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The Annual Report is prepared by the communications and finance departments of the City of Prince George, in co-operation with other City departments and the City's two controlled entities: the Prince George Public Library and Tourism Prince George.

The annual report is compiled in accordance with Sections 98 and 99 of the *Community Charter*.



TABLE OF CONTENTS

- 4 Message from the Mayor
- 6 Message from the City Manager
- 8 Organizational Structure
- 9 2022 Year in Review
- 14 Vision Mission and Our Values
- **16** Strategic Framework
- 17 Planning for our Future
- **18** Sustainability Pillars
- 19 City Government and Infrastructure
- 24 Our Infrastructure Story
- 26 Economic Growth and Development
- 30 Social Health and Well-Being
- 35 Environmental Leadership and Climate Action
- **39 2023** Workplan
- **43** Financial Information
 - 44 Report from the Financial Officer
 - 52 Consolidated Financial Statements
 - 92 Supplementary Financial Information
- **100** Tax Exemptions
 - **101** Revitalization Tax Exemptions
 - **108** Permissive Tax Exemptions

In 2022, our community began to reopen after nearly two years of disruptions by the COVID-19 pandemic. Once again, our facilities hosted millions of visitors from concert goers to world-class athletes. We're showcasing a collage of event photos from 2022 on the cover this report to highlight our triumphant return to social closeness!



Message FROM THE MAYOR



Prince George faced many challenges in the last few years due to the COVID-19 pandemic, but 2022 was about emerging from a period of literal and figurative isolation.

While we must still contend with COVID-19's lingering influence, the last year was a turning point. Active public and civic life returned to our city as we once again opened our doors to those who were eager to experience the best we have to offer. The 2022 Canadian Biathlon Championships held at the Caledonia Nordic Ski Club, the BC Summer Games, and the World Women's Curling Championship saw thousands of visitors from Canada and around the world converge on Prince George. We, as a community, greeted them with open arms and enthusiasm not seen since 2019. Meanwhile, the CN Centre, our premiere entertainment venue, hosted Cirque du Soleil's OVO and other live shows like Celtic Illusion. We also celebrated the return of Rogers Hometown Hockey after a seven-year absence.

Our construction boom continued with a record high of a little over a quarter of a billion dollars that broke 2021's then-all-time best by nearly \$14 million. Unlike in previous years, growth was spearheaded by commercial and industrial permits. It showed investors had – and still have – faith in Prince George's long-term economic prospects.

Last year was spotlighted by major civic project announcements. Our long-awaited Canfor Leisure Pool opened to the public in November, providing residents with a state-of-the-art aquatics facility that marked the return of popular swimming lessons to the downtown area. A third daycare project was approved at 8008 Malaspina Avenue, the city's first-ever tournament-standard beach volleyball courts opened at Carrie Jane Gray Park, and a partnership with Canadian Tire Jumpstart Charity will eventually bring a new multisport court to Prince George.

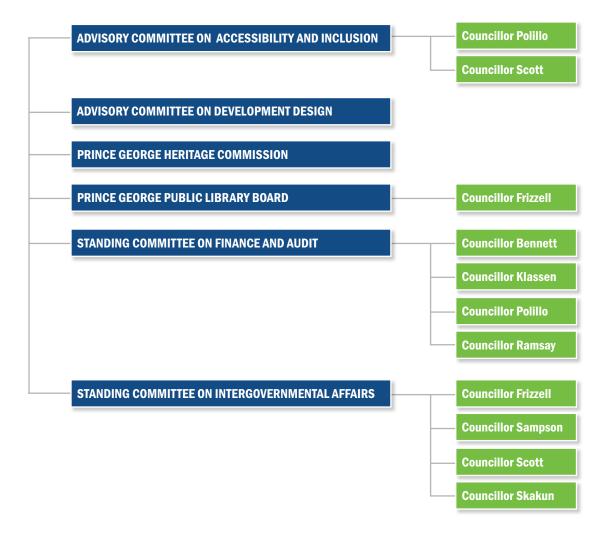
Although we celebrated many triumphs in 2022, we must also acknowledge the social and health challenges facing Prince George, especially in our downtown area. Like many communities, our city is in the grip of a housing and addictions crisis. Residents were loud and clear about their priorities during the 2022 general local election. They want Council to continue its efforts to address these complex social issues confronting our community. We have taken their message to heart by working with the provincial government, non-profits, and other agencies to find practical, lasting solutions to support our vulnerable citizens.

Twenty twenty-two was a hallmark year for our city, but we will not rest on our laurels. After the previous Council ably shepherded Prince George through the pandemic's early days, it now falls on us, your new Council and our hardworking staff, to continue advocating for our community and its residents. Together we will make our city worthy of its moniker of "B.C.'s northern capital".

MAYOR SIMON YU

COUNCIL COMMITTEES, COMMISSIONS, AND BOARDS

Committees, boards, and commissions meet to discuss important issues that affect the City. Some groups form through citizen engagement while others come together through provincial legislative mandate. Three groups have appointed Council member representatives while the Advisory Committee on Accessibility and Inclusion has two Council liaisons:





From left to right: Councillor Tim Bennett, Councillor Cori Ramsay, Councillor Trudy Klassen, Councillor Kyle Sampson, Mayor Simon Yu, Councillor Brian Skakun, Councillor Ron Polillo, Councillor Susan Scott, Councillor Garth Frizzell.



From left to right: Councillor Brian Skakun, Councillor Cori Ramsay, Councillor Terri McConnachie, Councillor Kyle Sampson, Mayor Lyn Hall, Councillor Garth Frizzell, Councillor Frank Everitt, Councillor Murry Krause, Councillor Susan Scott.



Message FROM THE CITY MANAGER

City staff serve the public with pride and dedication and that commitment never faltered during the pandemic.

Their devotion to excellence was on full display in 2022 as our city underwent a transformation from a community just coming out of health restrictions into one that stood ready and eager to rejuvenate public services in Prince George.



Continuous improvement and the constant drive to find efficiencies in the way we deliver important services to our residents are cornerstones of our administration. Capital projects, major endeavours in terms of finances and management, are critical to a functioning municipality. To that end, the City restructured its internal organization in 2022 to create a new Capital Program Management Office. This office is responsible for providing financial and material oversight on capital projects like improvements to infrastructure and civic facilities as well as the construction of new assets.

Maintaining, managing, and enhancing our existing infrastructure to serve residents in the future was a major priority for us in 2022 and remains a long-term goal to make our city accessible and enjoyable for all. We made great strides in the past year by adding accessible washrooms to Ginter's Meadow during the summer and are working to add other accessibility improvements to municipal parks in the future. Our roads and sidewalk rehabilitation programs aimed at increasing driver and pedestrian safety and accessibility achieved some notable successes, including the

repaving of the southbound lane of Ospika Boulevard to Tyner Boulevard, which was one of 2022's biggest projects. Work continues in 2023 to develop a Civic Core plan that aims to enhance the Canada Games Plaza by making it into a more accessible and vibrant downtown space while also addressing the 'end of life' state of several civic facilities. We look forward to engaging with residents in the coming months on this exciting new initiative.

The City was fortunate to receive several grants last year to help new developments and initiatives off the ground, host exciting events, and fund important infrastructure upgrades. Notable funding includes nearly \$10.5 million in provincial funding and a \$1 million grant from the Union of BC Municipalities (UBCM) for three new daycare projects, \$3.2 million through the CleanBC Communities Fund to help the Kin Centre Arenas operate cleaner and more efficiently, \$950,000 from the Canadian Tire Jumpstart Charity to build a new multisport court at Carrie Jane Gray Park, and a \$624,980 Strengthening Communities' Services Grant from the Province to implement a suite of initiatives to address the needs of the unsheltered homeless and associated community impacts. In addition, we thank Infrastructure Canada as well as UBCM for the continued facilitation of the Canada Community-Building Fund. We spent \$4.2 million on UBCM-funded infrastructure projects in 2022 through the Community Works Fund. If we had to raise taxes to fund this necessary work, it would have resulted in approximately a 2.5% increase.

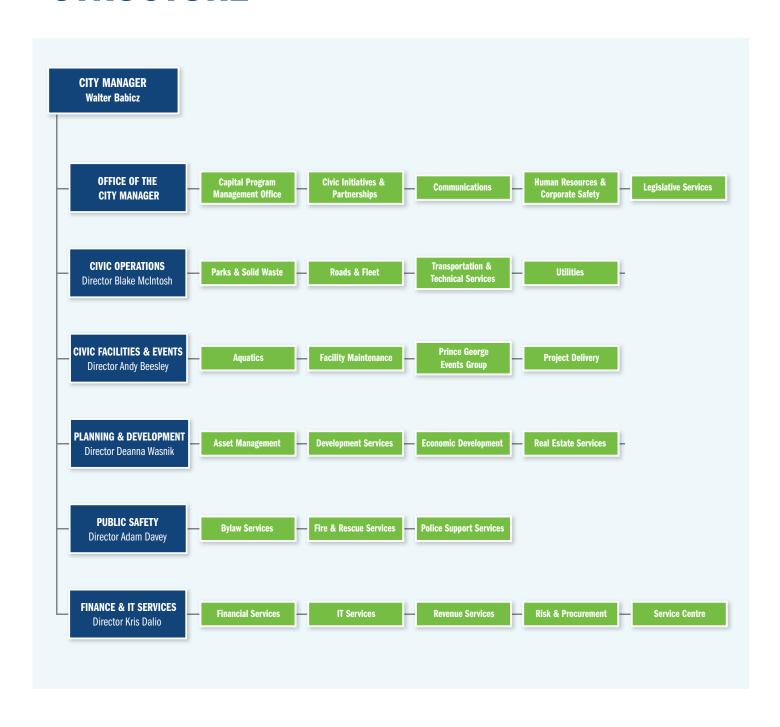
The Strengthening Communities' Services Grant allowed us to continue our investment into the health and safety of Prince George. With grant funding, staff created a framework to evaluate downtown safety, cleanliness. and inclusion services and measure successes and areas for improvement. We were also able to establish a service agreement with Downtown Prince George to provide a comprehensive suite of cleanliness services including litter pick-up, proactive and on-call biohazard removal services, as well as seasonal alley cleaning and graffiti removal. We continued to utilize the Community Safety Hub as a connection point for our outreach coordinators to improve the health and safety of the unsheltered homeless population and our downtown core by working closely with bylaw services and community service agencies. Together with Council, we are eager to work with the provincial government and our community partners on the recently announced provincial Homes for People plan to develop lasting solutions for our community.

I am happy to present the City of Prince George 2022 Annual Report. The report gives us the opportunity to highlight our many achievements over the past year while also providing a roadmap for our future. As always, I'd like to thank City staff for their continued commitment to providing excellent services in our community for residents of Prince George.

WALTER BABICZ, CITY MANAGER



ORGANIZATIONAL STRUCTURE



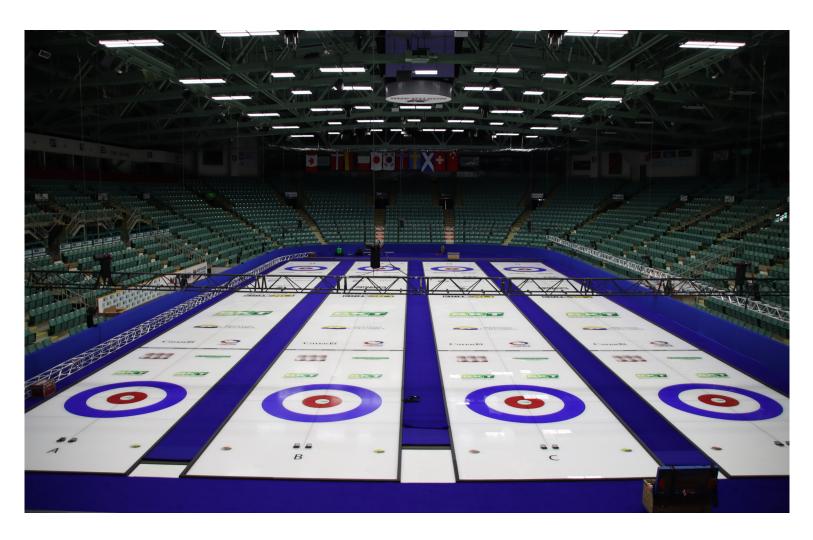
2022

YEAR IN REVIEW

In many ways, 2022 was a transformative year for Prince George. Not only did a general local election establish new city leadership for the next four years, the gradual reopening of public life also restored a sense of normalcy to a community stifled since 2020 by the pandemic.

Sporting events and large-scale entertainment also made a triumphant return to the city. Prince George hosted the 2022 World Women's Curling Championship after COVID-19 forced the event's cancellation in 2020. The CN Centre – Prince George's premiere entertainment venue – was once again the go-to place for residents in need of live entertainment this year with events such as:

- Cirque du Soleil's OVO
- Rogers Hometown Hockey
- Celtic Illusion
- Northern FanCon 2022
- Cariboo Rocks the North 2022
- Russell Peters
- Boney M





The City had important news to share through news releases in 2022. Here are some highlights of the year:

January

- yMCA Park House Care and Early Learning Centre opened in downtown Prince George on schedule and on budget. This \$3.6 million City project was funded through the Province's Childcare BC New Spaces Fund and is operated by the YMCA. It provides 85 new childcare spaces.
- » Closed captioning technology is introduced to live Council meeting streams to improve accessibility. The captioning is automatically generated and improves accessibility for audiences who are hearing impaired.
- The City of Prince George, in partnership with Downtown Prince George, launched a marketing and placemaking strategy with a survey to collect public input on finding ways to invigorate the downtown. The Downtown Marketing and Placemaking Strategy is one of the City's strategic priorities as outlined in its Council-approved 2020-2025 Economic Development Strategy.
- » Council approved a proposal for the City to submit a bid to host the 2025 Special Olympics in B.C.

February

The City announced an Olympic celebration event to honour Prince George's Olympians, including two-time bronze medalist Meryeta O'Dine. O'Dine was the first Prince George resident to ever win an Olympic medal after capturing bronze in the individual women's snowboard cross event at the Beijing Olympics.

March

- » Council approved a third daycare project in Prince George. The daycare at 8008 Malaspina Avenue features 83 spaces and is fully funded through a \$5,061,038 provincial government grant. Along with the new YMCA Parkhouse Care and Early Learning Centre, and the Tsuhl' Cho Daycare on Dagg Road, the Malaspina daycare brings the number of new childcare spaces in the city to 228. These capital projects were made possible by nearly \$10.5 million in provincial funding and a \$1 million grant from the Union of BC Municipalities.
- The Rocky Mountain Rangers marked the 10th anniversary of its return to Prince George at Council's March 28 meeting.

April

- The City launched its Young Professionals Network to provide professionals who are new to the city or growing in their careers with opportunities to connect to others and the community.
- » The City was honoured by the BC Construction Association (BCCA) for its engagement with industry. The BCCA singled out Prince George for a special commendation for consistently setting positive examples to other public owners when procuring construction services.
- » Residents celebrated the game they love at Rogers Hometown Hockey from April 9 to April 11.

May

- The Federal and provincial governments invested \$3.2 million in grant money through the CleanBC Communities Fund to help the Kin Centre Arenas operate cleaner and more efficiently. The money was earmarked to add a heat recovery system to the ammonia refrigeration plant at the Kin Arenas and to upgrade heating, ventilation, and air conditioning systems.
- The City launched a survey to collect citizen input on a proposed "Mega Park". The idea was proposed by the Prince George Community Foundation and Rotary Club of Prince George that want to see a large and comprehensive park developed on civic property.
- The new downtown pool received its name after the City and Canfor announced a naming rights partnership. The agreement provides the City with \$75,000 in yearly revenue for five years (totaling \$375,000) with a mutual renewal term for another five years at the same rate.
- Motor sports fans were thrilled by monster trucks, ATV races, and more at Monster Spectacular held at the CN Centre during the May long weekend.

July

- Prince George joined the Regional District of Fraser-Fort George's Public Alerting System. The system lets all registered contacts receive text, voice calls, or emails with public safety notifications and evacuation alerts and orders.
- The City, in partnership with the BC Games Society, the Lheidli T'enneh First Nation, and a team of 2200 volunteers and sponsors, successfully hosted the BC Summer Games. The BC Summer Games were held in several City venues involving some 3000 athletes in 18 different sports.

June

- The City announced the official opening of its first-ever tournament-standard beach volleyball courts. The new courts are the second beach volleyball courts in Prince George (the first being the recreational courts at Lheidli T'enneh Memorial Park).
- » The First Avenue Housing and Healthcare Partnership project between BC Housing and the City opened its first 50 purposebuilt homes for people experiencing or at risk of homelessness.
- » Council directed Administration to continue to address reconciliation priorities, based on the City's commitment to the Coalition of Inclusive Municipalities.
- Council approved a staff request to submit a bid to co-host the 55+ BC Summer Games in 2026 with the City of Quesnel.

August

- » The City launched a new brand research project to find Prince George's voice that reflects the city's culture and lifestyle. The project included a survey and consultations with resident focus groups. Other goals involve growing local advocacy opportunities that encourage community optimism and progress and formulating a united vision for Prince George.
- The City announced the availability of voting by mail in the 2022 General Local Election. The election was the first one where vote-by-mail was available to all residents.



September

- The City received the Honourable Mention Award for its Stormwater Management Plan at the Union of BC Municipalities' 2022 Community Excellence Awards. Submissions were judged on their long-term sustainability focus and how they incorporated cultural, social, economic, and environmental issues in planning, policy, and practice.
- » Lheidli T'enneh First Nation presented the City with a territorial acknowledgement plaque. The plaque now occupies a prominent position in City Hall's lobby. The inscription reads, "we respectfully acknowledge the unceded ancestral lands of the Lheidli T'enneh, on whose land we live, work, and play."
- The City observed the death of Queen Elizabeth II on September 19's Day of Mourning. The City left a book of condolences for public messages of sympathy.
- » "Pet Day" was announced by the City and BC SPCA at Ginter's Meadow.

October

- Fire dispatchers officially moved into their permanent home in Fire Hall #1. The new Fire Operations Communications Centre and Dispatch houses up to 14 staff who ensure rapid, timely responses by Prince George's Fire and Rescue service. The new centre also has a larger function that spans across the province.
- Local officials and partners attended the Canfor Leisure Pool ribbon-cutting ceremony. The ceremony marked the completion of construction work on the building with finishing touches to landscaping scheduled to take place in spring 2023. The pool opened to the public in mid-November.
- » Demolition began at the Four Seasons Leisure Pool on October 18. The Centennial Mosaic was also photographed for historical purposes and demolished later.
- " Council approved \$475,000 for a new "Multisport Court" in partnership with the Canadian Tire Jumpstart Charity. The Charity will build the court and contribute \$950,000 in construction services, equipment, and materials. The future court will be located at Carrie Jane Gray Park across the street from Fire Hall #1 and features a "three-court model multisport court" that can be configured to accommodate different sports and serve visitors of all ages and abilities.
- The City received a \$624,980 Strengthening Communities' Services Grant from the province to implement a suite of initiatives to address the needs of the unsheltered homeless and associated community impacts.

November

- » The Annual Civic Light Up returned to Prince George after a two-year absence. The popular local event featured live entertainment, crafts, street hockey with the Prince George Spruce Kings, and more.
- » Modular units are placed at 6776 Dagg Road, the site of a new 60 space childcare site called Tsuhl' Cho Daycare (Huckleberry Daycare), to be operated by the Prince George Native Friendship Centre.

