlands Winter Club                                    | Lot A District Lot 4047 Plan 16588            | 3740 Winslow Dr            | 5,578.29   |
| Hart Highlands Winter Club                                    | Lot B District Lot 4047 Plan 17956            | 6168 Crown Dr              | 1,318.52   |
| Hart Pioneer Centre Association                               | Lot 1 District Lot 4047 Plan PGP42458         | 6986 Hart Highway          | 7,684.56   |
| Immigrant and Multicultural Services Society of Prince George | Lot 16-19 Block 21 District Lot 343 Plan 1268 | 1270 2nd Ave               | 17,343.20  |

|   |   |                       |            |
|---|---|-----------------------|------------|
| Intersect Youth & Family Services Society         | Lot 19-20 & PCL A Block 44 District Lot 343 Plan 1268               | 1294 - 1288 3rd Ave   | 16,678.18  |
| Le Cercle Des Canadiens Francais de Prince George | Lot 1 District Lot 343 Plan 17963                                   | 1752 Fir St           | 2,800.11   |
| Nature Trust of British Columbia                  | Lot 1 District Lot 2113 Plan 34582                                  | 9927 Ferguson Lake Rd | 238.01     |
| Nature Trust of British Columbia                  | Lot 2 District Lot 2421 Plan 34582                                  | 9915 Ferguson Lake Rd | 300.59     |
| Nature Trust of British Columbia                  | District Lot 2097 Except Plan 27069 28358 PGP36539                  | North Nechako Rd      | 174.23     |
| Northern John Howard Society of BC                | Lot 23 Block 21 District Lot 343 Plan 1268                          | 150 - 154 Quebec St   | 6,876.03   |
| Phoenix Transition Society                        | Parcel C Block 204 District Lot 343 Plan 1268                       | 1780 11th Ave         | 1,156.06   |
| Phoenix Transition Society                        | Lot 21-22 Block 204 District Lot 343 Plan 1268                      | 1770 11th Ave         | 2,443.97   |
| Phoenix Transition Society                        | Lot 3-4 Block 207 District Lot 343 Plan 1268, Cariboo Land District | 1775 11th Ave         | 1,579.87   |
| Phoenix Transition Society                        | Lot 11-12 and Lot B Block 3 District Lot 937 Plan 752               | 715 -709 Ewert St     | 3,086.74   |
| Phoenix Transition Society                        | Lot 5-6 Block 207 District Lot 343 Plan 1268                        | 1765 11th Ave         | 1,736.83   |
| Prince George Activator Society                   | Lot 17-19 Block 28 District Lot 343 Plan 1268                       | 770 - 760 Second Ave  | 8,107.31   |
| Prince George Alano Society                       | District Lot 343 Plan BCP19859                                      | 725 Alward St         | 1,860.05   |
| Prince George Brain Injured Group                 | Lot 10-12 Block 135 District Lot 343 Plan 1268                      | 1046-1070 4th Ave     | 11,952.98  |
| Prince George Christian Outreach Building Society | Lot 12 Block 43 District Lot 343 Plan 1268                          | 1164 3rd Ave          | 3,433.64   |
| Prince George & District Elizabeth Fry Society    | District Lot 343 Plan BCP45794                                      | 1373 6th Ave          | 11,984.38  |
| Prince George & District Elizabeth Fry Society    | Parcel B Block 93 District Lot 343 Plan 1268                        | 1220 Lethbridge St    | 2,794.00   |
| Prince George Golf & Curling Club                 | Parcel 1 District Lot 8173 Plan BCP10189                            | 2540-2544 Recplace Dr | 158,493.52 |
| Prince George Golf & Curling Club                 | Lot B District Lot 8173 Plan EPP31314                               | 2601 Recplace Dr      | 40,391.64  |
| Prince George Hospice Society                     | Lot 1 District Lot 913 Plan PGP46312                                | 1506 Ferry Ave        | 8,871.11   |
| Prince George Hospice Society                     | Lot 2 District Lot 913 Plan EPP50874                                | 3089 Clapperton St    | 13,883.68  |