December

- » The City released an update on significant capital projects. The report includes status information on major, debt, and endowment-funded initiatives and covers active works for more than \$98 million in capital projects.
- » The "Pups of Prince George" charity calendar, a partnership between the City and the local SPCA, went on sale December 1. Winning photos were selected from more than 300 entries. The calendars retailed for \$15 at select local pet stores and at City Hall's Service Centre.
- The City refreshed its website in early December. In addition to updating website software that was being phased out by Microsoft, the re-worked PrinceGeorge.ca incorporated updated accessibility elements to its design that adhere to Web Content Accessibility Guidelines standards.
- The City worked with Emergency Management BC and non-profit organizations to provide additional warming sites and services for the vulnerable during extreme cold weather.

AWARDS

The City is honoured to receive recognition for its accomplishments in 2022 by way of the following awards:



UNION OF BC MUNICIPALITIES Excellence in Sustainability Honourable Mention

The City was recognized for the Integrated Stormwater Management Plan (ISMP). The ISMP is a strategic plan that prioritizes stormwater infrastructure renewal and helps the City adapt to climate change. It factors land use, infrastructure, and environmental preservation to guide community growth without negatively impacting long and short-term watershed and waterway health.



BC CONSTRUCTION ASSOCIATION -Best of Public Procurement Owner of Choice Awards

The City was singled out for its engagement practices with industry. The City was among the BC Construction Association's (BCCA) picks for the Best of Public Procurement 2022 – Owner of Choice Awards. BCCA notes that each of the winners consistently set a positive example to other public owners when procuring construction services.



CANADIAN PUBLIC RELATIONS SOCIETY –Canadian Digital Communications Campaign of the Year

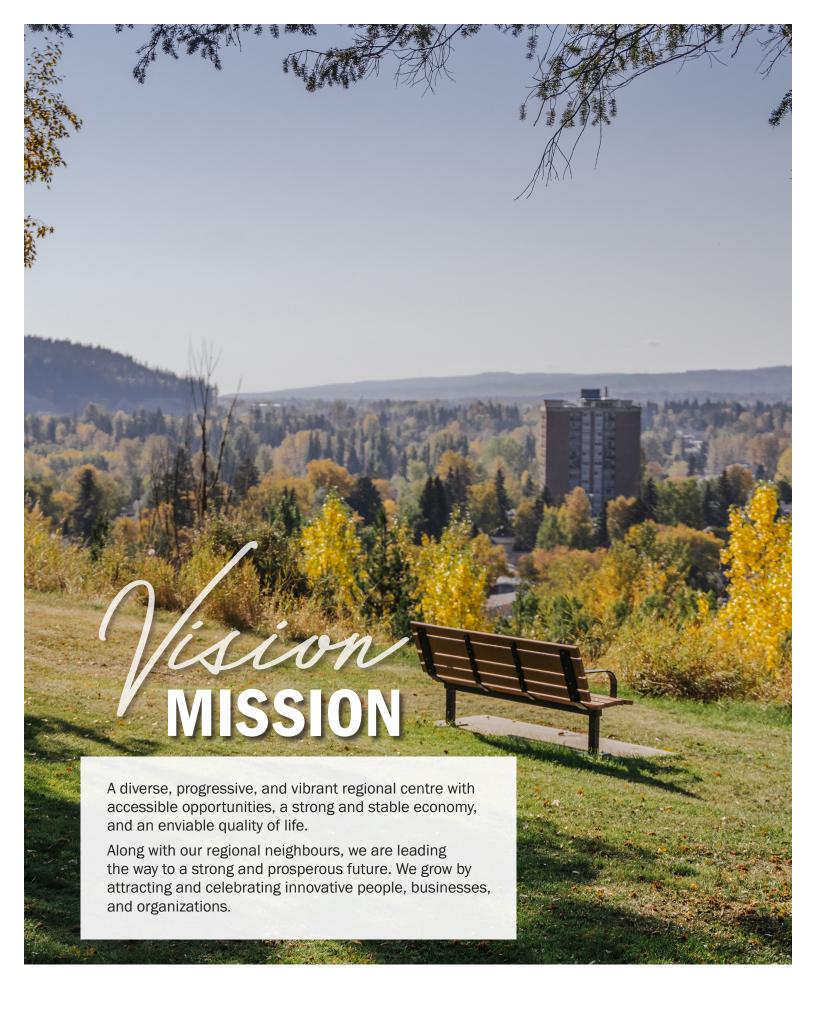
The City was recognized for updating its social media strategy and won gold in the Canadian Digital Communications Campaign of the Year category. In 2021, the City started using a more relatable (and sometimes even sassy!) tone to discuss important information with residents.

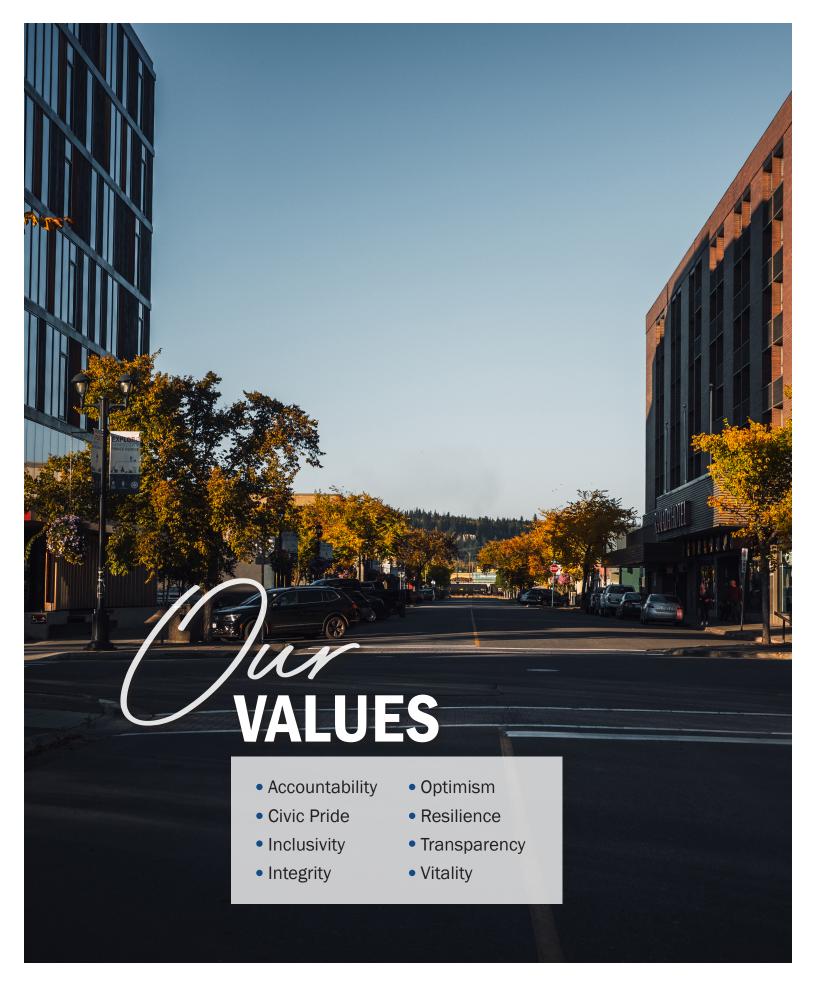


CITYWORKS INNOVATE AWARD - Excellence in Enterprise Practice

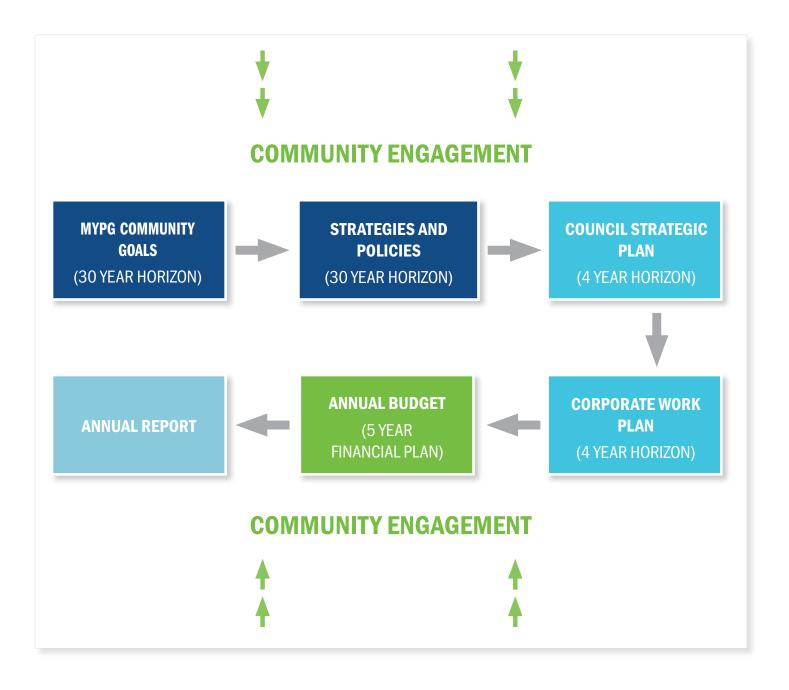
The City was recognized for its use of Cityworks and ArcGIS programs to help manage an extensive network of assets. With 145 Cityworks users, the City manages its civic buildings, roads, parks, wells, reservoirs, watermains, and much more!







STRATEGIC FRAMEWORK



Community engagement informs each step of the strategic planning process. Without regular input from residents and partners, this framework would not be successful in accurately representing the City's goals and long-term vision.

myPG Community Goals:

Planning at the City of Prince George is based on an integrated community sustainability plan, known as myPG, that was completed in 2010 and subsequently incorporated into a strategic framework the following year. The myPG plan for a sustainable and prosperous community captures the results of extensive public and partner engagement that created a shared vision of Prince George's future. myPG was originally organized around four pillars: social development, the environment, economic development, and city government and is intended to improve alignment of the entire community's efforts to achieve a shared vision of a sustainable future.

myPG Strategies and Policies:

Strategies defining how to achieve the community's goals comprised part two of the myPG planning process. The strategic directions reflect sustainability principles by being integrative (i.e., they incorporate action in many disciplines) and long term. Each one will be most successful when the City, partner organizations, and individual community members contribute together.

Council Priorities:

The City retained the original myPG pillars but refined the titles as follows: city government and infrastructure, economic diversity and growth, social health and well-being, environmental stewardship and climate action. Council priorities are established every four years in conjunction with the election cycle and reviewed annually. They reflect Council's consideration of how the City can contribute to long-term community goals and strategies established during the myPG planning process, extensive and ongoing engagement with community members, a review of recent actions and measures associated with each of them, as well as the identification of opportunities to enhance what is working well and address areas requiring improvement. Council's priorities are established during a facilitated workshop. Priorities provide high-level, strategic direction and help inform decision-making.

Corporate Work Plan:

The Corporate Work Plan is updated annually following Council's approval of the Strategic Plan. It identifies the specific actions administration will undertake to address Council's strategic priorities. Council receives information about Corporate Work Plan activities through regular staff reports at open Council meetings.

Annual Budget (5 Year Financial Plan):

The City's Financial Plan aligns with its Strategic Plan and Corporate Work Plan and reflects the revenue generated from and the cost of delivering its services. As required by the *Community Charter*, a process of public consultation precedes finalization of the budget.

Annual Report:

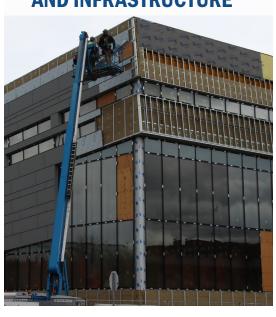
The City's Annual Report includes audited financial statements, a list of permissive tax exemptions, and highlights progress made to address Council's priorities in the previous year. The report also includes information about goals and objectives for the upcoming year



STRATEGIC

PILLARS









3 SOCIAL HEALTHAND WELL-BEING



4 ENVIRONMENTAL LEADERSHIP AND CLIMATE ACTION



1 CITY GOVERNMENT AND INFRASTRUCTURE

myPG GOALS

Sustainable infrastructure
Sustainable fiscal management
Organizational excellence
Healthy workplace
Effective governance





2022WORKPLAN PRIORITIES

- Established a Capital Program Management
 Office (CPMO) through an organizational
 restructuring in the summer of 2022 to set
 forward the recommendations from the
 Organizational Project Management Review
 and Framework approved by Council. The CPMO
 works with various departments throughout the
 capital project lifecycle to improve consistency
 in capital planning, improve coordination, and
 ensure cost-effective delivery of capital projects.
 This is accomplished by providing oversight
 to the capital program and infrastructure
 planning while working to ensure best practices
 and standardized methodologies are fully
 implemented and consistently applied.
- Led a Digital Transformation Strategy to maximize use of existing technologies and implemented several new initiatives and upgrades including:
 - » Secure document management solution for closed Council meetings to improve security and confidentiality of sensitive documents.
 - » Integrated financial system to improve monitoring and management of capital project expenditures.
 - » Microsoft 365 cloud services to improve collaboration and productivity.
 - » Public Wi-Fi services and high-speed fiber optic network access at Masich Place Stadium.

- » Closed captioning services for live streamed open Council meetings.
- » Secure, world-wide roaming access services (called eduroam) at the Aquatic Centre to allow students, researchers, and staff in participating post-secondary institutions to access internet connectivity.
- » In partnership with the Regional District of Fraser-Fort George and Northern Health, the Public Safety Operations building, University Hospital of Northern BC, and two health care clinics were added to a City-owned high-speed fiber optic network.
- Developed a communications policy and related administrative procedures and toolkits.
- Developed an internal communications strategy to guide internal communications and improve service delivery.
- In partnership with Tourism PG, the City secured 11 conferences for 2023 as well as the 2025 BC Special Olympics Summer Games.
- Together, the City and Lheidli T'enneh developed a three module online Indigenous awareness training program for City staff. Module two, the Legacies of Colonization, launched on National Indigenous Peoples Day in June.

- Upgrading the mechanical/building envelope at the Aquatic Centre and modernizing the Plaza Parkade elevator.
- Implementing an organizational Capital Project Management Manual and related staff orientation.
- Continuing work on the grant review process and will provide recommendations for Council consideration. Planning is underway to host a capacity development session for not-for-profits during 2023.
- Continuing the Lakeland Mills agreement for the District Renewable Energy System.
- Prioritizing infrastructure projects through the organizational Project Management Policy.
- Continuing to develop an asset management plan for the stormwater drainage system.
- Establishing a consultation plan for the Official Community Plan review that's slated to take place in 2023-2024.

- Incorporating psychologically healthy workplace training into leadership practices.
- Implementing a new staff scheduling program for civic facilities and events staff.
- Advanced technology for recreation bookings and scheduling expected to launch in fall 2023.
- Redesigning the front service counter in planning and development to improve responsiveness and service timelines.
- Developing and implementing a Privacy
 Management Program per recent changes to the
 Freedom of Information and Privacy Protection Act
 (FIPPA).
- Work to enhance the City's Records Management Program continuing in 2023.
- Facilitating City-wide consideration of the Province of BC's Declaration on the Rights of Indigenous People act Action Plan.



In June 2022, Council voted to rename O'Grady Road to "Dakelh Ti"— First Nation Road.

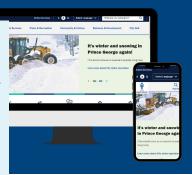
In September 2022, Lheidli T'enneh Chief Dolleen Logan and Council members presented a territorial acknowledgement plaque. The plaque, etched in English and Dakelh, reads "We respectfully acknowledge the unceded ancestral lands of the Lheidli T'enneh, on whose land we live, work, and play." The plaque represents a milestone step forward in the Prince George's reconciliation efforts and will occupy a place of prominence at City Hall.





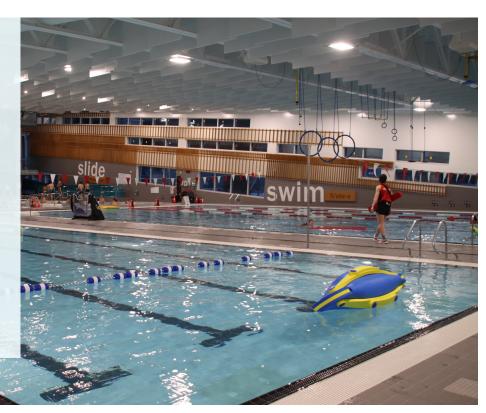
The City website, PrinceGeorge.ca, got a refresh and launched on December 6, 2022. The new site features accessibility improvements and an upgraded software

backend.



PROJECTS

The Canfor Leisure Pool project reached completion in fall 2022. Construction began in June 2020 after residents voted in 2017 to replace the Four Seasons Leisure Pool. At over 50 years old, the Four Seasons was at the end of its service life. The new pool is the latest civic facility to connect to the City's Downtown Renewable Energy System, which means it emits 84 per cent less greenhouse gas emissions than if heated by natural gas. The new pool features accessibility improvements and recreational features that cater to visitors of all ages and abilities.





The Four Seasons Pool demolition began in September 2022. The Terry Fox statue was refurbished and relocated to the Canfor Leisure Pool in November. The vacant lot is serving as a temporary parking lot until the Civic Core District Plan finalized.

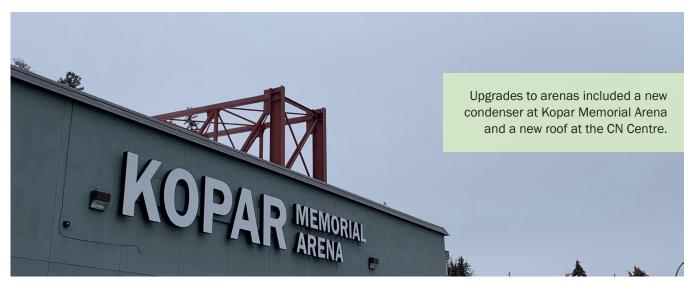




Construction on the 60-space Tsulh' Cho Daycare on Dagg Road, operated by the Prince George Native Friendship Centre started in late 2022 and will open in June of 2023. The 83-space childcare centre opening on Malaspina Avenue was nearing completion in 2022 and is also slated for a summer 2023 opening. All three daycare projects in Prince George are fully funded through provincial grants.

New welcome signs were installed prior to the BC Summer Games along Highway 16 and Highway 97 South. The signs say welcome in both English and Dakelh.









The utilities division completed several significant infrastructure projects in 2022:

- Third Avenue watermain replacement from Edmonton Street to Vancouver Street.
- Development related to Pacific Street watermain replacement.
- Western Acres water system upgrades.
- Varsity Creek erosion mitigation.
- Shane Lake dam renewal.
- Stormwater drainage system renewal projects including catch basin cleaning and inspections, erosion control measures, ditching renewal, and catch basin and cross culvert replacements.



Our INFRASTRUCTURE STORY

Local governments spend more on infrastructure than anything else. It's a simple word that captures so much of what we use every day. While aging infrastructure is an issue for every municipality, our population history, the city's geographic expansion, and the infrastructure that came with physical growth created conditions that are unique to Prince George. Our city's land area grew by 6,309 percent between 1915 and 1995. The period of growth and population expansion was so

significant that much of our current infrastructure dates from before 1980. Slowly, but surely, we've been repairing and replacing old assets but there's still lots of work to do and inflation continues to drive the cost of construction up by about five percent each year. In 2013, Council created a General Infrastructure Reinvestment Levy to address the gap between investments needed and the available budget.

52

City-owned buildings totalling

158,000m²

Approximate replacement value of civic infrastructure

\$4.3 billion

Underground infrastructure water pipes

1,949km

Water pipes **815km**

Sanitary sewer pipes 701km

The total length of City pipe infrastructure is nearly equal to the distance between Prince George and Winnipeg.

Stormwater drainage pipes

433km

Downtown Renewable Energy System:

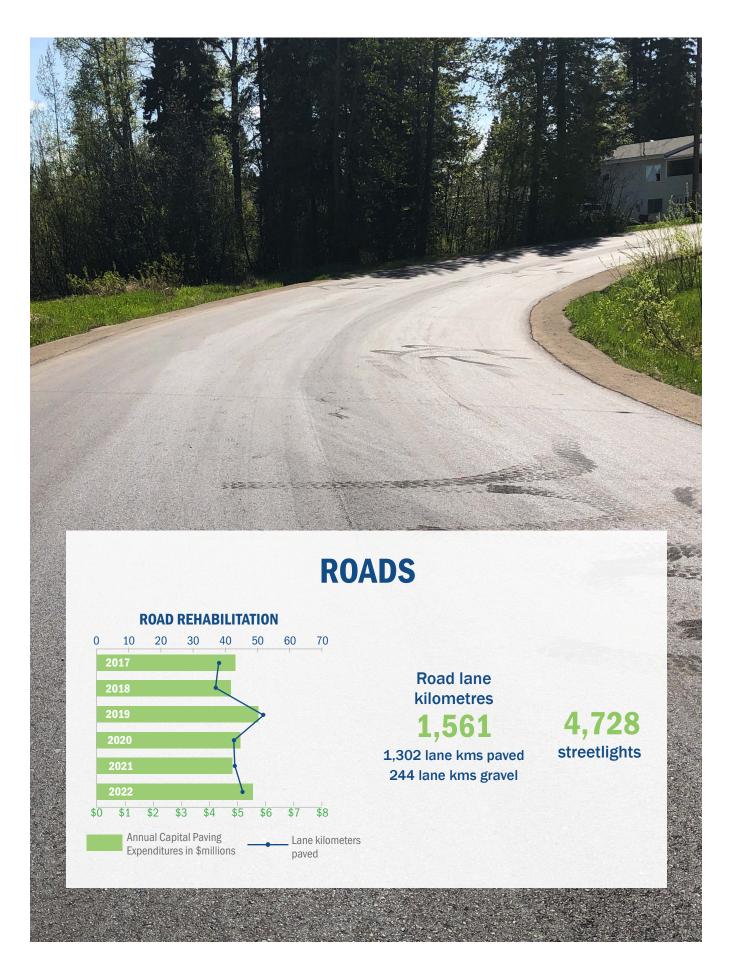
6km

connected to

11 buildings

- Canfor Leisure Pool
- · City Hall
- Conference and Civic Centre
- George Street Parkade
- Kopar Memorial Arena
- · Law courts

- Plaza 400
- Prince George Public Library
- RCMP Detachment
- Two Rivers Art Gallery
- · Wood Innovation and Design Centre





2 ECONOMIC GROWTH AND DEVELOPMENT

myPG GOALS

Diversified and vibrant economy

Employment diversity and accessibility

International connections

Sustainable business









WORKPLAN PRIORITIES

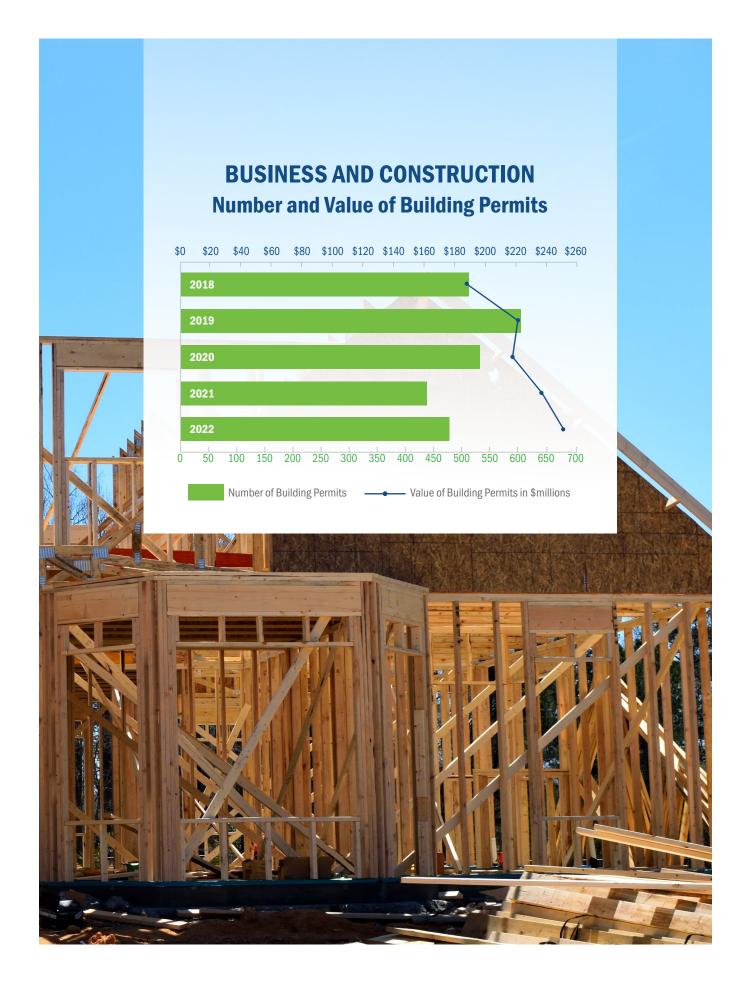
- Initiated the Move Up Prince George advertising campaign to attract people to move to the city. Target communities included Vancouver, Victoria, Calgary, Kamloops, Kelowna, Edmonton, Red Deer, North Bay, Greater Sudbury, and Thunder Bay.
- Completed improvements at Ferguson Lake Nature Park to make boardwalks, ramps, and tables more accessible.
- · Improved accessibility and connectivity of pedestrian networks through the sidewalk renewal and new sidewalk capital programs. 3095 lineal metres of sidewalks were rehabilitated, and 633 lineal metres of new sidewalks were completed.
- · Hosted the 2022 World Women's Curling Championship. The event brought in 50,000 visitors over nine days to the CN Centre.
- Hosted the 2022 BC Summer Games at various indoor and outdoor City facilities. More than 2,200 of the province's top young athletes, coaches, officials, family and friends were present.
- The Canfor Leisure Pool opened to the public in fall 2022 with a grand opening event and ribbon
- The YMCA Parkhouse Care and Learning Centre with 85 spaces opened in February 2022.

ONGOING

- Addressing recommendations from the Select Committee on Poverty Reduction related to the City's Leisure Access program and barriers to transportation using Union of BC Municipalities grant funding.
- Continuing trail rehabilitation work and Connaught Hill Park enhancements.
- · Implementing the Community Recreation, Social Health & Well-being Service Delivery Plan.
- · Completing the Downtown Strategy, in partnership with Downtown Prince George, that focuses on placemaking and marketing the downtown business area.
- · Facilitating the implementation of the 2020-2025 Economic Development Strategy







/ourism PRINCE GEORGE

Total Hotel Room Revenue in 2022:

\$55,680,000

Total gift shop sales:

\$52,289

Visitors to Visitor Information Centre:

5,713

Total website traffic:

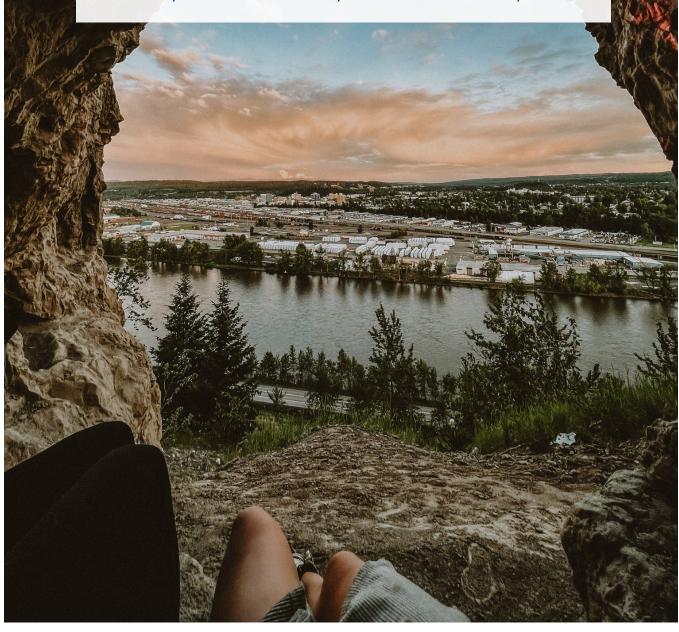
90,942 users

Visitors mobile:

4,228

Total Experience
Guides distributed:

20,000







3 SOCIAL HEALTH AND WELL-BEING

myPG GOALS

Affordable, accessible housing

Clear identity and pride

Cultural richness

Equity and inclusion

Health and wellness

Safe environment

Supportive and engaged community



2022 WORKPLAN PRIORITIES

- The City, in partnership with the RCMP, implemented the CCTV Registry Program.
 Residents and businesses are encouraged to provide access to security footage to help with RCMP investigations.
- The City conducted a review of RCMP services that included resident feedback and presented it at a Committee of the Whole meeting in December. Council approved the hiring of four RCMP officers and two municipal support staff in budget 2023.
- The first 50 supported modular housing units at the First Avenue health and housing project (a partnership between the City, Northern Health, and BC Housing) opened in June 2022.
- Finalized the Housing Needs Study and presented a report to Council in March 2022.
- In partnership with the Regional District of Fraser-Fort George, the new Fire Operations Communications Centre in Fire Hall #1 opened in fall 2022, which officially completed the Fire Hall #1 project.

Work to develop a downtown civic core plan continues in 2023.

- Work with BC Transit to ensure the fare structure is affordable continues in 2023 and includes the Free Transit 12 and Under program, and the Community Access to Recreation and Transit (CART) program. To date, approximately 100 three-month CART passes have been distributed to clients attached to six agencies.
- A feasibility study contract for a fire services training facility has been awarded. The findings will be presented to Council in summer 2023.
- Improving lighting and accessibility of sidewalks and shelters through the BC Transit shelter program continues in 2023 to improve transit safety.

- Continuing annual upgrades of municipal streetlights. 380 streetlights were upgraded to LED in 2022.
- Continuing to implement, manage, and report on activities associated with the Strengthening Communities' Services grant.
- Work with BC Housing on phase two of the First Avenue health and housing project continues in 2023. BC Housing announced funding for phase Il to permit completion of architectural design and identification of a construction manager.
- Negotiating an Emergency Support Service
 Agreement with Emergency Management BC to
 support regional wildfire evacuation.







Multiple city divisions worked together to support local non-profits to provide cooling centres during the summer heat wave and warming centres during winter cold snaps.



Upgraded Fire Rescue services' auto extrication tools to new, state of the art equipment that reduce patient extrication time during car accidents.



Received a new RCMP Victim Services vehicle thanks to a donation from the Prince George Community Foundation. The vehicle allows Victim Services staff to respond to requests for service at any time of the day or night while also providing shelter and transportation for victims, witnesses and families when needed.



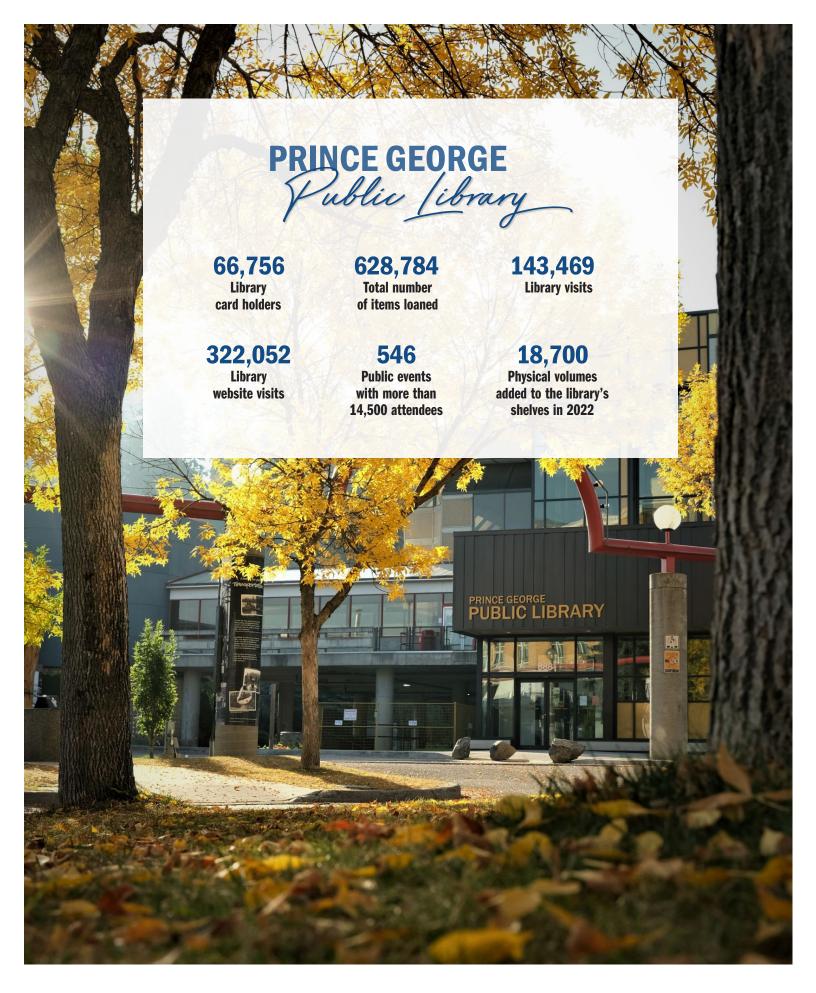


Outreach coordinators regularly participated in four community roundtable meetings throughout 2022. Staff helped 13 individuals access housing and connected 25 individuals to support services.

Through the Strengthening Communities' Services grant, a key project involved the development and testing of a framework to evaluate downtown safety, cleanliness, and inclusion services. The City and its consultant, Coeuraj, worked with all community sectors to develop the goals, methods, and indicators necessary to evaluate three interventions including the Community Safety Hub, Downtown Prince George (the Downtown Business Improvement Association) clean up services, and the City's enhanced Bylaw Services presence in the downtown. The grant also provided funding that enabled the City to establish a service agreement with Downtown Prince George (DPG) to provide a comprehensive suite of downtown clean up services including litter pick-up, proactive and on-call biohazard removal services, as well as seasonal alley cleaning and graffiti removal.



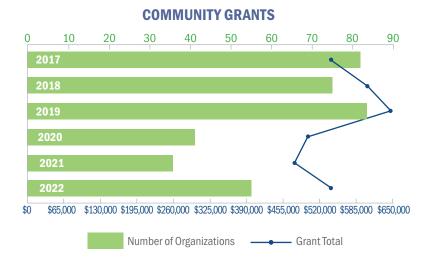
Continued to support Northern Health in the delivery of a public COVID-19 vaccination program. The mass COVID-19 vaccination clinic at the Conference and Civic Centre closed in April 2022.





SUPPORTING COMMUNITY GROUPS

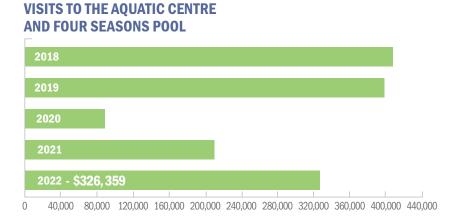
In 2022, Council identified a comprehensive review of the City grants program as a workplan priority. In the fall, the City launched the grants review by hosting an ideas jam with 13 participants including local funders, provincial funders, other B.C. municipalities overseeing grant programs, and a not-forprofit support organization to identify trends and gaps, exchange ideas and practices, and explore not-for-profit needs. A survey was also distributed to approximately 260 local not-for-profit organizations to gather feedback and suggestions for improvements. One hundred people responded to the survey and



identified themes that were further explored during a series of small focus group sessions. The grants review will form recommendations to Council to update City grants and financial assistance programs to improve processes and meet the evolving needs of our community. Some suggestions have already been incorporated into the grant intake process for 2023.

Funding was made available for community groups through the myPG Community, Celebrate, MeetingsPG, and SportPG grants. The Enhancement grants were not available in 2022.

ENCOURAGING AND ENABLING PHYSICAL ACTIVITY





700 1,050 1,400 1,750 2,100 2,450 2,800

PARTICIPATION IN THE LEISURE

The goal of the Leisure Access Program is to improve quality of life and decrease the level of inactivity for low-income households through access to publicly funded leisure services. The City receives applications from clients and referral agencies. In 2022, residents on the Leisure Access Program visited Prince George's pools 9,089 times.

COMMUNITY ARENAS

1.3 MILLION

estimated users/visits in 2022

4 ENVIRONMENTAL LEADERSHIP AND CLIMATE ACTION

myPG GOALS

Clean air

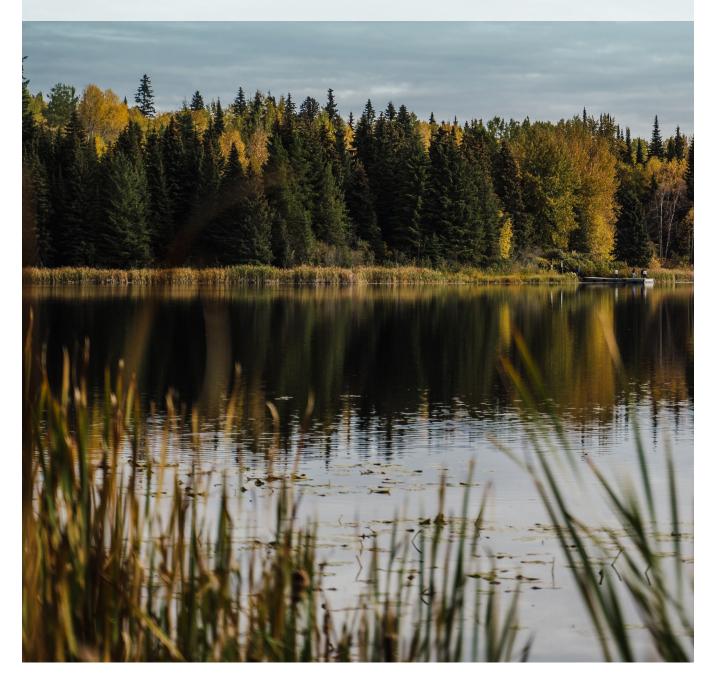
Clean water

Green city, green practices

Green energy

Reduce carbon emissions and adapt to climate change

Reduce waste





2022 WORKPLAN PRIORITIES

COMPLETE

- Implemented the BC Energy Step Code Step 1 requirement for all new Part 3 and Part 9 buildings in Prince George. The BC Energy Step Code outlines methods to meet the energy-efficiency requirements of the BC Building Code.
- Supported actions of the Transit Future Plan to reduce carbon emissions by increasing ridership by adding 4,000 service hours, a new express route, increasing route frequency on existing routes, and introducing technology like NextRide to improve accessibility and predictability of the transit network. These improvements support customer satisfaction, on-time performance, and increase ridership by continuing to improve the system.

ONGOING

- Continuing to reduce wildfire hazards on public lands. Wildfire fuel mitigation work in the Malaspina neighbourhood is expected to be complete in summer 2023.
- Assessing the feasibility of green technology as aging fleet units are replaced through the capital expenditure plan.
- Continuing the implementation of the Integrated Stormwater Management Plan. The proposed capital plan identified the highest priority action item: a culvert replacement at Parkridge Creek Domano Boulevard. There will be community engagement on stormwater funding options in 2023.