2017 PERMISSIVE TAX EXEMPTIONS (CONTINUED)

|   |   |                       |              |
|---|---|-----------------------|--------------|
| Prince George Knight's Society  | Lot 130 District Lot 754 Plan 23862           | 7201 Domano Blvd      | 13,510.55    |
| Prince George Masonic Temple Ltd  | Lot 1-2 Block 154 District Lot 343 Plan 1268  | 480 450 Vancouver St  | 4,445.09     |
| Prince George Native Friendship Centre  | Parcel F Block 126 District Lot 343 Plan 1268 | 1945 3rd Ave          | 2,817.55     |
| Prince George Native Friendship Centre  | Lot 47 District Lot 2608 Plan 19520           | 122 - 110 Anderson St | 2,027.22     |
| Prince George Native Friendship Centre  | Lot 1 District Lot 343 Plan BCP1317           | 138 George St         | 17,010.69    |
| Prince George Native Friendship Centre  | Parcel A Block 48 District Lot 343 Plan 1268  | 1600 3rd Ave          | 61,585.00    |
| Prince George Native Friendship Centre  | Lot 5-6 Block 29 District Lot 937 Plan 752    | 657 Douglas St        | 3,592.18     |
| Prince George Native Friendship Centre  | Lot 6 Block 23 District Lot 343 Plan 1268     | 191 George St         | 1,494.56     |
| Prince George Native Friendship Centre  | Lot 4-5 Block 23 District Lot 343 Plan 1268   | 171 George St         | 6,066.75     |
| Prince George Native Friendship Centre  | Strata Lot 1 District Lot 343 Plan EPS3168    | 140 Quebec Street     | 5,171.46     |
| Prince George Rod & Gun Club  | Block A District Lot 1604                     | 9444 Hartman Rd       | 3,859.73     |
| Salvation Army Centre of Hope, The  | Lot A DL 936 Plan 16524                       | 3500 18th Ave         | 31,028.76    |
| St John Council for BC Properties   | Lot 18-20 Block 36 District Lot 343 Plan 1268 | 470 3rd Ave           | 8,575.35     |
| St John Society (BC&Yukon)  | Parcel ABlock 36 District Lot 343 Plan 1268   | 450 3rd Ave           | 5,003.45     |
| St. Patrick's House Society   | Lot 18 District Lot 343 Plan 18815            | 1735 Yew St           | 1,476.27     |
| St. Vincent de Paul Society St. Francis of Assissi Conference                 | Lot 10-12 Block 21 District Lot 343 Plan 1268 | 1224-1204 2nd Ave     | 9,992.91     |
| St. Vincent de Paul Society St. Francis of Assissi Conference                 | Lot 13 Block43 District Lot 343 Plan 1268     | 1180 - 3rd Avenue     | 2,408.10     |
| Seventh Day Adventist Church (BC Conference) (School)                         | District Lot 3050 Plan 8332 Parcel A          | 3310 Sutherland Rd    | 4,047.91     |
| Timbers Community Church(Christian & Missionary Alliance                      | Lot 6 Block 130 District Lot 343 Plan 1268    | 1553-1557 3rd Ave     | 5,065.04     |
| Yalenka Ukrainian Cultural Society  | Lot B District Lot 343 Plan PGP35939          | 933 Patricia Blvd     | 3,087.13     |
|   |   | NON PROFIT TOTAL      | \$949,350.51 |
| PUBLIC WORSHIP  |   |                       |              |
| Association for Christian Education of Prince George (Cedar Christian School) | Lot A district Lot 1574 Plan EPP28438         | 701 North Nechako Rd  | 113,089.59   |
| All Nations Church  | Lot 6 District Lot 343 Plan 18815             | 1919 17th Ave         | 14,048.49    |

|  |   |                     |           |
|--|---|---------------------|-----------|
| BC Muslim Association  | Lot 2 District Lot 482 Plan Bcp24787                              | 4668 5th Avenue     | 2,692.41  |
| Bible Missionary Church, The   | Parcel A (115262M) District Lot 7645 Plan 8285 Except Plan 29483. | 1990 Houghtaling Rd | 233.88    |
| Calvary United Pentecostal Church                                      | Lot A District Lot 2507 Plan 17170                                | 1011 Ospika Blvd S  | 973.19    |
| Central Fellowship Baptist Church                                      | Lot A District Lot 1426 Plan 19306                                | 2840 Clapperton St  | 886.86    |