More/ HIGHLIGHTS

Installed five dual electric vehicle charging stations in partnership with the Community Energy Association at various locations throughout the city: Aquatic Centre, Canfor Leisure Pool, Exploration Place, Prince George Conference and Civic Centre, and the Bob Harkins branch of the Prince George Public Library. The Charge North consortium was initiated by Prince George and the Community Energy Association and involves more than 30 local governments around northern BC.





The federal and provincial governments invested \$3.2 million in grant money through the CleanBC Communities Fund to help the Kin Centre

Arenas operate cleaner and more efficiently. A new refrigeration plant system will reduce greenhouse gas emissions and reduce water and ammonia consumption.



Replaced 380 streetlights with LED bulbs bringing us to a total of almost 2,400 LED streetlights in our network - that helps to conserve electricity and saves us money on our BC Hydro bills!



Prince George's 103 parks are a total of 11km²











The city's bus fleet travels an average of

5,862k per day



2020



The City's curbside garbage collection program served 26,000 properties in 2022.

TOTAL GARBAGE COLLECTION

(in millions of kilograms)



Average Annual Garbage Collected per household

618.59kg



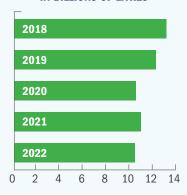
2021

2022

WATER

Prince George sources its drinking water from underground aquifers that are tapped by six wells. Water is stored in 15 reservoirs and distributed via more than 800 kilometres of distribution pipes.

ANNUAL WATER PRODUCTION AND CONSUMPTION **IN BILLIONS OF LITRES**



Average Daily Water Consumption per Capita

413 litres

38 2022 ANNUAL REPORT

WORKPLAN

Council Priorities 2023 - 2024 Workplan Activities (Aligned with Priorities)						
City Government & Infrastructure						
	Continue to advance the Organizational Capital Program Management framework by implementing priorities from the roadmap and staffing the Capital Program Management Office. Implement recommendations outlined in the Asset Management Strategy and Capital Program Management					
	roadmap to prioritize infrastructure projects. Continue to pursue infrastructure grant funding opportunities to offset capital expenditure budgets that prioritize infrastructure reinvestment needs.					
Grow the City by creating and sharing a long-term vision roadmap	Continue Project Management planning, implementation and completion of current Civic Facilities projects: Kin Centre Refrigeration, Heat Recovery and Dehumidification; Elksenter Chiller replacement; Old Fire Hall demolition; Civic Centre Floor refurbishment; Complete Canfor Leisure Pool seasonal deficiencies; Complete FSLP Demolition re: seasonal deficiencies; Civic Facilities roof replacements; Public Yards Buildings Renewal; Aquatic Centre Parking lot.					
with targets (including population targets) and milestones that reflect	Develop Tactical Asset Management Plans for Stormwater and Civic facilities.					
the integration of capital planning, asset management, infrastructure	Complete the Civic Core Plan engagement process.					
planning, Official Community Plan	Continue with the 2024 OCP renewal process.					
renewal processes, and associated financial commitments.	Begin design phase for the Mechanical/Building Envelope Upgrade at PG Aquatic Centre.					
	Undertake accessibility improvements: City Hall, Two Rivers Gallery, Plaza Parkade.					
	Consider options and budget to upgrade the Little Prince Train Storage Shed.					
	Facilitate CN Centre Building Envelope upgrade.					
	Establish scope and budget for PG Playhouse Rehabilitation.					
	Finalize renewal of Lakeland Agreement and new Bylaw.					
	Continue implementation of the Integrated Stormwater Management Plan.					



Council Priorities	2023 - 2024 Workplan Activities (Aligned with Priorities)
City Government & Infrastruct	ure
(continued) Grow the City	Develop a community brand to reflect the emotional connection people have with a place, expressed through words and visuals. The brand will focus on building and improving products and experiences, nurture civic pride and engagement, and support efforts to recruit and attract investment, business and talent.
	Fulfill legislated Asset Retirement Obligations reporting.
	Implement goals and actions identified in the City's Internal Communications Strategy.
	Undertake Council Code of Conduct Policy Review.
	Implement the Privacy Management Program that was updated and approved in Q1 2023 in response to changes to the Freedom of Information and Protection of Privacy Act.
	Continue to enhance the City's Records Management Program
	Lead a comprehensive review of the City's grant processes and provide recommendations for Council consideration.
Continue to improve processes and practices to support effective and	Lead a Digital Transformation Strategy to maximize use of existing technologies.
efficient service delivery	Update the preventative maintenance program for all Civic facilities, with a goal of reducing service call response times.
	Continue to implement advanced technology for recreation bookings and scheduling for City recreation facilities & PG Conference & Civic Centre.
	Plan a public consultation process related to Stormwater funding options.
	Continue to improve Planning & Development responsiveness and service timelines.
	Continue to implement multi-year protective services' staffing and resource plan to ensure policing and fire/rescue resource meet the needs of a growing City. 2024 recommendations include 6 new police services personnel, and 5 new Fire/Rescue personnel
	Track City's Key Performance Indicators as they relate to the Levels of Service Framework - Parks

Council Priorities	2023 - 2024 Workplan Activities (Aligned with Priorities)				
City Government & Infrastructure					
Focus on meaningful communication and relationship development to	Develop a strategy to implement the United Nations Declaration on the Rights of Indigenous Peoples that builds on the City's relationships with the Lheidli T'enneh First Nation and urban Indigenous service providers.				
advance shared priorities, as well as build and maintain the relationships necessary to ensure co-ordinated advocacy, responsive service delivery, and the acquisition of external	Work with Tourism PG to bring conferences, sports and events to the City				
funding to meet the diverse needs of all residents	Develop a communications and engagement strategy to lay the strategic framework to achieve transparent, timely, accurate, and meaningful communications and engagement with our community.				
Economic Growth & Developmen	t				
Market Prince George as a place to	Promote presence and use of local assets and amenities in a way that aligns with growth goals.				
invest, live, and visit	Develop a plan to create a vibrant Canada Games Plaza for all residents.				
Build a strong, resilient, and diverse economy for Prince George	Update the 2020-2025 Economic Development Strategy to reflect the current context, including immigration, and support its continued implementation.				
Social Health & Well-being					
	Open the Tsulh Cho (Dagg Road) and Kool Cats Family Care Childcare Centres (Malaspina Avenue).				
	Continue to implement action plans for age inclusion and accessibility of Parks facilities and trails.				
Maximize the quality of life for all residents	Complete the UBCM funded Community Access to Recreation and Transportation (CART) project and amend Leisure Access Pass (LAP) processes to reflect learning and enhance accessibility.				
	Complete the City of Prince George Accessibility Plan.				
	Continue to improve accessibility and connectivity of pedestrian networks through implementation of 2023 sidewalk renewal and new sidewalk capital programs.				
	Complete internal review of Downtown Strategy recommendations (focused on place-making and marketing).				



Council Priorities	2023 - 2024 Workplan Activities (Aligned with Priorities)				
Social Health & Well-being					
	Document, communicate and implement the City's homelessness and public safety strategies to support advocacy efforts and enhance service delivery.				
	Facilitate the City's role in advancing the 1st Avenue health and housing project.				
Ensure a safe, healthy, and clean community for all	Implement, manage, and report on activities associated with the 2021 - 2022 and 2022 - 2023 Strengthening Communities' grants.				
	Continue to implement actions in the Transit Future Plan.				
	Continue annual upgrades of municipal street lights (Street Light Replacement Program).				
	Build capacity in emergency management through a dedicated training program to ensure the City is able to support new Provincial legislation.				
	Complete works related to the reduction of wildfire hazards on public lands.				
	Advocate to the Province for an ESS Service Agreement to support regional wildfire evacuation.				
Environmental Leadership & Clir	nate Action				
Implement local government actions that advance environmental	Review the Fleet Capital Plan to consider alternative fuel sources and green technology for light & heavy fleet.				
protection, including climate change mitigation.	Better manage waste created in the PG Conference and Civic Centre by investigating and implementing additional ways to divert waste from the landfill.				

FINANCIAL INFORMATION

Report from the Financial Officer

44

Consolidated Financial Statements

52 92

Supplementary Financial Information





May 26, 2023

To Mayor and Council:

I hereby submit the Municipal Financial Report for the City of Prince George for the fiscal year ended December 31, 2022, pursuant to section 167 of the *Community Charter*. This report includes the Consolidated Financial Statements, the Auditor's Report and Supplementary Schedules. In accordance with Canadian Public Sector Accounting standards, the City's consolidated statements include the Prince George Public Library and Tourism Prince George Society (Other Controlled Entities). The Consolidated Financial Statements have been audited by KPMG LLP, independent external auditors appointed by the City.

The City's 2022 Financial Statements have two sections, which are as follows:

1) Financial Information

This section contains the Auditor's Report and the City's Consolidated Financial Statements with accompanying notes. The consolidated statements reflect the City's overall financial position as at December 31, 2022, with comparative amounts for 2021. The statements are represented as the Consolidated Statement of Financial Position, Consolidated Statement of Operations, Consolidated Statement of Change in Net Financial Assets (Debt) and Consolidated Statement of Cash Flows. The budgetary figures reported are those that were approved by Council in the annual 2022 Budget Bylaw. The Notes to the Consolidated Financial Statements provide further detail as to specific accounting policies and the composition of certain financial numbers and should be read in conjunction with the statements.

2) Supplementary Financial Information

This section contains the schedules for segment disclosure as well as balances in reserve funds, tangible capital assets, trust funds, and debt obligations.

Financial Management and Control

The City's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

Mayor and Council meet with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The City prepares multi-year operational and capital expenditure plans each year that represent the programs that Council wishes to see implemented. The City Manager is responsible to provide overall guidance with respect to Council's direction concerning service and the City's operational and capital expenditure plans. Departments are responsible for developing and managing the budgets.

Management is responsible for the preparation of the financial statements. While there is close consultation with the City's auditors, management is ultimately responsible for decisions relating to the form and content of these statements and for the treatment and reporting of transactions.

2022 Capital Project Highlights

Approximately 83 individual capital projects were worked on or had transactional activity in 2022, culminating in \$49.7 million in total capital expenditures. This figure does not include Other Controlled Entities. Projects classified as new will typically increase the City's annual operating and maintenance obligations going forward.

2022 Capital Expenditures by Project Type and Fund

Project Type	Expenditures	%	Fund	Projects *	Expenditures	%
Disposal	7,013,580	14.12%	District Energy	1	330,094	0.66%
New Asset	11,363,671	22.88%	General	63	40,728,382	82.00%
Renewal/Replacement	29,491,345	59.37%	Sewer	10	5,132,268	10.33%
Upgrade	1,801,825	3.63%	Water	9	3,479,677	7.01%
Grand Total	49,670,422	100.00%		83	49,670,422	100.00%

^{*} Number of projects is analogous to defined activities as many projects like road rehabilitation have multiple components to them.

2022 Top Ten Projects by Expenditure

Project	Status	Original Budget	Council Approved Amendment	Delegated Authority Amendment	Approved Spending	2022 Actual	Total Spending All Years to Dec 31, 2022
FSLP Replacement	Ongoing	35,000,000	4,126,000		39,126,000	9,999,396	38,363,825
Road Rehabilitation	Ongoing	5,950,000	(450,000)		5,500,000	4,985,573	4,985,573
Malaspina Avenue Daycare	Ongoing		4,935,299		4,935,299	4,316,454	4,470,642
Mobile Equip Replacement	Ongoing	5,718,867	32,267		5,751,134	2,013,463	2,013,463
Water Main Replacement	Ongoing	4,531,806			4,531,806	1,744,875	1,744,875
Sanitary Lagoon Re-Routing	Ongoing	4,294,122			4,294,122	1,704,025	1,704,025
Civ Fac Roofs Replace 19 to 22	Ongoing	4,670,450			4,670,450	1,439,387	3,561,563
WWTC Renewal	Ongoing	3,273,911			3,273,911	1,187,714	1,187,714
Dagg Road Daycare	Ongoing		2,581,493	11,193	2,592,686	1,174,620	1,810,149
Sidewalk Rehabilitation	Complete	1,250,000			1,250,000	1,094,938	1,094,938
Total		64,689,156	11,225,059	11,193	75,925,408	29,660,445	60,936,767

Four Seasons Leisure Pool Replacement

The new Canfor Leisure Pool opened its doors to the community in November 2022, receiving 66,000 pool visits in the first few months of operations. This project in the downtown replaced the aging Four Seasons Leisure Pool that was over 50 years old and had accessibility challenges. The design of the new pool began April 2019 with construction beginning July 2020, open for use in November 2022, and is finalizing landscaping late spring 2023. The project received a \$10 million grant under the Investing in Canada Infrastructure Program – British Columbia – Community, Culture and Recreation Infrastructure, additionally a \$750,000 contribution was received from the Regional District of Fraser Fort George.



Road Rehabilitation

This year, 44.4 lane kilometres of road surface were rehabilitated at a cost of \$5.0 million. Of the 41 road projects completed, key resurfacing projects included portions of the following roads: Ospika Boulevard, 5th Avenue, Domano Boulevard and Northwood Pulpmill Road.

Malaspina Avenue Daycare

In order to respond to childcare space creation targets identified in the 2020 City of Prince George Child Care Action Plan, the City applied to external funders (Province of BC - MCFD) and UBCM to secure \$2.6 million. This project has been funded by grant from the Child Care BC New Spaces Fund, 83 spaces childcare facility to address the critical shortage of licensed care in the southwest portion of the City. The project is nearing completion with remaining seasonal work and occupancy to take place in the summer of 2023.

Mobile Equipment Replacement

Annual program for the replacement of vehicles currently part of the City fleet based on their planned lifecycles, or in the case of operating leases, exercise the lease buyout and maintain ownership of the unit. Fleet units received in 2022 include parks two one-ton utility trucks, solid waste two garbage packers and one sidewalk sweeper, roads anti-icing/flusher truck unit, and fire pumper truck on order to arrive late 2023. 2022 Fleet units out for tender, delivery expected throughout 2023.

Watermain Replacement

The watermain replacement program is intended to replace aging infrastructure, to improve system reliability, and also provides the opportunity to upgrade water mains to meet system demands and fire flow requirements. The program also provides the opportunity to initiate predesign work for the future years. In 2022, a number of engineering designs for the capital program were initiated to support development and plan projects for following year and the 3rd Avenue watermain from Edmonton Street to Vancouver Street watermain was replaced.

Sanitary Lagoon Re-Routing

The Sanitary re-routing program is intended to address new federal discharge regulations for the city's lagoons for re-routing to the Wastewater Treatment Centre. As a priority project, the program has been allocated to Western Acres Pump Station & Forcemain project over multiple years 2021-2024 with warranty into 2025. The Western Acres new lift station and force main will eliminate the constraints and restrictions in the current Western Acres treatment system and provide a higher quality of treated effluent discharge. Phase 1 contract awarded. Phase 2 routing selection and design work initiated and to continue into 2023. Forcemain, siphon and gravity main installation in 2023 with lift station being completed in 2024. Future projects for this program will include Danson and BCR Lagoons.

Civic Facilities Roof Replacement 2019 to 2022

This is a four-year Civic Facilities Roof Program to replace roofs on various civic facilities, including: SPCA, Search & Rescue, Sports Centre lower roof, 1310 3rd Ave, City Yard mechanical bay, Kin 2, Kin 3, Two Rivers Gallery, Agriplex, Civic Centre, Seniors' Activity Centre, and CN Centre. The replacement of CN Centre and Seniors Activity Centre were completed in 2022 with seasonal work to be completed in 2023 completing the program.

Wastewater Treatment Centre Renewal

Program to meet regulatory requirements and to replace aging infrastructure including renewal of wastewater treatment plant mechanical, electrical, partitions & doors, fittings/equipment, finishes, exterior enclosure, structure and substructure systems as per the master plans and technical analysis. Project 50% completed in 2022 including assessments completed and pumps and centrifuge on order experiencing supply chain delays, remainder to be completed in 2023 year.

Tsulh' Cho Daycare (6776 Dagg Road)

With funding from the Province of BC's New Spaces Fund, the City partnered with the Prince George Native Friendship Centre to create 60 new childcare spaces in the Hart. As noted in the 2020 City of Prince George Child Care Action Plan, this area is currently underserved by licensed, group care providers. The childcare centre planned opening date is Fall 2023, and will provide programming rooted in Indigenous knowledge, culture, and language.

Sidewalk Rehabilitation

This year, 3.1 kilometres of sidewalk hard surfaces were rehabilitated at a cost of \$1,094,938. In addition, 33 accessibility ramps were also constructed within this program, along with a trip hazard removal program in the downtown area. Key sidewalk rehabilitation projects included Kelly Road, 5th Avenue, 10th Avenue in concrete and Massey\Carney and Griffiths in asphalt.

2022 Financial Results

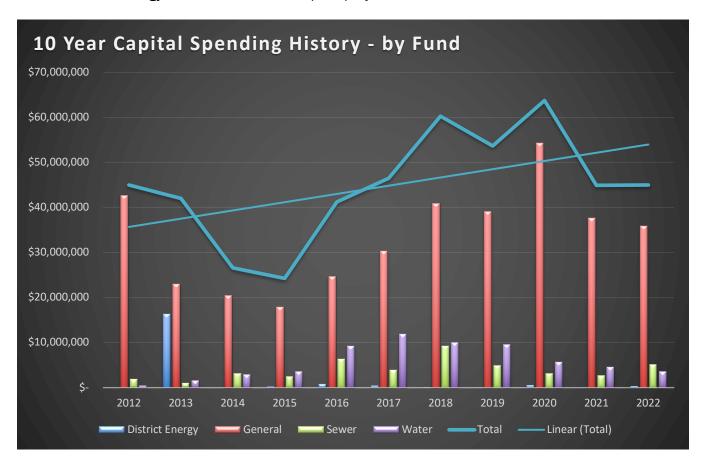
Reserve Fund Levels

Reserves	2022	2021	Change
Endowment	12,596,760	10,085,742	2,511,018
Capital Expenditure	4,966,234	3,109,864	1,856,370
Miscellaneous	469,594	469,594	-
Storm Drainage	7,727	7,538	189
Northern Capital and Planning Grant	8,593,844	10,365,271	(1,771,427)
COVID-19 Safe Restart Grant	3,069,473	6,162,098	(3,092,625)
Transit Operating	1,909,561	1,727,534	182,027
Climate Action	2,323,529	2,085,417	238,112
Debt Reduction	3,073,656	979,398	2,094,258
Major Events	570,027	603,684	(33,657)
EVP Crown Land Forest	242,839	236,890	5,949
Land Development	50,066	2,679,620	(2,629,554)
Snow Control	3,040,269	2,301,412	738,857
Road Rehabilitation	2,791,856	2,267,989	523,867
General Infrastructure Reinvestment	3,061,737	2,162,904	898,833
Sewer Utility	19,549,524	15,748,120	3,801,404
Water Utility	20,851,717	15,609,148	5,242,569
Mobile Equipment Replacement	3,436,927	3,044,791	392,136
Computer	-	538,790	(538,790)
Southwest Sector - College Heights	12,093	11,796	297
Southwest Sector - Peden Hill	5,843	5,699	144
Southwest Sector - South Fort George	829	809	20



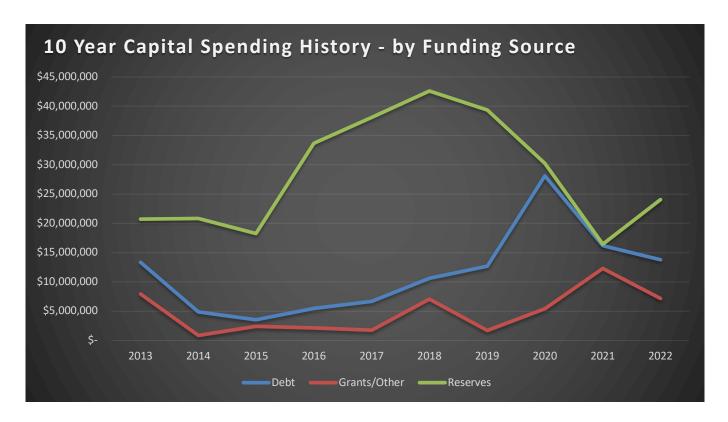
Totals	145,940,068	133,570,062	12,370,006
Community Fibre Optic Network	131,814	53,859	77,955
Performing Arts Centre	90,061	87,855	2,206
Solid Waste Services	4,115,813	4,036,931	78,882
Extension Ospika/Marleau/St. Lawrence	237,748	231,924	5,824
Community Works Fund	11,692,169	12,322,760	(630,591)
FortisBC	31,566,491	30,793,209	773,282
Downtown Off-Street Parking	6,999,132	5,571,623	1,427,509
Parkland Acquisition	475,859	261,086	214,773
Southwest Sector - Vanway	736	718	18
Southwest Sector - Van Bien	6,140	5,989	151

The following graph depicts the City's capital spending over the past ten years, broken down by General, District Energy, Sewer, and Water capital projects.



Capital investment in City infrastructure has historically trended upwards. However, from 2020 to 2021 there was a decrease spending of \$18.8 million year over year. From 2021 to 2022 spending has remained consistent at \$44.9 million in 2021 and \$45.0 million in 2022. Reserves continue to be heavily committed to current and future capital spending.

It is important to note that some of the increased spending from reserves seen in previous years has been a result of a "pay as you go" approach, as opposed to debt funding, that the City has applied in areas such as sewer, water and solid waste. The next graph illustrates that point.



Investment Earnings

The City of Prince George invests funds that are in excess of current cash flow requirements. As per Sustainable Finance Guideline 6.0, the City's investment portfolio was invested primarily with the British Columbia Municipal Finance Authority for the year 2022 due to competitive rates and ease of administration. However, the City is ever watchful of opportunities that arise and still meet the stringent guidelines inherent in the *Community Charter*. Investment terms are structured in order to maximize the return yet still meet expected expenditures.

The return on MFA investments for the year ended December 31, 2022 was \$3,028,196, which was earned on monthly average investments of \$131.2M. The return on MFA investments for the year ended December 31, 2021 was \$955,557, which was earned on monthly average investments of \$99.5M. The average rate of return on MFA investments for 2022 was 2.34% compared to 1.05% in 2021. As per Public Sector Accounting Standards (PSAS), the bond fund is presented at cost. The market value of the bond fund at December 31, 2022 was \$171,907 less than cost and the market value of the MFA Ultra-Short Government Focused Bond (treasuries) was \$1,306,383 less than cost.

External Debt

Short-term and long-term debt (including capital leases and excluding Other Controlled Entities) principal outstanding was approximately \$112.3 million at the end of 2022 (\$105.1 million General Capital Fund, \$0.2 million District Energy Capital Fund, \$4.1 million Water Capital Fund, and \$3.0 million Sewer Capital Fund), compared to \$86.0 million at the end of 2021.

Debt Servicing Costs

BC municipalities' financial liabilities (e.g. under leases, partnering, and long-term debt agreements)



the agreement could be for more than five years if an extension were exercised.

A municipality cannot incur a liability if it would cause their total annual cost of debt servicing (principal and interest payments) to exceed the regulated amount. The regulated amount is currently based on 25% of a municipality's controllable annual revenues such as: property taxes; payments in lieu of taxes; user fees; and unconditional grants.

The City relies on debt financing for new infrastructure and for major repair of existing infrastructure. The City also enters into financing agreements for the purchase of general use mobile equipment. The following chart provides the debt capacity and available capacity as determined by the Municipal Liabilities Regulation. The total amount of all approved loan authorization bylaws is included in the liability servicing limit regardless of whether the funds have actually been borrowed.

Year	Municipal	Liability Servicing	Payment Capacity	Approximate Principal
	Controllable Revenue	able Revenue Limit Available		Borrowing Available
2018	\$172,759,289	\$43,189,822	\$25,154,282	\$279,492,022
2019	\$177,512,689	\$44,378,172	\$23,982,421	\$266,471,344
2020	\$171,514,757	\$42,878,689	\$15,422,526	\$194,975,044
2021	\$178,208,247	\$44,552,062	\$24,965,473	\$289,622,657
2022*	\$188,567,032	\$47,141,758	\$29,762,369	\$332,540,436

^{*2022} figures are estimates as the official figures were not available at the time of this report.

Significant Financial Management Practices

Revolving Reserve Fund

The City operates the Endowment Reserve Fund as a "revolving fund." Appropriations from this reserve are treated much like debt, and annual contributions or transfers are made from the General Operating Fund to repay the monies appropriated, with interest, over a period of 5 to 20 years, depending upon the size of the appropriation. The appropriations from the reserve are referred to as "internal debt," and are reflected in the financial statements.

This reserve fund provides an attractive alternative to borrowing money on the open market because repayment schedules are more easily tailored to current budget needs and interest and principal repayments can be deferred in the event of economic need.

Financing of Utilities

The City's policy is to not use general taxation to fund the provision of water and sanitary sewer services, or the operation of the solid waste collection service. These services are financed through a combination of user charges and parcel taxes, applicable only to those who benefit from the service(s), and government grants. A management fee is included in the cost structure of these services so that the users of the services provide a contribution to the City's general overhead costs, including the provision of facilities, office, and general corporate services such as human resources and accounting.

<u>Summary</u>

Compiling financial statements requires the input and assistance of numerous City staff members throughout the year and at year-end. I would like to thank all the City staff members who contribute to this process on an on-going basis.

Respectfully submitted,

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Kris Dalio, Director of Finance



City of Prince George

Consolidated Financial Statements

For the Year Ended December 31, 2022

CITY OF PRINCE GEORGE

December 31, 2022

CONTENTS

	PAGE
Reports	
Management's Responsibility Statement	54
Independent Auditors' Report	55
Statements	
Consolidated Statement of Financial Position	58
Consolidated Statement of Operations	59
Consolidated Statement of Change in Net Financial Assets	60
Consolidated Statement of Cash Flows	61
Notes	
Notes to the Financial Statements	62
Schedules	
Segment Disclosure - 2022	81
Segment Disclosure - 2021	83
Reserve Funds	85
Tangible Capital Assets - 2022	87
Tangible Capital Assets - 2021	89
Financial Position - Trust Funds	92
Operations - Trust Funds	92
Debt	93





FINANCIAL SERVICES

Finance Department & IT Services 1100 Patricia Blvd. I Prince George, BC, Canada V2L 3V9 p: 250.561.7600 I www.princegeorge.ca

MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements of the City of Prince George (the "City") are the responsibility of management and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The City's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

Mayor and Council meet with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the City. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the City's consolidated financial statements.

Walter Babicz

W. 32

City Manager

Kris Dalio

Director of Finance

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INDEPENDENT AUDITOR'S REPORT

To the Mayor and Council of the City of Prince George

Opinion

We have audited the consolidated financial statements of the City of Prince George (the "City"), which comprise:

- the consolidated statement of financial position as at December 31,2022
- the consolidated statement of operations for the year then ended
- the consolidated statement of changes in net financial assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "consolidated financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2022 and its consolidated results of operations, its consolidated changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our auditor's report.

We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KPMG LLP, an Ontario limited liability partnership and member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. KPMG Canada provides services to KPMG LLP.





Page 2

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



Page 3

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the
 entities or business activities within the group to express an opinion on the
 consolidated financial statements. We are responsible for the direction, supervision
 and performance of the group audit. We remain solely responsible for our audit
 opinion.

Chartered Professional Accountants

Prince George, Canada

KPMG LLP

May 8, 2023



CITY OF PRINCE GEORGE Consolidated Statement of Financial Position

as at December 31 (in thousands of dollars)	2022		2021
FINANCIAL ASSETS			
Cash and Cash Equivalents (Note 2)	\$	196,340	\$ 156,156
Receivables (Note 3)		26,688	22,387
Investments (Note 4)		23,695	23,125
Property Held for Resale		1,069	727
Deposits - Municipal Finance Authority (Note 5)		1,713	 1,337
		249,505	203,732
LIABILITIES			
Accounts Payable and Accrued Liabilities (Note 6)		52,252	50,680
Deferred Revenues (Note 7)		14,956	15,601
Deferred Development Cost Charges (Note 8)		7,537	6,095
Reserves - Municipal Finance Authority (Note 5)		1,138	1,138
Debt (Schedule 5)		112,350	85,979
		188,233	159,493
NET FINANCIAL ASSETS		61,272	 44,239
NON-FINANCIAL ASSETS			
Prepaid Expenses		2,054	2,191
Inventories		1,429	1,254
Tangible Capital Assets (Note 9)		780,358	755,532
		783,841	758,977
ACCUMULATED SURPLUS (Note 10)	\$	845,113	\$ 803,216

Commitments and Contingencies (Note 13)

K. Dalio, Director of Finance

To be read in conjunction with the Notes to the Consolidated Financial Statements



CITY OF PRINCE GEORGE Consolidated Statement of Operations

for the year ended December 31 (in thousands of dollars)		2022 Original Budget Bylaw (Note 1(a)(v))		2022 Actual		2021 Actual	
REVENUES							
Taxation and Grants in Lieu, net (Note 14)	\$	126,446	\$	127,915	\$	123,395	
Sales of Services, User Rates and Rentals		47,535		51,826		50,877	
Investment Income and Actuarial Earnings		1,402		6,509		5,740	
Development Cost Charges Contributions		928		635		885	
Contributions from Other Governments and Agencies (Note 15)		7,544		15,549		23,527	
Other Revenue		7,161		11,594		6,889	
Loss on Disposal of Tangible Capital Assets		-		(75)		(1,336)	
Contribution of Tangible Capital Assets	_	-		6,192		3,796	
		191,016		220,145		213,773	
EXPENSES (Note 16)							
General Government		21,570		18,994		21,360	
District Energy		1,470		1,424		1,007	
Protective Services		59,117		59,212		57,185	
Transportation Services		43,166		40,267		36,678	
Water and Sewer		20,840		18,720		17,604	
Sanitation and Waste Removal		3,045		2,975		2,976	
Public Health and Welfare		608		712		719	
Planning and Environmental Development		2,884		2,559		2,418	
Parks, Recreation and Cultural Services		24,494		27,163		20,053	
Other Controlled Entities		3,853		6,222		5,273	
	_	181,047		178,248		165,273	
ANNUAL SURPLUS (Note 12)		9,969		41,897		48,500	
ACCUMULATED SURPLUS, Beginning of Year		803,216		803,216		754,716	
ACCUMULATED SURPLUS, End of Year (Note 10)	\$	813,185	\$	845,113	\$	803,216	

To be read in conjunction with the Notes to the Consolidated Financial Statements

CITY OF PRINCE GEORGE Consolidated Statement of Change in Net Financial Assets

for the year ended December 31 Budget Bylaw (in thousands of dollars) (Note 1 (a)(v)) Actual	2021 Actual
Annual Surplus \$ 9,969 \$ 41,897 \$	48,500
Amortization of Tangible Capital Assets 29,117 28,173	26,422
Proceeds on Disposal of Tangible Capital Assets - 954	34,091
Change in Inventories and Prepaid Expenses - (37)	(204)
Transfer of Property Held for Resale - 342	590
Loss on Disposal of Tangible Capital Assets	1,336
39,086 71,404	110,735
Tangible Capital Asset Additions	
Acquisition of Tangible Capital Assets (36,235) (48,179)	(43,914)
Contribution of Tangible Capital Assets (6,192)	(3,796)
(36,235) (54,371)	(47,710)
Change in Net Assets 2,851 17,033	63,025
Net Assets (Debt), Beginning of Year 44,239 44,239	(18,786)
Net Financial Assets, End of Year \$ 47,090 \$ 61,272 \$	44,239

To be read in conjunction with the Notes to the Consolidated Financial Statements



CITY OF PRINCE GEORGE Consolidated Statement of Cash Flows

for the year ended December 31 (in thousands of dollars)		2022		2022 20		2021
NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:						
Operating						
Annual Surplus	\$	41,897	\$	48,500		
Non-cash Charges to Operations						
Amortization		28,173		26,422		
Loss on Disposal of Tangible Capital Assets		75		1,336		
Contribution of Tangible Capital Assets		(6,192)		(3,796)		
Actuarial Earnings on Debt		(1,105)		(4,445)		
		62,848		68,017		
(Increase) Decrease in Receivables		(4,301)		3,586		
(Increase) Decrease in Deposits		(376)		776		
Decrease (Increase) in Prepaid Expenses		138		(183)		
Increase in Inventories		(175)		(21)		
Increase (Decrease) in Accounts Payable and Accrued Liabilities		1,572		(3,545)		
(Decrease) Increase in Deferred Revenues		(645)		2,907		
Increase in Deferred Development Cost Charges		1,442	1	649		
		60,503		72,186		
Capital						
Acquisition of Tangible Capital Assets		(48,179)		(43,914)		
Proceeds on Disposal of Tangible Capital Assets		954		34,091		
		(47,225)		(9,823)		
Investing						
Increase in Investments		(570)		(1,049)		
Financing						
Debt Proceeds		34,899		29,937		
Repayment of Debt		(7,423)		(9,081)		
		27,476		20,856		
Increase in Cash and Cash Equivalents		40,184		82,170		
Cash and Cash Equivalents, Beginning of Year		156,156		73,986		
Cash and Cash Equivalents, End of Year (Note 2)	\$	196,340	\$	156,156		

To be read in conjunction with the Notes to the Consolidated Financial Statements

For the year ended December 31, 2022

General

The Notes to the Consolidated Financial Statements are an integral part of these statements. They explain the significant accounting and reporting policies and the principles that form the basis for these financial statements. The Notes also provide important supplementary information and explanations which cannot be conveniently integrated into the Consolidated Financial Statements.

On March 11, 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. This resulted in governments worldwide, including the Canadian federal and provincial governments enacting emergency measures to combat the spread of the virus. The situation is dynamic and the ultimate duration and magnitude of the impact on the economy and the financial effect on the City is not known at this time.

1. Significant Accounting Policies

a) Basis of Presentation

The Consolidated Financial Statements of the City of Prince George (the "City") are prepared by management in accordance with Canadian Public Sector Accounting Standards. The Consolidated Financial Statements reflect the combined results and activities of the reporting entity which comprises all organizations that are accountable for the administration of their financial affairs and resources to the Council and are controlled or owned by the City. The Controlled entities are Prince George Public Library and Tourism Prince George Society. The City's general classification of funds and the purpose of those funds are shown below:

i) Operating Funds

These Funds include the General, District Energy, Water, and Sewer operations of the City. Operating Funds are used to record the costs associated with providing City services.

ii) Capital Funds

These Funds include General, District Energy, Water, Sewer, and Land Capital Funds. These Funds track the acquisition costs of various capital assets and the funding of these assets including related debt.

iii) Reserve Funds

Under the Community Charter of British Columbia, City Council may by bylaw establish special Reserve Funds for specific purposes. Money in a Reserve Fund and interest earned thereon must be used only for the purpose for which the Fund was established. If the amount in a Reserve Fund is greater than required, City Council may, by bylaw, transfer all or part of the balance to another Reserve Fund.

iv) Trust Funds

These Funds have been created to hold cash assets that must be used for specific purposes and/or beneficiaries and according to certain agreements. In accordance with Canadian Public Sector Accounting Standards, Trust Funds administered by the City are not to be included in the City's Consolidated Financial Statements. These Trust Funds are presented in Schedule 4.



For the year ended December 31, 2022

1. Significant Accounting Policies, continued

a) Basis of Presentation, continued

v) Original Budget Bylaw

The original budget bylaw, stated in the Consolidated Statements of Operations and Changes in Net Financial Assets, represents the budget bylaw adopted in May 2022. Any budget amendments subsequently adopted by Council have not been included.

b) Basis of Accounting

The City follows the accrual method of accounting for revenues and expenses. Revenues are recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods and services and/or the creation of a legal obligation to pay.

c) Cash and Cash Equivalents

Cash and cash equivalents consist of cash and highly liquid money market investments that are readily convertible to known amounts of cash and that are subject to an insignificant risk of change in value. These short-term investments generally have a maturity of three months or less at acquisition and are held for the purpose of meeting short-term cash commitments rather than for investing.

d) <u>Investments</u>

Investments are recorded at cost, adjusted for amortization of premiums or discounts. Provisions for losses are recorded when they are considered to be other than temporary.

e) Property Held for Resale

Property held for resale are those expected to be sold within one year. They are valued at the lower of cost or expected net realizable value. Cost includes amounts for improvements to prepare the property for sale.

f) <u>Deferred Revenues</u>

Deferred revenues includes grants, contributions and other amounts received from third parties pursuant to legislation, regulation and agreement which may only be used in certain programs or in the completion of specific work. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

For the year ended December 31, 2022

1. Significant Accounting Policies, continued

g) Financial Instruments

The City's financial instruments consist of cash and cash equivalents, receivables, investments, deposits and reserves with the Municipal Finance Authority, accounts payable and accrued liabilities and debt. Unless otherwise noted, it is management's opinion that the City is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair value of these financial instruments approximate their carrying values, unless otherwise noted.

h) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the Change in Net Financial Assets for the year.



For the year ended December 31, 2022

1. Significant Accounting Policies, continued

i) <u>Tangible Capital Assets</u>

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development, or betterment of the asset, excluding interest costs.

Assets under construction are not amortized until the asset is available for productive use.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue.

The cost, less residual value, of tangible capital assets (except for Tourism Prince George Society's tangible capital assets) are amortized on a straight-line basis over their estimated useful lives as follows:

Land	Not amortized
Building & Improvements	15 - 35 years
Vehicles, Machinery, & Equipment	3 - 20 years
Other	5 - 20 years

Infrastructure

Roads	17 - 100 years
Parks	10 - 75 years
Water	10 - 80 years
Sanitary Sewer	12 - 140 years
Storm Drainage	25 - 140 years
Energy & Communication	35 - 40 years

Tourism Prince George Society uses the following methods and rates to amortize its assets:

Vehicles, Machinery, & Equipment	20 - 55%	Declining Balance
Other	3 -7 years	Straight-Line

j) Works of Arts and Culture

Works of art and cultural and historical assets are not recognized as assets in the financial statements.

k) Capital Leases

Leases that, from the point of view of the lessee, transfer substantially all the benefits and risks incident to ownership of the property to the City are considered capital leases. These are accounted for as an asset and an obligation. Capital lease obligations are recorded at the present value of the minimum lease payments excluding executor costs, ie. insurance, maintenance costs, etc. The discount rate used to determine the present value of the lease payments is the lower of the City's rate for incremental borrowing or the interest rate implicit in the lease.