| Christian Reformed Church of Prince George                             | Block 328 District Lot 343 Plan 1268 Parcel A                     | 1905 Willow St      | 5,082.91  |
| Church of Jesus Christ of Latter-Day Saints-President Lethbridge Stake | Lot A District Lot 2610 Plan 16764                                | 4180 5th Ave        | 11,103.05 |
| College Heights Baptist Church   | Lot A District Lot 753 Plan 23249                                 | 5401 Moriarty Cres  | 9,315.96  |
| East Hart Congregation of Jehovah's Witnesses, Trustees For            | Lot B District Lot 4047 Plan 17869                                | 6720 Dagg Rd        | 1,342.85  |
| Evangelical Free Church of Prince George                               | Lot 17 District Lot 482 Plan 22108                                | 4590 5th Ave        | 1,121.52  |
| Faith Alive Fellowship Inc   | Lot 2 District Lot 4040 Plan 8831                                 | 3400 Hart Hwy       | 702.42    |
| First Baptist Church (Conv of Baptist Churches of BC)                  | Block 56 District Lot 937 Plan Pgp48070 Parcel 1                  | 483 Gillett St      | 2,716.02  |
| Fort George Baptist Church   | Lot 1-4 Block A District Lot 936 Plan 10005                       | 1600 Johnson St     | 11,730.50 |
| Fort George Baptist Church   | Lot 6-10 Block 162 District Lot 936 Plan 696                      | 3035 15th Ave       | 7,917.32  |
| Fraser Basin Property Society (St. Michael's and All Angels' Church)   | Lots 9- 12 Block 161 District Lot 343 Plan 1268                   | 1505 5th Ave        | 5,140.65  |
| Fraser Basin Property Society (St. Michael's and All Angels' Church)   | Lot 6 Block 161 District Lot 343 Plan 1268                        | 1553 5th Ave        | 1,529.56  |
| Gateway Christian Ministries of Prince George                          | Lot B District Lot 343 Plan 22292                                 | 2055 20th Ave       | 5,642.94  |
| Grace Anglican Church-Fraser Basin Property Soc                        | Lot 1 District Lot 2611 Plan 32510                                | 2640 Goheen St      | 2,085.98  |
| Greek Orthodox Church (Hellenic Community)                             | Lot 101 District Lot 2507 Plan 20916                              | 511 Tabor Blvd S    | 1,158.41  |
| Guru Nanak Darbar Sikh Society   | Lot A District Lot 905 Plan 30226                                 | 4292 Davis Rd       | 1,456.65  |
| Guru Nanak Darbar Sikh Society   | District Lot 905 Plan Bcp25530                                    | 4298 Davis Rd       | 4,241.41  |
| Gurugobind Singh Temple Association                                    | Lot A District Lot 937 Plan EPP15400                              | 443 Kelly St S      | 3,745.22  |
| Hart Pentecostal Church (Pentecostal Assemblies of Canada)             | Lot 43 District Lot 4047 Plan 11088                               | 6912 Hart Hwy       | 892.43    |



2017 PERMISSIVE TAX EXEMPTIONS (CONTINUED)

|  |  |                          |            |
|--|--|--------------------------|------------|
| Hartland Baptist Church, Inc   | Parcel 1 District lot 4047 Plan BCP8052        | 6599 Driftwood Rd        | 855.47     |
| Heritage Free Presbyterian Church  | Lot 9 District Lot 4047 Plan 17497             | 4020 Balsum Rd           | 1,436.09   |
| Kelly Road Gospel Chapel   | Lot 6 District Lot 4047 Plan 11058             | 7046 Kelly Rd S          | 790.33     |
| Kingdom Hall of Jehovah's Witnesses, Trustees of Spruceland Congregation | Lot A District Lot 2507 Plan PGP38016          | 4350 15th Ave            | 1,476.27   |
| Knox United Church   | Lot 11-16 Block 153 District Lot 343 Plan 1268 | 1448 5th Ave             | 5,109.26   |
| Lakewood Alliance (Christian and Missionary Alliance)                    | Lot 1 District Lot 2610 Plan 16227             | 4001 5th Ave             | 1,643.44   |
| Our Saviour's Lutheran Church  | Lot A District Lot 8171 Plan 32714             | 3590 Dufferin Ave        | 1,349.91   |