For the year ended December 31, 2022

1. Significant Accounting Policies, continued

I) <u>Inventories</u>

Inventories consist of supplies, repair parts and materials consumed in operations and capital projects. Inventory is recorded at cost which is determined on a weighted average basis.

m) Debt

Debt is recorded net of repayments and actuarial earnings. Principal debt repayment is recorded in operating funds in the year that it is repaid.

n) Revenue Recognition

Taxation revenues are recognized when levied in May of each year as this is when taxation revenues are authorized and the taxable event occurs. Taxation revenue is initially measured at realizable value. At year end, the City evaluates the ultimate collectability of taxation receivables and adjusts any valuation allowance. Interest and operating grants are recognized as earned.

Government transfers without stipulations are recognized as revenues in the period in which the transfer is authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made. Government transfers with stipulations are recognized as revenue in the period the transfer is authorized and all eligibility criteria have been met, except when and to the extent that the transfer gives rise to an obligation that meets the definition of a liability. Any such liability is reduced, and an equivalent amount of revenue is recognized as the liability is settled. Grants in lieu of taxes are recorded on an accrual basis when it is possible to reasonably estimate the amounts receivable.

o) <u>Expenses</u>

Expenses are generally recognized as they are incurred and when the goods and services are received and/or a legal obligation to pay is established.

p) Accumulated Surplus

Accumulated surplus is the amount by which all financial and non-financial assets exceed all liabilities and indicates the net economic resources available to provide future services. Accumulated surplus is represented by various fund balances and equity in capital assets.



For the year ended December 31, 2022

1. Significant Accounting Policies, continued

q) Post-Employment Benefits

The City accrues expenses for post-employment benefits when they exist as specified in the collective agreements such as a one month retirement allowance and sick gratuity for International Association of Fire Fighters (IAFF). The City accrues a percentage of compensated absences (sick leave) as obligated for Canadian Union of Public Employees (CUPE) employees as the employees render services necessary to earn future benefits. City employees retiring do not receive any retirement allowance that either vests or accrues over the period of employment. CUPE sick benefits are vested at 25% and are also accrued. Management sick benefits do not accrue and are not vested. The City recognizes an expense for all other compensated absences (sick leave) and benefits as incurred.

The City and its employees make contributions to the Municipal Pension Plan. As this plan is a multi-employer plan, contributions are expensed as incurred.

r) Contaminated Sites

Contaminated sites are defined as the result of contamination being introduced in air, soil, water or sediment of a chemical, organic, or radioactive material or live organism that exceeds an environmental standard. A liability for remediation of contaminated sites is recognized, net of any expected recoveries, when all of the following criteria are met:

- (i) an environmental standard exists,
- (ii) contamination exceeds the environmental standard,
- (iii) the organization is directly responsible or accepts responsibility for the liability,
- (iv) future economic benefits will be given up, and
- (v) a reasonable estimate of the liability can be made.

s) <u>Use of Estimates</u>

The preparation of consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the consolidated financial statements and the reported amount of revenues and expenses during the period. Items requiring estimates include the collectability of accounts receivable, accrued liabilities, useful lives of tangible capital assets, rates for amortization, employee benefits, existence of contaminated sites and impairment of investments, tangible capital assets and property held for resale.

Estimates are based on the best information available at the time of preparation of the consolidated financial statements and are reviewed annually to reflect new information as it becomes available. Measurement uncertainty exists in these consolidated financial statements. Actual results could differ from these estimates.

For the year ended December 31, 2022

2. Cash and Cash Equivalents

			2022 (000's)		2021 (000's)
Cash		\$	89,017	\$	43,310
Cash Equiv	alents		104,901		110,783
			193,918		154,093
Other Contr	rolled Entities		2,422		2,063
		<u>\$</u>	196,340	\$	156,156
3. Receivables	S				
			2022		2021
			(000's)		(000's)
General On	perating Fund	_			
Property Ta		\$	5,128	\$	4,558
Federal Go		·	1,643	•	1,048
Provincial G	Government		1,278		1,167
Regional Di	strict of Fraser-Fort George		426		2,426
NDIT Grant	Recipient Program		2,803		3,296
Accounts R			5,739		2,623
Refuse Rat	es	_	460		411
		_	17,477		15,529
Water Oper	rating Fund				
Water Utilit	_	_	2,345		2,071
Sewer Ope	rating Fund				
Sewer Utilit	y Rates	_	1,743		1,510
General Ca	pital Fund				
	Government		3,606		2,149
	strict of Fraser-Fort George		-		750
Miscellane	ous	_	1,051	_	5
		_	4,657		2,904
Other Cont	rolled Entities				
Prince Geor	rge Public Library		19		14
Tourism Pri	nce George Society	_	447		359
		_	466		373
Total		<u>\$</u>	26,688	\$	22,387



For the year ended December 31, 2022

4. Investments

	_	2022 (000's)		2021 (000's)
MFA Intermediate Funds MFA Bond Funds	\$	21,363 2,100	\$	20,848 2,051
Other Controlled Entities		23,463 232		22,899 226
	\$	23,695	\$	23,125

Investments are recorded at cost. As at December 31, 2022, the fair market value of the investments is \$22,198,000 (2021 - \$22,313,000).

5. Municipal Finance Authority Debt Reserve Fund

The City issues its debt instruments through the Municipal Finance Authority ("MFA"). As a condition of the borrowing, the City is obligated to lodge security by means of demand notes and interest bearing cash deposits based on the amount of the borrowing. The deposits are included in the City's financial statements as MFA cash deposits. If the debt is repaid without default, the deposits are refunded to the City. The notes as disclosed in note 13(e), which are contingent in nature, are held by the MFA to act as security against the possibility of debt repayment default and are not recorded in the financial statements. Upon the maturity of a debt issue, the demand notes are released and deposits refunded to the City.

For the year ended December 31, 2022

6. Accounts Payable and Accrued Liabilities

	2022 (000's)		2021 (000's)
General Operating Fund			
Federal Government	\$	15,416	\$ 16,004
Provincial Government		2,714	2,360
Regional District of Fraser-Fort George		706	404
Trade Accounts Payables and Accrued Liabilites		21,344	20,267
Payroll Statutory Liabilities		3,377	3,090
Vacation, Sick Leave, and Firefighters Gratuities		7,263	7,605
Accrued Interest on Capital Lease		162	-
Accrued Interest on Debt		774	459
		51,756	50,189
District Energy Operating Fund			
Accrued Interest on Debt			1
Water Operating Fund			
Accrued Interest on Debt		96	91
Sewer Operating Fund			
Accrued Interest on Debt		24	22
Other Controlled Entities			
Prince George Public Library		226	221
Tourism Prince George Society		150	156
		376	377
Total	\$	52,252	\$ 50,680



For the year ended December 31, 2022

7. Deferred Revenues

The City records deferred revenue for funds received in advance on services not yet rendered and is recognized into revenue during the period when service is provided. The City also records deferred revenue when a contract specifies how the resources are to be used and therefore funds received in advance are deferred until the period when the requirement is met. Because these funds are restricted in nature they are shown as a liability.

	2022 (000's)		2021 (000's)		
	(000's)			(0003)	
Operating Funds					
Taxes	\$	9,818	\$	9,075	
Fees and charges					
General		2,560		2,629	
Water		104		51	
Sewer		65		18	
<u>Capital Funds</u>					
Fees and Charges		43		48	
Contributions Received for Land		28		28	
Grants					
Other		2,304		3,664	
		14,922		15,513	
Other Controlled Entities					
Prince George Public Library		14		13	
Tourism Prince George Society		20		75	
		34		88	
Total	\$	14,956	\$	15,601	

For the year ended December 31, 2022

8. Deferred Development Cost Charges (DCC)

The City collects DCCs to pay for a proportionate share of infrastructure related to new growth. In accordance with the Community Charter of British Columbia, these funds must be deposited into a separate reserve fund. When the related costs are incurred, the DCCs are recognized as revenue. Because these funds are restricted in nature they are shown as a liability.

	2022 (000's)		2021 (000's)
Deferred DCC by Type			
Roads	\$	1,738	\$ 1,418
Drainage		865	556
Parkland		680	489
Sewer		2,673	2,557
Water		1,581	1,075
	\$	7,537	\$ 6,095
Deferred DCC			
Balance, Beginning of Year	\$	6,095	\$ 5,446
Investment Income		181	63
DCCs Levied in the Year		1,895	1,471
		2,076	1,534
Transfers to General Capital		(311)	(228)
Transfers to Water Capital		(32)	(344)
Transfers to General Asset Maintenance		(66)	(57)
Transfers to Water Asset Maintenance		(225)	 (256)
		(634)	 (885)
Balance, End of Year	\$	7,537	\$ 6,095



For the year ended December 31, 2022

9. Tangible Capital Assets

		2022 (000's)	2021 (000's)
Land	\$		\$ 100,784
Buildings & Improvements	-	141,641	104,400
Vehicles, Machinery & Equipment		23,868	24,348
Other		514	606
Infrastructure			
Roads		173,369	171,025
Parks		28,047	27,054
Water		129,270	117,753
Sanitary Sewer		86,271	78,197
Storm Drainage		65,923	61,706
Energy & Communication		14,111	14,142
Assets Under Construction		13,365	55,517
	\$	780,358	\$ 755,532

For additional information, see the Schedule of Tangible Capital Assets (Schedule 3).

Assets contributed to the City totaled \$6,192,000 (2021 - \$3,796,000) and were capitalized at their fair value at the time of receipt.

10. Accumulated Surplus

	20 (00		2021 (000's)
Operating - Surplus (Deficit) Reserves Investment in Tangible Capital Assets	1	31,165 \$ 45,940 68,008	94 133,568 669,554
investment in Tangible Capital Assets		45,113 \$	803,216

For the year ended December 31, 2022

11. Contractual Rights

a) Fortis BC

In 2021, the City entered into an operating agreement with FortisBC to receive an annual fee based on 3% of gross revenues from the sale of natural gas within the municipal boundaries. The agreement has a 20 year term and will continue indefinitely after the initial term until terminated by either party.

b) Regional District of Fraser-Fort George

The City entered into a contract with the Regional District of Fraser-Fort George to provide personnel and facility space for the purposes of operating the Fire Operations Communication Centre portion of the centralized fire dispatch service. The term of the contract commenced on January 1, 2022 and terminates December 31, 2027. The annual fees to be received by the City for the provision of fire dispatch services during the remaining term of the agreement is as follows:

2023	\$	2,000
2024		2,150
2025		2,250
2026		2,350
2027		2,450
	<u>\$</u>	11,200

12. Budgeted Surplus

The planned surplus of \$9,969,000, reflected in the Original Budget Bylaw Column on the Consolidated Statement of Operations was approved by Council in May 2022 upon finalization of the 2022 Annual Budget Bylaw. The approved annual budget bylaw has been adjusted for presentation in these financial statements to conform with Canadian Public Sector Accounting Standards. These adjustments included removing the purchase of tangible capital assets, debt servicing and deferred revenue and including amortization expense.



For the year ended December 31, 2022

13. Commitments and Contingencies

- a) The City is jointly and severally liable, as a member of the Regional District of Fraser-Fort George for any actuarial earnings deficiencies, and capital debt issued through the Regional District.
- b) The City and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2021, the plan has about 277,000 active members and approximately 118,000 retired members. Active members include approximately 42,000 contributors from local government.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2021 indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis.

The City paid \$5,405,000 (2021 - \$5,585,000) for employer contributions while employees contributed \$4,633,000 (2021 - \$4,591,000) to the plan in fiscal 2022.

The Prince George Public Library paid \$177,000 (2021 - \$195,000) for employer contributions while employees contributed \$763,000 (2021 - \$171,625) to the plan in fiscal 2022.

The next valuation will be as at December 31, 2024, with results available in 2025.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the plan.

- c) The City has been named as a defendant in various legal actions. No reserve or liability has been recorded regarding any of these legal actions or possible claims because the amount of the loss, if any, is undeterminable. Settlement, if any, made with respect to these actions would be accounted for as a charge to expenditures in the period in which it is likely that a future event will confirm the existence of a liability and the amount can be reasonably estimated.
- d) The City is committed to a third party under an agreement for the supply and operation of an off-street parking facility. The City's annual payment in respect of this commitment is \$183,208 for a period of 30 years commencing August 1, 1997.
- e) The City has issued a Demand Note to the Municipal Finance Authority (the "Authority") in the amount of \$3,424,000 (2021 \$2,525,000). This Demand Note together with the cash deposit, as disclosed in Note 5, comprise an amount equal to one-half of the average annual installment of principal and interest for repayment of debenture debt issued by the Authority on behalf of the City, and is a requirement of the Authority.

For the year ended December 31, 2022

13. Commitments and Contingencies, continued

f) The City is responsible for the payment of an annual operating contribution to Northern Sport Centre of not more than \$300,000. The term commenced January 1, 2007 and continues 30 years ending January 1, 2037.

14. Taxation and Grants in Lieu, net

The City collects taxes on behalf of and transfers these amounts to other the government authorities listed below.

		2022		2021
		(000's)		(000's)
Taxes and Grants in Lieu Collected				
Property Taxes	\$	120,528	\$	116,107
Special Assessments		2,004		2,041
Grants in Lieu of Taxes		3,634		3,928
Province of B.C School Taxes		32,375		31,896
Regional Hospital District Taxes		12,731		10,253
Regional District of Fraser - Fort George		8,271		7,981
B.C. Assessment Authority		815		808
Municipal Finance Authority		4		3
Business Improvement Areas - Downtown		338		328
Tourism Prince George Society - Hotel Tax	_	1,749		1,332
		182,449	_	174,677
Taxes and Grants in Lieu Transferred				
Province of B.C School Taxes		32,375		31,909
Regional Hospital District Taxes		12,731		10,253
Regional District of Fraser - Fort George		8,271		7,981
B.C. Assessment Authority		815		808
Municipal Finance Authority		4		3
Business Improvement Areas - Downtown	_	338		328
		54,534		51,282
	\$	127,915	\$	123,395



For the year ended December 31, 2022

15. Contributions from Other Governments and Agencies

		2022		2021
		(000's)		(000's)
Federal Government				
Capital	\$	1,051	\$	-
Canada Community Building Fund		3,315		6,486
Other		172		16
		4,538		6,502
Provincial Government				
Capital		4,473		10,580
Gaming Revenues		3,018		1,593
Revenue Sharing		1,158		1,298
Other		1,319		1,824
		9,968		15,295
Other Government and Agencies				
Capital		58		750
Regional District Library Grant		402		403
Other		583		577
		1,043		1,730
	 \$	15,549	\$	23,527
	<u>Ψ</u>	10,049	<u>Ψ</u>	25,521
16. Expenses by Object				
		2022		2021
		(000's)		(000's)
	_		_	
Labour and Benefits	\$	71,536	\$	67,882
Materials and Supplies		6,394		6,427 3,515
City Fleet Expense Contracted Services		4,269 18,488		3,515 12,565
Electricity and Natural Gas		5,184		4,838
RCMP Contract		24,275		24,471
Professional Services and Insurance		3,058		2,931
Grants		2,196		2,029
Miscellaneous		4,909		4,481
Debt Interest and Fiscal Services		3,934		4,783
Amortization		28,173		26,422
Other Controlled Entities		5,832		4,929
	\$	178,248	\$	165,273
		· · · · · ·	=	· · · · · · · · · · · · · · · · · · ·

For the year ended December 31, 2022

17. Segmented Information

The City is a government institution that provides a wide range of services to its citizens, including police, fire, recreation and culture, transportation and public transit, development planning, sanitation, water and sewer. For management reporting purposes the City's operations and activities are organized and reported by fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations. City services are provided by departments and their activities are reported by these funds and are disclosed in the segmented information.

The accounting policies used in these segments are consistent with those followed in the preparation of the Consolidated Financial Statements as disclosed in Note 1. For additional information see the Schedule of Segment Disclosure (Schedule 1).

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The General Revenue Fund reports on municipal services that are funded primarily by taxation such as property and business tax revenues. Certain division and departments that have separately disclosed in the segmented information along with the services they provide are as follows:

Protective Services

Protective Services includes Police Protection, Fire Protection, Emergency Measures and Bylaw Enforcement. Police Protection is provided to the City by the Royal Canadian Mounted Police (RCMP) through a police services contract with the Province of British Columbia (BC). Together the RCMP and the municipal employees at the detachment are committed to optimizing public safety through the community policing concept. Fire Protection includes fire suppression and protection, first responder medical services and emergency rescue, and fire dispatch within the City and Regional District. Emergency Measures provides a comprehensive emergency plan for coordinating response to emergencies and disasters. Bylaw Enforcement provides animal and parking control and other enforcement as required to support the bylaws in place within the community for the purpose of health, safety and security.

Community Services

Community Services provides public services that support recreation, sport and leisure activities in the aquatic and arena facilities, convention, entertainment, meeting, events and sport activities in the CN Centre and Prince George Conference and Civic Centre, the development of partnerships for health and social solutions at the community level and the provision of civic facilities for the community.

Transportation Services

This segment includes the provision of Street Maintenance which includes pavement repair, line painting, street cleaning, dust control, sidewalk maintenance, traffic sign and street light installation and maintenance. Transit services are provided in partnership with BC Transit; parking lots and parkades provide for off-street parking for downtown businesses; fleet vehicles service the organization's operational requirements; storm drainage controls drainage through open and piped systems; and snow and ice control provides snow removal and salt and sanding applications to the road network.



For the year ended December 31, 2022

17. Segmented Information, continued

Planning and Environmental Development

Planning includes both short and long-term development planning and application processing and permits as well as inspections, planning for neighbourhoods, parks, open spaces and pathways, and infrastructure planning and management. Environmental Development includes services and planning related to community forest, wildfire hazards, air quality, climate change, natural environment, ecosystem and habitat protection.

Sanitation and Waste Removal

This segment provides residential and (limited) commercial solid waste collection service and annual spring cleanup operations.

Public Health and Welfare

This segment provides for the Memorial Park Cemetery service and maintenance of the grounds.

Administration

The Administration of the City is captured under this section which includes Council, Office of the City Manager, Legislative Services, Communications, Human Resources and Corporate Safety, Civic Initiatives and Partnerships, Capital Program Management Office, Finance, Service Centre, Risk and Procurement and IT Services.

District Energy

This segment provides energy for space heating and domestic water heating to buildings located within a service area. The infrastructure and operations are funded through a combination of user fees and contributions from General Operating Fund.

Water Services

Water Services provides potable water to the community which includes the pumping, treatment and distribution system and the wells and reservoirs. The infrastructure and operations are funded through a combination of user fees, grants, and special levies.

Sewer Services

Sewer Services provides for the collection and treatment of sewage which includes operation of the lift stations and wastewater treatment centre. The infrastructure and operations are funded through a combination of user fees, grants, and special levies.

For the year ended December 31, 2022

17. Segmented Information, continued

Asset Maintenance

This segment provides the investment in asset maintenance funded through transfers from reserves, DCCs, levies and fees. The costs represent amounts incurred for capital asset maintenance that do not meet the capitalization threshold as established for financial reporting purposes.

Reserves and Other Funds

Reserve funds have been created to hold financial assets for specific future requirements. Reserve funds are generally used for tangible capital asset acquisition and reinvestment.

Other Controlled Entities

Other controlled entities include the Prince George Public Library and Tourism Prince George Society.

18. Comparative Figures

Certain 2021 figures have been reclassified to conform to the 2022 financial statement presentation.