| Overcoming Faith Centre Inc  | Lot 1 District Lot 2003 Plan PGP37292          | 4520 Wheeler Rd          | 1,049.32   |
| Prince George City Church  | Lot 1 Block 59 District Lot 343 Plan BCP3891   | 439 Cassiar St           | 1,754.88   |
| Prince George Gospel Chapel  | Lot 11-12 Block 239 District Lot 343 Plan 1268 | 1590 Queensway           | 809.16     |
| Prince George Mission  | Lot B District Lot 2507 Plan PGP46838          | 4110 15th Ave            | 3,429.72   |
| Prince George Pentecostal Church   | Lot 44 District Lot 2610 Plan 16510            | 497 Ospika Blvd S        | 1,325.58   |
| Roman Catholic Episcopal Pr Rupert - Immaculate Conception               | Lot 1 District Lot 1605 Plan PGP36549          | 3285 Cathedral Ave       | 2,134.74   |
| Roman Catholic Episcopal Pr Rupert - Christ our Saviour                  | Lot 48 District Lot 4048 Plan 20605            | 4514-4510 Austin Rd West | 1,594.78   |
| Roman Catholic Episcopal Pr Rupert - Diocesan Centre                     | Parcel 1 District Lot 2003 Plan 29709          | 6500 Southridge Ave      | 127,360.84 |
| Roman Catholic Episcopal Pr Rupert - Sacred Heart                        | Lot 1 District Lot 343 Plan BCP1869            | 887 785 Patricia Blvd    | 357.10     |
| Roman Catholic Episcopal Pr Rupert - Sacred Heart                        | Lot 1-6 Block 233 District Lot 343 Plan 1268   | 1453 1387 Hemlock St     | 6,335.26   |
| Roman Catholic Episcopal Pr Rupert - St Mary's                           | Lot 2 District Lot 1429 Plan 19663             | 1125 Freeman St          | 2,018.59   |
| Roman Catholic Episcopal Pr Rupert - St Mary's                           | Lot 1 District Lot 1429 Plan 19663             | 1088 Gillett St          | 4,299.92   |
| Salvation Army Community Church, The                                     | Lot 22 District Lot 2507 Plan 16227            | 777 Ospika Blvd          | 6,150.65   |
| Seventh-Day Adventist Church-BC Corporation of the                       | Lot1 District Lot 2507 Plan 22703              | 4388 15th Ave            | 1,597.13   |
| St. Andrew's United Church, Trustees for the Congregation of             | Lot 1 District Lot 937 Plan 16091              | 3555 5th Ave             | 1,665.41   |
| St. Andrew's United Church, Trustees for the Congregation of             | Lot 1-3 District Lot 937 Plan 18167            | 622-606 Zelkwas Ave      | 2,850.87   |

|  |  |                             |                     |
|--|--|-----------------------------|---------------------|
| St. George's Ukrainian Catholic Church (Ukrainian Catholic Episcopal Corp of Western Canada) | Lot 78 District Lot 8171 Plan 18944                            | 2414 Vanier Dr              | 2,803.19            |
| St. Giles Presbyterian Church, Trustees of the Congregation of                               | Lot 1 District Lot 343 Plan 14198                              | 1500 Edmonton St            | 3,029.45            |
| St. Michael's Ukrainian Greek Orthodox Church, Trustees of                                   | Lot 1 District Lot 8182 Plan 23648                             | 2793 Range Rd               | 875.09              |
| Westside Family Fellowship Society   | Lot 1 District Lot 1599 Plan 31597                             | 3791 Highway 16 W           | 331.98              |
| Westwood Mennonite Brethern Church (BC Conference of the Mennonite Brethren Churches)        | District Lot 8174 Plan BCP31092                                | 2658 Ospika Blvd S          | 5,933.33            |
| Zion Lutheran Church and Christian School of Prince George                                   | Lot 1 District Lot 1427 Plan 21753                             | 180 Tabor Blvd              | 786.40              |
|  |  | <b>PUBLIC WORSHIP TOTAL</b> | <b>\$400,004.38</b> |
|  |  |                             |                     |
| TENANT   |  |                             |                     |
| Prince George Nechako Mixed SloPitch League  | Lot A District Lot 4051 Plan BCP20972                          | 2757 3303 North Nechako     | 14,032.80           |
| Blackburn Community Association  | Lot 1 District Lot 1543 Plan 19672                             | 2455 Blackburn Rd S         | 3,529.39            |
| Blackburn Community Association  | Lot 1 District Lot 1543 Plan 19672                             | 2451 Blackburn Rd S         | 1,971.41            |
| Caledonia Nordic Ski Club  | Block C and D District Lot 4340                                | 8141 Otway Rd               | 7,911.59            |
| Central BC Railroad Preservation & Museum Society  | Lot 26 District Lot 1511 Plan 25047                            | 850 River Rd                | 19,677.71           |
| Community Gardens PG Society   | Lot 2 District Lot 777 Plan 19518                              | 1540 Milburn Rd             | 331.37              |
| Community Gardens PG Society   | Lot 1 District Lot 777 Plan 19518                              | 1502 Milburn Rd             | 186.79              |
| Dusty Trail Riders Club  | District Lot 1594  | 10597 Blackwater Road       | 1,360.57            |
| Elder Citizens Recreation Association  | Lot A District Lot 343 Plan EPP42717                           | 1692 10th Ave               | 14,707.75           |
| Emergency Measures Program-Search and Rescue Corp  | Lot A District Lot 4040 Plan 14962                             | 4057 Hart Highway           | 4,784.69            |
| Fraternal Order of Eagles  | District Lot 4047 Plan BCP17734                                | 6742 Dagg Rd                | 2,779.85            |
| Hart Community Centre Society  | Lot A District Lot 4048 Plan 28335                             | 4900 West Austin Rd         | 17,395.71           |
| Kinsmen Club of Prince George  | Lot A District Lot 2610 Plan 30007                             | 777 Kinsmen Place           | 9,517.62            |
| Nechako Karate Club Advisory   | Lot 1-6 Block 26 District Lot 933 Plan 727                     | 1175 Village Ave            | 4,091.67            |
| North Cariboo Senior Soccer League-Exhibition Park   | District Lot 2508 Plan Pgp43052 Parcel 1, Except Plan Bcp14702 | 1771 George Paul Lane       | 15,237.23           |



2017 PERMISSIVE TAX EXEMPTIONS (CONTINUED)

|   |  |                        |           |
|---|--|------------------------|-----------|
| Prince George Amateur Radio Club  | Parcel Y District Lot 777 Plan 649 Lot 2 District Lot 777 Plan 10024 | 2424 Hwy 97            | 231.01    |
| Prince George Auto Racing Association                                   | Block C District Lot 2155  | 3645 Highway 16 East   | 2,989.76  |
| Prince George Baseball Assoc-Senior Div                                 | Lot 2 District Lot 777 Plan 17961                                    | 2445 Del Laverdure Way | 46,905.62 |
| Prince George & District Community Arts Council (Studio 2880)           | Parcel Z District Lot 1429 Plan 646                                  | 2880 15th Ave          | 11,147.95 |
| Prince George & District Senior Citizens Activity Centre Society        | Lot 7-10 Block 153 District Lot 343 Plan 1268                        | 425 Brunswick St       | 14,945.61 |
| Prince George Gymnastics Society - Exhibition Park                      | District Lot 2508 Plan 33840   | 2187 Ospika Blvd       | 6,383.44  |
| PG Horseshoe Club - Recreational Place Park                             | Lot 2 District Lot 777 Plan 17961                                    | 2122 Del Laverdure Way | 9,914.17  |
| Prince George Horse Society - Exhibition Park Barns                     | District Lot 2508 Plan 33840   | 4199 18th Ave          | 16,697.91 |
| Prince George Ladies Fastball   | Lot 1 District Lot 1429 Plan 21372                                   | 2825 12th Ave          | 2,104.15  |
| Prince George Master Lacrosse   | Lot 2 District Lot 777 Plan 17961                                    | 2440 Massey Dr         | 2,055.39  |