	General Operating Fund												
for the year ended December 31 (in thousands of dollars)		Protective Services	Community Services	Transportation Services	Planning & Environment Development	Sanitation & Waste Removal							
REVENUES													
Taxation and Grants in Lieu, net	\$	- :	\$ -	\$ -	\$ -	\$ -							
Sales of Services, User Rates and Rentals		2,358	6,824	3,439	14	4,983							
Investment Income and Actuarial Earnings		-	10	15	-	-							
Development Cost Charges Contributions		-	-	-	-	-							
Contributions from Other Governments and Agencies		152	1,208	-	-	-							
Other Revenue		571	360	541	3,754	43							
Loss on Disposal of Tangible Capital Assets		-	-	-	-	-							
Asset Contributions	_		-										
	_	3,081	8,402	3,995	3,768	5,026							
EXPENSES													
Labour and Benefits		27,417	11,461	8,731	2,202	1,103							
Goods and Services		27,250	8,045	15,865	216	1,675							
Debt Interest and Fiscal Services		1,471	762	791	-	3							
Amortization		2,906	5,147	11,827	-	178							
Prince George Public Library		-	-	-	-	-							
Tourism Prince George Society	_		-										
	_	59,044	25,415	37,214	2,418	2,959							
NET SURPLUS (DEFICIT) BEFORE TRANSFERS		(55,963)	(17,013)	(33,219)	1,350	2,067							
Transfers		(1,099)	(1,683)	2,331	(279)	(2,274)							
ANNUAL SURPLUS (DEFICIT)	\$	(57,062)	\$ (18,696)	\$ (30,888)	\$ 1,071	\$ (207)							

Gei	neral Ope	eratir	ng Fund													
Public Health & Welfare Adminis		ninistration	District n Energy		Water		Sewer	Asset Maintenance		Reserves & Other Funds			Other Controlled Entities		nsolidated 2022	
\$	-	\$	125,824	\$		\$ 22	\$	320	\$	-	\$	-	\$	1,749	\$	127,915
	771		571		204	17,404		15,206		-		-		52		51,826
	-		2,563		(7)	506		263		-		3,134		25		6,509
	-		_		-	32		159		66		378		-		635
			8,124		-	-		-		(18)		5,583		500		15,549
	74		4,012		-	223		118		52		1,719		127		11,594
	-		-		-	-				-		(75)		-		(75)
			-			 876	_	847				4,469	_	-		6,192
	845		141,094	_	197	19,063	_	16,913		100		15,208	_	2,453		220,145
	442		10,920		37	2,332		2,654		4,237		-		-		71,536
	178		5,851		725	1,753		1,651		5,564		-		-		68,773
	4		290		9	465		139		-		-		-		3,934
	78		1,607		646	2,817		2,576		-		-		391		28,173
	-		-		-	-		-		-		-		3,704		3,704
						-								2,128		2,128
	702		18,668		1,417	7,367		7,020		9,801		_		6,223		178,248
	143		122,426		(1,220)	11,696		9,893		(9,701)		15,208		(3,770)		41,897
	(117)		(15,608)		1,303	(11,380)		(8,423)		9,701		27,528				
\$	26	\$	106,818	\$	83	\$ 316	\$	1,470	\$	_	\$	42,736	\$	(3,770)	<u>\$</u>	41,897



	General Operating Fund												
for the year ended December 31 (in thousands of dollars)		Protective Services		mmunity ervices	Transportation Services		Planning & Environment Development		Sanitation & Waste Removal				
REVENUES													
Taxation and Grants in Lieu, net	\$	-	\$	-	\$	-	\$	- \$	-				
Sales of Services, User Rates and Rentals		2,380		2,993		3,127	14	ļ	4,841				
Investment Income and Actuarial Earnings		-		5		12		-	-				
Development Cost Charges Contributions		-		-		-		-	-				
Contributions from Other Governments and Agencies		351		1,476		-		-	-				
Other Revenue		776		335		613	3,150)	7				
Gain (Loss) on Disposal of Tangible Capital Assets		-		-		-		-	-				
Asset Contributions	_					-							
	_	3,507		4,809		3,752	3,164	<u> </u>	4,848				
EXPENSES													
Labour and Benefits		25,998		9,172		8,334	2,038	3	1,111				
Goods and Services		26,991		4,918		13,063	222	2	1,671				
Interest		1,154		114		622		-	1				
Amortization		2,906		3,970		11,554		-	188				
Prince George Public Library		-		-		-		-	-				
Tourism Prince George Society	_					-							
	_	57,049		18,174		33,573	2,260)	2,971				
NET SURPLUS (DEFICIT) BEFORE TRANSFERS		(53,542)		(13,365)	(29,821)	904	ļ	1,877				
Transfers	_	(1,178)		(2,127)		2,004	(102	2)	(2,077)				
ANNUAL SURPLUS (DEFICIT)	\$	(54,720)	\$	(15,492)	\$ (27,817)	\$ 802	\$	(200)				

Gener	al Ope	erating Fund									
Public Health & Welfare Administr		Administrati	on	District Energy	Water	Sewer	Asset Maintena		Reserves & Other Funds	Other Controlled Entities	Consolidated 2021
ф	_	\$ 121,72	14 f	; -	\$ 22	ф <u>0</u> 0	1 \$		\$ 36	\$ 1,332	† 402.20E
\$.251	4,65		181	16,985	т 20 ²		-	\$ 30	φ 1,332 26	\$ 123,395 50,877
Δ,	,231	3,38		101	362	134		_	1,831	15	5,740
	_	0,00	, <u> </u>	_	344	182		57	302	-	885
	_	9.76	8	-	(198)			109	11,557	478	23,527
	7	2,35		-	346	428		162	(1,415)		6,889
	-		-	-	-		-	-	(1,318)	(18)	(1,336)
					459	48:	<u>L</u>	-	2,856	<u> </u>	3,796
1	,258	141,88	32	181	18,320	15,918	3	328	13,849	1,957	213,773
	453	11,38	36	33	2,226	2,436	6 4,	,695	-	-	67,882
	200	5,00)4	301	1,808	1,53	L 5,	,548	-	-	61,257
	4	2,27	'9	17	457	139	5	-	-	-	4,783
	51	1,72	.5	632	2,646	2,410	6	-	-	344	26,422
	-		-	-	-		-	-	-	3,677	3,677
								-		1,252	1,252
	708	20,38	34	983	7,137	6,518	3 10,	,243		5,273	165,273
	550	121,49	8	(802)	11,183	9,400) (9,	,915)	13,849	(3,316)	48,500
	(99)	(26,14	1)	724	(10,674)	(8,932	<u>2)</u> 9,	,915	38,687		
\$	451	\$ 95,35	57 \$	(78)	\$ 509	\$ 468	<u>\$</u>	-	\$ 52,536	\$ (3,316)	\$ 48,500

Asset Maintenance	
Expenses by Fund	
General	\$ 6,270
District Energy	24
Water	2,412
Sewer	 1,537
	\$ 10,243



City of Prince George Schedule 2 - Reserve Funds

for the year ended December 31, 2022 (in thousands of dollars)	General Capital (a)	Water Capital		Sewer Capital	 wntown Off- reet Parking	computers & Equipment (b)
Reserve Funds						_
Equity, Beginning of Year	\$ 15,359	\$ 15,609	\$	15,749	\$ 5,571	\$ 3,582
Investment Income	322	368		381	140	88
Third Party Contributions	-	-		-	-	-
MFA Debt Reserve Refund	 	 6	_	2	 1	 -
	 322	374		383	 141	88
Transfers from (to)						_
General Operating Fund	9,321	-		-	1,582	270
General Capital	(8,635)	6		6	(295)	(810)
District Energy Capital	-	-		-	-	-
Water Operating Fund	-	8,208		-	-	-
Water Capital	(31)	(3,345)		-	-	-
Sewer Operating Fund	-	-		7,619	-	-
Sewer Capital	(773)	-		(4,206)	-	-
Land Capital	-	-		-	-	-
Other Reserves	5,062	-	_	-	 -	305
	4,944	4,869		3,419	 1,287	(235)
Equity, End of Year	\$ 20,625	\$ 20,852	\$	19,551	\$ 6,999	\$ 3,435

City of Prince George Schedule 2 - Reserve Funds

	Land elopment		•		Snow Control				Safe Restart Grant		Other Statutory & Regulated (c)		Total 2022
A	0.004	•	40.000		0.004	•	0.070	•	0.400		50.040		400 500
\$	2,681	\$	10,366	\$	2,301	\$	2,270	\$	6,162	. \$	53,918	<u>\$</u>	133,568
	47		249		58		26		155		1,301		3,135
	-		-		-		-		-		28		- 37
	<u>_</u>	_						_		-			
	47	_	249		58		26	_	155	. –	1,329		3,172
	-		(198)		681		5,484		(3,247))	4,851		18,744
	-		(1,501)		-		(4,986)		-		(3,248)		(19,463)
	-		(321)		-		-		-		-		(321)
	-		-		-		-		-		-		8,208
	-		-		-		-		-		-		(3,376)
	-		-		-		-		-		-		7,619
	-		-		-		-		-		-		(4,979)
	2,690		-		-		-		-		78		2,768
	(5,367)				-		_		-				
	(2,677)		(2,020)		681		498		(3,247)	1	1,681		9,200
\$	51	\$	8,595	\$	3,040	\$	2,794	\$	3,070	\$	56,928	\$	145,940

- (a) Gaming Reserve
 Endowment Fund
 Capital Expenditure Reserve
 General Infrastructure Reinvestment Reserve
- (b) Mobile Equipment Reserve Computer Equipment Reserve
- (c) Storm Drainage Reserve **Debt Reduction Reserve** Southwest Sector Recreation Reserves Parkland Acquisition Reserve Lease-in Lease-out Legacy Reserve Extension - Ospika / Marleau Reserve **EVP Crown Land Forestry Reserve** Solid Waste Reserve Transit Operating Reserve Canada Community-Building Fund Reserve Climate Action Revenue Reserve Major Events Reserve Miscellaneous Reserve Performing Arts Reserve Community Fibre Optic Reserve



for the year ended December 31 (in thousands of dollars)	Assets Under Construction		Land		Buildings & nprovements	Vehicles, Machinery & Equip	Other
Cost							
Opening costs	\$	55,517	\$ 100,784	\$	264,880	\$ 62,802	\$ 1,602
Additions during the year		9,251	3,582		14,298	3,968	192
Transfers to tangible capital assets		(51,403)	23		30,404	102	-
Property held for resale		-	(342)		-	-	-
Disposals		-	 (68)	_	(6,731)	(902)	
Closing costs		13,365	 103,979		302,851	65,970	1,794
Accumulated Amortization							
Opening accumulated amortization		-	-		160,480	38,456	994
Amortization		-	-		7,308	4,547	286
Disposals		-	-	_	(6,578)	(901)	
Closing accumulated amortization		-	 -		161,210	42,102	1,280
Net Book Value of Tangible Capital Assets		13,365	\$ 103,979	\$	141,641	\$ 23,868	\$ 514

Infrastructure

Roads Parks		Parks Water		Storm Drainage	Energy & Comm	Total 2022
\$ 345,592 \$	45,876	\$ 181,099	\$ 137,100	\$ 83,587	\$ 19,566	\$ 1,298,405
9,015	1,719	4,314	3,617	4,053	362	54,371
1,731	793	10,021	7,033	1,036	260	-
-	-	-	-	-	-	(342)
(4,158)	(68)	-				(11,927)
 352,180	48,320	195,434	147,750	88,676	20,188	1,340,507
174,567	18,822	63,346	58,903	21,881	5,424	542,873
7,594	1,519	2,818	2,576	872	653	28,173
(3,350)	(68)					(10,897)
178,811	20,273	66,164	61,479	22,753	6,077	560,149
\$ 173,369 \$	28,047	\$ 129,270	\$ 86,271	\$ 65,923	\$ 14,111	\$ 780,358



for the year ended December 31 (in thousands of dollars)	Assets Under Construction			Land		Buildings & mprovements	Vehicles, Machinery & Equip	Other	Other	
Cost										
Opening costs	\$	43,111	\$	103,068	\$	263,434	\$ 63,049	\$ 1,423	}	
Additions during the year		28,733		290		4,359	1,509	179)	
Transfers to tangible capital assets		(16,327))	-		112	60	-	-	
Property held for resale		-		(590)		-	-	-	-	
Disposals		-		(1,984)	_	(3,025)	(1,816)		_	
Closing costs		55,517		100,784		264,880	62,802	1,602	<u> </u>	
Accumulated Amortization										
Opening accumulated amortization		-		-		155,682	35,445	777	,	
Amortization		-		-		6,327	4,791	217	,	
Disposals		-		-		(1,529)	(1,780)		_	
Closing accumulated amortization		-		-		160,480	38,456	994	ļ.	
Net Book Value of Tangible Capital Assets		55,517	\$	100,784	\$	104,400	\$ 24,346	\$ 608	<u>}</u>	

Infrastructure

Roads Parks		Parks Water		Storm Drainage	Energy & Comm	Total 2021
\$ 338,010 \$ 8,004	38,142 1,610	\$ 172,184 981	•		, ,	1,321,563 47,710
1,434 - (1,856)	6,124 - -	7,934 - -	302 - -	361 - -	- - (61,597)	- (590) (70,278)
345,592	45,876	181,099	137,100	83,587		1,298,405
168,945 7,289	17,558 1,264	60,700 2,646				551,302 26,422
 (1,667)	-,				(29,875)	(34,851)
 174,567	18,822	63,346	58,903	21,881	5,424	542,873
\$ 171,025 \$	27,054	\$ 117,753	\$ 78,197	\$ 61,706	<u>\$ 14,142</u> \$	755,532



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City of Prince George Schedule 4 - Statement of Financial Position - Trust Funds

as at December 31 (in thousands of dollars)		2022	2021
ASSETS			
Cash and Cash Equivalents	\$	3,011 \$	2,922
ACCUMULATED SURPLUS			
Winter Games		105	102
Cemetery Care		2,896	2,784
Discovery Place		10	36
	<u>\$</u>	3,011 \$	2,922

Statement of Operations - Trust Funds

for the year ended December 31 (in thousands of dollars)	Winter Games	 metery Care	Discovery Place	2022 Total	2021 Total
Trust Funds Accumulated Surplus - Beginning of Year	\$ 102	\$ 2,784	\$ 36	\$ 2,922	\$ 2,724
Investment Income and Actuarial Earnings Third Party Contributions Transfers to/from	3	71 110	-	74 110	29 198
General Operations to	 	(69)	(26)	(95)	(28)
Accumulated Surplus - End of Year	\$ 3 105	\$ 2,896	(26) \$ 10	<u>89</u> \$ 3,011	199 \$ 2,923

NOTE:

As described in Note 1.a.iv of the Notes to the Consolidated Financial Statements, Trust Funds are not included in the City of Prince George Consolidated Financial Statements.



as at December 31 (in thousands of dollars)

Bylaw SI/LA	Issue No.	Date of Issue	Purpose	Date of Maturity	Rate	Principal Outstanding December 31	Principal Outstanding Dec. 31, 202
eral Capital Fund [Debt						
7489/7361A	81	Apr 22/04	Snow Disposal	Apr 22/24	2.85	\$ 7	\$ 13
0000/7601	85	Oct 25/04	Fortis BC Lease In/Out	Dec 02/21	5.00	-	-
0000/7601A	87	Oct 25/04	Fortis BC Lease In/Out	Oct 31/21	1.75	-	-
0112/7361	93	Apr 06/05	Snow Disposal	Apr 06/25	5.10	184	242
0112/7486	93	Apr 06/05	Road Rehabilitation	Apr 06/25	5.10	376	495
0112/7506	93	Apr 06/05	City Yard	Apr 06/25	5.10	85	112
2005/7361	95	Oct 13/05	Snow Disposal	Oct 13/25	4.77	84	110
2005/7486	95	Oct 13/05	Exhibition Grounds	Oct 13/25	4.77	183	24
2005/7598	95	Oct 13/05	Exhibition Grounds	Oct 13/25	4.77	23	3
2006/7486	97	Apr 19/06	Road Rehabilitation	Apr 19/26	1.53	279	34:
2006/7748/1	99	Oct 19/06	Exhibition Grounds	Oct 19/26	1.53	22	2
2007/7505G	101	Aug 01/07	RCMP New Facility	Aug 01/27	3.39	921	1,08
2516/7970	105	Apr 21/09	Cameron Street Bridge	Jun 03/29	2.25	1,104	1,23
2516/8011	105	Apr 21/09	Cemetery Redevelopment	Jun 03/29	2.25	57	6
2592/7970	110	Apr 08/10	Cameron Street Bridge	Apr 08/30	1.28	1,703	1,88
2697/8284	118		River Rd. Reconstruction	Apr 11/32	3.39	2,313	2,49
2477/7505	121		RCMP New Facility	Apr 04/32	3.39	5,841	6.30
2760/8011	121	. ,	RCMP New Facility	Apr 04/32	3.39	786	84
2760/8011	129		RCMP New Facility	Jul 31/34	2.00	6.000	6.50
2948/8329	133	,	18th Ave Admin Bldg	Oct 02/35	2.75	2,175	2,30
2948/8316	133	,	RCMP New Facility	Oct 02/35	2.75	10,019	10,62
3044/8674	142	,	Foreman Road Landslide	Oct 04/37	3.15	802	84
3072/8748	145	,	Kin 3 Arena Floor	Apr 23/38	3.15	840	88
3136/8846	149	. ,	Nechako Riverside Park	Oct 09/39	2.24	558	58
3153/8953	150	,	Kelly Rd North Culvert	Apr 09/40	1.99	615	64
3208/8745	153		Second Ave Parkade	Apr 15/41	2.41	2,616	2,72
3208/8889	153		Fire Hall #1 Replacement	Apr 15/41	2.41	14,398	15,00
3248/8888	157		FSLP Replacement	Apr 08/42	3.36	25,500	
3248/9008	157		Mausoleum Exp Ph 2	Apr 08/42	3.36	1,320	_
3248/9011	157		Masich Stdm Amenities	Apr 08/42	3.36	2,701	_
3248/9012	157		Ron Brent Prk Redevelop	Apr 08/42	3.36	1,675	_
3248/9013	157		14th Ave Upgrades	Apr 08/42	3.36	1,025	_
3248/9014	157		Dmno/StLwrnc Signalizatio	Apr 08/42	3.36	500	_
3248/9015	157		Hwy 16 West Frontage	Apr 08/42	3.36	800	
3248/9015	157		Goose Ctry Rd Culvert Rplc	Apr 08/42	3.36	420	
,		1/	, , , , , , , , , , , , , , , , , , , ,	, /		85,932	55,64
Capital Lease - (Concert	Realty Service	es Itd (Westel)		9.50	1,846	2,23
Equipment Loar		•	, ,		(b)	14,184	15,65
Total General C	apital Fu	und Debt				\$ 101,962	\$ 73,52
eral Operating Fun	d Debt						
	146	Sen 19/18	PG Pulpmill Road Erosion	Sep 19/38	3.20	343	35
3100/8758							
3100/8758 Downtown Incer			elopment Initiative Trust	2029	0.00	2,803	3,29

⁽a) Future payments do not include actuarial amounts.

⁽b) The rate of interest on the equipment loans varied from 0.90% to 4.51% (2021 - 0.90% to 0.96%).