| Prince George Minor Girls Softball-Freeman Park                         | Lot 1 District Lot 1429 Plan 21372                                   | 2825 12th Ave          | 1,474.24  |
| Prince George Minor Girls Softball-Carrie Jane Gray Park                | Lot 2 District Lot 777 Plan 17961                                    | 2440 Massey Dr         | 3,376.45  |
| Prince George Minor Girls Softball - John Dinsmore Field - Freeman Park | Lot 1 District Lot 1429 Plan 21372                                   | 2825 12th Ave          | 1,622.20  |
| Prince George Tennis Club - Recreation Place Park                       | Lot A District Lot 8173 Plan EPP31314                                | 2589 Recplace Dr       | 31,113.86 |
| Prince George Women's Soccer Association                                | Lot 3 Block 2 District Lot 2508 Plan 837                             | 4222 18th Ave          | 6,128.51  |
| Prince George Youth Baseball - Heather Rd Park - Volunteer Park         | Lot A District Lot 4048 Plan 26729                                   | 4855 Heather Rd        | 7,886.25  |
| Prince George Youth Baseball - Harry Loder - Rainbow Park               | Lot 520 District Lot 936 Plan 15185                                  | 3655 Rainbow Dr        | 1,563.74  |

|  |                                      |                             |                       |
|--|--------------------------------------|-----------------------------|-----------------------|
| Prince George Youth Baseball Rotary - Carrie Jane Gray Park                            | Lot 2 District Lot 777 Plan 17961    | 2440 Massey Dr              | 7,015.99              |
| Prince George Youth Baseball - Lheidli T'enneh Memorial Park - Gyro Field              | Lot 1 District Lot 343 Plan 32450    | 755 20th Avenue             | 1,204.02              |
| Prince George Youth Baseball - Balsum Park - Joe Martin Ball Field                     | Lot A District Lot 4047 Plan 17956   | 4055 Balsum Rd              | 1,483.06              |
| Prince George Youth Soccer Assoc.  | Lot 1 District Lot 2508 Plan 17575   | 4111 15th Ave               | 26,233.12             |
| REAPS - Lheidli T'enneh Memorial Park (Composting area)                                | Lot 1 District Lot 343 Plan 32450    | 750 20th Avenue             | 652.30                |
| REAPS - Lheidli T'enneh Memorial Park  | District Lot 343 Plan 1268           | 1950 Gorse St               | 1,368.56              |
| Royal Canadian Legion Connaught Gymnasium Youth Centre                                 | Lot 1 District Lot 343 Plan 31887    | 1491 17th Ave               | 19,754.22             |
| Spruce Capital Karting Association   | Block D District Lot 2155            | Highway 16 E                | 711.84                |
| Spruce City Men's Fastball - Carrie Jane Gray Park                                     | Lot 2 District Lot 777 Plan 17961    | 2440 Massey Dr              | 8,580.72              |
| Spruce City Minor Boys Softball - Ron Wiley Fld,& minor boys park, at Carrie Jane Gray | Lot 2 District Lot 777 Plan 17961    | 2428 2366 Del Laverdure Way | 9,143.59              |
| Spruce City Wildlife Association   | Block 1 District Lot 1511 Plan 1391  | 1384 River Road             | 3,937.66              |
| Super Trak BMX Society - Carrie Jane Gray Park   | Lot 2 District Lot 777 Plan 17961    | 2323 Del Laverdure Way      | 3,686.21              |
| Two Rivers Gallery (Prince George Regional Art Gallery Association)                    | Lot 2 District Lot 343 Plan EPP34406 | 725 Canada Games Way        | 95,168.86             |
| YMCA   | Lot A District Lot 1430 Plan 21708   | 2020 Massey Dr              | 54,234.70             |
| YMCA   | Lot A District Lot 1430 Plan 21708   | 2020 Massey Dr              | 52,422.65             |
|  |                                      | <b>TENANT TOTAL</b>         | <b>\$517,231.26</b>   |
|  |                                      | <b>OVERALL TOTAL</b>        | <b>\$1,866,586.15</b> |