FUTURE PAYMENTS (a) (Including Principal and Interest)

2023	 2024	_	2025	_	2026	_	2027
\$ 3	\$ 2	\$	-	\$	_	\$	_
-	-		-		-		-
-	-		-		-		-
68	66		64		-		_
138	135		132		-		-
31	31		30		-		-
37	37		37		-		-
81	81		81		-		-
10	10		10		-		-
51	51		51		43		-
4	4		4		4		-
212	212		212		212		16
140	140		140		140		14
7	7		7		7		
171	171		171		171		17
286	286		286		286		28
660	660		660		660		66
89	89		89		89		8
618	608		598		588		57
189	189		189		189		18
869	869		869		869		86
69	69		69		69		6
68	68		68		68		6
38	38		38		38		3
41	41		41		41		4
175	175		175		175		17
964	964		964		964		96
1,855	1,855		1,855		1,855		1,85
96	96		96		96		9
196	196		196		196		19
122	122		122		122		12
75	75		75		75		7
36	36		36		36		3
58	58		58		58		5
31	31		31		31		3
7,488	7,472		7,454		7,082		6,97
585	585		585		502		-
2,766	2,638		2,536		2,314		2,04
\$ 10,839	\$ 10,695	\$	10,575	\$	9,898	\$	9,02
00	00		00		00		^
28 466	28 466		28 466		28 466		2 46
+00	+00		+00		+00		70



as at December 31 (in thousands of dollars)

Bylaw SI/LA	Issue No.	Date of Issue	Purpose	Date of Maturity	Rate			Outstanding		Principal Outstanding Dec. 31, 202	
District Energy Capita	Fund D	ebt									
7746/2638	125	May 30/13	District Energy System	May 30/23	2.00	\$	200	\$	600		
Total District E	nergy Ca	apital Fund De	bt			\$ 200		\$	600		
Water Capital Fund De	ebt										
7425/7037	79	Jun 03/03	Water System	Jun 03/23	2.25		70		138		
7425/7212	79	Jun 03/03	Water System	Jun 03/23	2.25		17		32		
7489/7212	81	Apr 22/04	Water System	Apr 22/24	2.85	8			11		
7489/7361	81	Apr 22/04	Water System-Hart Nech	Apr 22/24	2.85		22		33		
0112/7361	93	Apr 06/05	Hart Nechako Supply	Apr 06/25	5.10		184		242		
2005/7361A	95	Oct 13/05	Hart Nechako Supply	Oct 13/25	4.77		721		947		
2005/7598A	95	Oct 25/05	Hart Nechako Supply	Oct 25/25	4.77		280		368		
2006/7598	97	Apr 19/06	Hart Nechako Supply	Apr 19/26	1.53		42		51		
2006/7748	97	Apr 19/06	Hart Nechako Supply	Apr 19/26	1.53		1,050		1,288		
2006/7361	99	Oct 19/06	Cranbrook Hill Reservoir	Oct 19/26	1.53		308		378		
2006/7748	99	Oct 19/06	Cranbrook Hill Reservoir	Oct 19/26	1.53		6		7		
2007/7361W	101	Aug 01/07	Foothills Blvd Main	Aug 01/27	3.39	272			321		
2007/7486W	101	Aug 01/07	Foothills Blvd Main	Aug 01/27	3.39	367			432		
2008/7924	104	Nov 20/08	PW805 to Ferry	Nov 20/28	2.90		253		290		
2697/8287	118	Apr 11/12	Simon Fraser Bridge Pipe	Apr 11/32	3.39		453		489		
Total Water Ca	pital Fu	nd Debt				\$	4,053	\$	5,027		

⁽a) Future payments do not include actuarial amounts.

FUTURE PAYMENTS (a) (Including Principal and Interest)

:	2023)23		2025	2026		2027	
\$	202	\$	-	\$ -	\$	-	\$	-
\$	202	\$	-	\$ -	\$	-	\$	-
	38		_	_		_		_
	9		-	-		-		-
	3		2			-		
	9		7	-		-		-
	68		66	64		-		-
	319		319	319		-		-
	124		124	124		-		-
	8		8	8		6		-
	192		192	192		162		-
	56		56	56		56		-
	1		1	1		1		-
	63		63	63		63		49
	84		84	84		84		65
	41		41	41		41		41
	56		56	56		56		56
\$	1,071	\$	1,019	\$ 1,008	\$	469	\$	211



as at December 31 (in thousands of dollars)

Bylaw SI/LA	Issue No.	Date of Issue	Date of Purpose Maturity Rate				Principal utstanding cember 31	Principal Outstanding Dec. 31, 2021	
Sewer Capital Fund D	ebt		-						
7425/7036	79	Jun 03/03	Sanitary Sewer	Jun 03/23	2.25	\$	73	\$	142
7425/7089	79	Jun 03/03	Sanitary Sewer	Jun 03/23	2.25		51		100
7425/7211	79	Jun 03/03	Sanitary Sewer	Jun 03/23	2.25		14		27
7425/7213	79	Jun 03/03	Sanitary Sewer	Jun 03/23	2.25		20		39
7425/7361	79	Jun 03/03	Sanitary Sewer	Jun 03/23	2.25		8		15
7489/7211	81	Apr 22/04	Sanitary Sewer	Apr 22/24	2.85		27		39
2006/7361/1	99	Oct 19/06	Blackburn Treatment Plant	Oct 19/26	1.53		21		26
2007/7361S	101	Aug 01/07	Blackburn Treatment Plant	Aug 01/27	3.39		78		91
2975/8515	137	Apr 19/16	Sanitary Sewer	Apr 19/36	2.60		1,160		1,224
3136/8722	149	Oct 09/19	Sanitary Sewer	Oct 09/39	2.24		1,402		1,465
3270/8911	158	Sep 23/22	Dunbar Pl Sewer Extn	Apr 09/40	4.09		135		-
Total Sewer Ca	pital Fu	nd Debt				\$	2,989	\$	3,168
TOTAL DEBT						\$	112,350	\$	85,979

⁽a) Future payments do not include actuarial amounts.

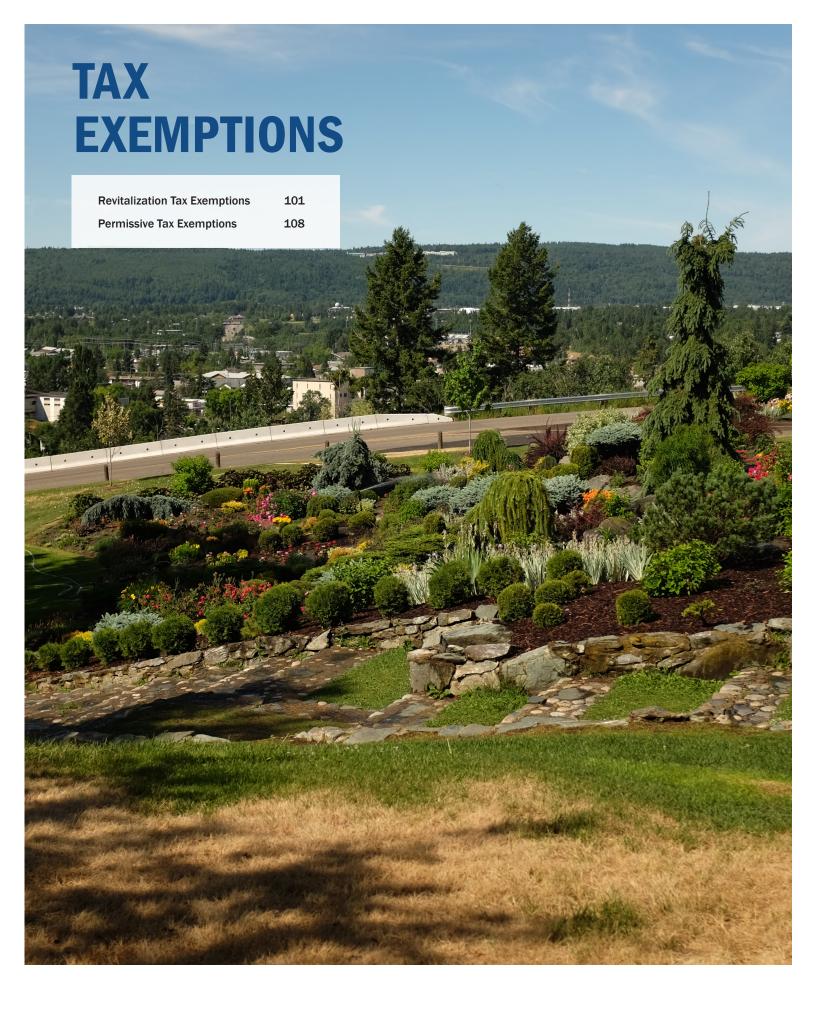
FUTURE PAYMENTS (a) (Including Principal and Interest)

	2023		2024		2025	2026		2027	
\$	39	\$	-	\$	-	\$ -	\$	-	
	28		-		-	-		-	
	7		-		-	-		-	
	11		-		-	-		-	
	4		-		-	-		-	
	11		8		-	-		-	
	4		4		4	4		-	
	18		18		18	18		14	
	93		93		93	93		93	
	94		94		94	94		94	
	10		10		10	10		10	
\$	319	\$	227	\$	219	\$ 219	\$	211	
\$	10,328	\$	9,984	\$	9,533	\$ 9,378	\$	8,036	



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Revitalization Tax Exemptions

Downtown Revitalization Tax Exemptions

The City coordinates incentive programs that have helped to attract more than \$50 million dollars in investment to Prince George's downtown. They have stimulated new housing, hotels, retail and restaurants, Prince George's first craft brewery and improvements to existing buildings.

The Revitalization Tax Exemption provides ten-year municipal tax exemptions for eligible projects:

- For new buildings, the tax exemption is applied to the full value of the project, calculated on the assessed value of the completed project.
- On renovations, the exemption is applied to any increase in municipal taxes that would result from the increased property assessment associated with the improvement

Over the past several years, the City has partnered with Northern Development Initiative Trust (NDIT) to provide an option for developers who wish to take the value of the ten-year tax exemption as a lump sum payment up-front. All of the available funds have now been allocated.

SUMMARY DOWNTOWN REVITALIZATION EXEMPTION BYLAW 8370, 2011 APPLICATIONS FOR PROPERTY TAX EXEMPTION

		Tax Year	
#	Name	2021	2022
1	Jon Duncan Law Office 251 George	8,536	
2	Ramada 444 George	\$76,353	\$53,143
3	The Keg 550-582 George	\$26,055	\$25,516
4	Commonwealth Realty Corp 301 George	-	
5	Number 270 Holdings 1320 2nd	\$6,631	\$6,167
6	Cimo Land 601 Victoria	\$3,504	\$3,259
7	BCGEU 500 Quebec	\$79,175	\$76,106
8	Mackenzie Data Max 180 Victoria	\$1,768	\$1,768
9	GKL Properties 1303 3rd	\$7,877	\$7,326
10	White Goose Bistro Apts. 1205 3rd	\$637	\$583
11	CrossRoads Brewing 508 George	\$6,843	\$6,364
12	Betulla Burning 1253 3rd	\$18,008	\$18,878
13	Marriott Hotel 900 Brunswick	-	
14	1127695 BC Ltd. 787 Vancouver St	\$18,678	\$17,822
15	Parkhouse Ph1 1087 6th Ave	\$90,489	\$78,279
16	Mundi SDR 310 Vancouver St	\$136,492	\$118,365
17	Second Act Inv. 310 Vancouver St	\$6,121	\$5,412
18	Mirkwood Eng.	\$5,305	\$3,052
19	RMG Enterprises Inc. (Axis Family Resources Ltd.)	-	\$6,477
20	1404 Patricia Blvd. Student Housing -		\$276,085
	TOTAL DOWNTOWN REVITALIZATION BYLAW 8370, 2011	\$492,472	\$704,602



		Tax Year	
#	Name	2021	2022 Scheduled
1	Northern Linen Supply 1480-1492 2nd & 192-198 Victoria	\$4,921	\$ 3,119
2	Investigo Ventures 1699 7th	\$8,007	\$12,566
3	Bank of Nova Scotia 1488 4th	\$24,366	\$24,370
4	All West Glass 1011 Victoria	\$46,370	\$ 34,885
5	Royal Bank of Canada 550 Victoria	\$70,000	\$70,000
6	Re/Max 611 Brunswick	\$(16,345)	\$8,627
7	CBI - Money Concepts 492 Victoria	\$21,947	\$21,949
8	1034857 BC Ltd Black Clover 1165 5th	\$2,575	\$2,575
9	Homework Lifestyles 1245 3rd	\$14,438	\$14,438
10	Marriott Hotel 900 Brunswick	\$300,000	\$300,000
11	Dr. Silver Ophthalmology 1360 5th	\$400	\$400
	TOTAL DOWNTOWN REVITALIZATION BYLAW 8370, 2011 (EARLY BENEFIT)	\$476,679	\$492,928

Revitalization Tax Exemptions

Multi-Family Housing Incentives

The City of Prince George offers an incentive program for multi-family housing located in key growth areas that incorporates adaptable housing standards into 50% of the units.

The program offers tax exemptions and reductions in development cost charges for market and non-market housing projects that include three or more attached units (single-family dwellings and duplexes are not eligible).

The program's goals:

- Creating a wider variety of housing options to serve all of our residents
- · Developing housing that is more accessible for seniors and people who use mobility devices
- Creating walkable neighbourhoods by developing multi-family housing in areas that are served by transit and close to amenities
- Reducing barriers to non-profit housing providers developing affordable housing projects

CIVIC ADDRESS	LEGAL DESCRIPTION	EXEMPTION
105-1444 20TH AVE	SL 1 District Lot 343 Plan EPS4459	1,473.98
106-1444 20TH AVE	SL 2 District Lot 343 Plan EPS4459	1,623.68
103-1444 20TH AVE	SL 3 District Lot 343 Plan EPS4459	1,255.19
104-1444 20TH AVE	SL 4 District Lot 343 Plan EPS4459	1,255.19
101-1444 20TH AVE	SL 5 District Lot 343 Plan EPS4459	1,335.80
102-1444 20TH AVE	SL 6 District Lot 343 Plan EPS4459	1,341.55

CIVIC ADDRESS	LEGAL DESCRIPTION	EXEMPTION
100-1444 20TH AVE	SL 7 District Lot 343 Plan EPS4459	1,307.01
108-1444 20TH AVE	SL 8 District Lot 343 Plan EPS4459	1,802.17
107-1444 20TH AVE	SL 9 District Lot 343 Plan EPS4459	1,796.41
110-1444 20TH AVE	SL 10 District Lot 343 Plan EPS4459	1,813.69
109-1444 20TH AVE	SL 11 District Lot 343 Plan EPS4459	1,813.69
112-1444 20TH AVE	SL 12 District Lot 343 Plan EPS4459	1,813.69
111-1444 20TH AVE	SL 13 District Lot 343 Plan EPS4459	1,813.69
114-1444 20TH AVE	SL 14 District Lot 343 Plan EPS4459	1,796.41
113-1444 20TH AVE	SL 15 District Lot 343 Plan EPS4459	1,802.17
115-1444 20TH AVE	SL 16 District Lot 343 Plan EPS4459	1,796.41
116-1444 20TH AVE	SL 17 District Lot 343 Plan EPS4459	1,848.23
118-1444 20TH AVE	SL 18 District Lot 343 Plan EPS4459	1,191.85
117-1444 20TH AVE	SL 19 District Lot 343 Plan EPS4459	1,180.34
120-1444 20TH AVE	SL 20 District Lot 343 Plan EPS4459	1,888.54
119-1444 20TH AVE	SL 21 District Lot 343 Plan EPS4459	1,796.41
122-1444 20TH AVE	SL 22 District Lot 343 Plan EPS4459	1,796.41
121-1444 20TH AVE	SL 23 District Lot 343 Plan EPS4459	1,813.69
123-1444 20TH AVE	SL 24 District Lot 343 Plan EPS4459	1,888.54
124-1444 20TH AVE	SL 25 District Lot 343 Plan EPS4459	1,813.69
126-1444 20TH AVE	SL 26 District Lot 343 Plan EPS4459	1,191.85
125-1444 20TH AVE	SL 27 District Lot 343 Plan EPS4459	1,784.90
127-1444 20TH AVE	SL 28 District Lot 343 Plan EPS4459	1,894.30
221-1444 20TH AVE	SL 29 District Lot 343 Plan EPS4459	742.75
220-1444 20TH AVE	SL 30 District Lot 343 Plan EPS4459	719.72
219-1444 20TH AVE	SL 31 District Lot 343 Plan EPS4459	719.72
218-1444 20TH AVE	SL 32 District Lot 343 Plan EPS4459	742.75
216-1444 20TH AVE	SL 33 District Lot 343 Plan EPS4459	800.33
217-1444 20TH AVE	SL 34 District Lot 343 Plan EPS4459	794.57
214-1444 20TH AVE	SL 35 District Lot 343 Plan EPS4459	794.57
215-1444 20TH AVE	SL 36 District Lot 343 Plan EPS4459	788.81
212-1444 20TH AVE	SL 37 District Lot 343 Plan EPS4459	788.81
213-1444 20TH AVE	SL 38 District Lot 343 Plan EPS4459	794.57
210-1444 20TH AVE	SL 39 District Lot 343 Plan EPS4459	794.57
211-1444 20TH AVE	SL 40 District Lot 343 Plan EPS4459	794.57
208-1444 20TH AVE	SL 41 District Lot 343 Plan EPS4459	794.57
209-1444 20TH AVE	SL 42 District Lot 343 Plan EPS4459	800.33



CIVIC ADDRESS	LEGAL DESCRIPTION	EXEMPTION
206-1444 20TH AVE	SL 43 District Lot 343 Plan EPS4459	794.57
207-1444 20TH AVE	SL 44 District Lot 343 Plan EPS4459	788.81
204-1444 20TH AVE	SL 45 District Lot 343 Plan EPS4459	806.08
205-1444 20TH AVE	SL 46 District Lot 343 Plan EPS4459	736.99
203-1444 20TH AVE	SL 47 District Lot 343 Plan EPS4459	736.99
202-1444 20TH AVE	SL 48 District Lot 343 Plan EPS4459	736.99
201-1444 20TH AVE	SL 49 District Lot 343 Plan EPS4459	1,140.03
200-1444 20TH AVE	SL 50 District Lot 343 Plan EPS4459	1,134.27
222-1444 20TH AVE	SL 51 District Lot 343 Plan EPS4459	1,191.85
223-1444 20TH AVE	SL 52 District Lot 343 Plan EPS4459	1,796.41
224-1444 20TH AVE	SL 53 District Lot 343 Plan EPS4459	1,779.14
225-1444 20TH AVE	SL 54 District Lot 343 Plan EPS4459	1,779.14
226-1444 20TH AVE	SL 55 District Lot 343 Plan EPS4459	1,779.14
227-1444 20TH AVE	SL 56 District Lot 343 Plan EPS4459	1,779.14
228-1444 20TH AVE	SL 57 District Lot 343 Plan EPS4459	1,779.14
229-1444 20TH AVE	SL 58 District Lot 343 Plan EPS4459	1,813.69
230-1444 20TH AVE	SL 59 District Lot 343 Plan EPS4459	1,652.47
231-1444 20TH AVE	SL 60 District Lot 343 Plan EPS4459	1,779.14
232-1444 20TH AVE	SL 61 District Lot 343 Plan EPS4459	1,813.69
233-1444 20TH AVE	SL 62 District Lot 343 Plan EPS4459	1,796.41
234-1444 20TH AVE	SL 63 District Lot 343 Plan EPS4459	1,802.17
235-1444 20TH AVE	SL 64 District Lot 343 Plan EPS4459	1,779.14
236-1444 20TH AVE	SL 65 District Lot 343 Plan EPS4459	1,848.23
238-1444 20TH AVE	SL 66 District Lot 343 Plan EPS4459	1,243.67
237-1444 20TH AVE	SL 67 District Lot 343 Plan EPS4459	1,174.58
240-1444 20TH AVE	SL 68 District Lot 343 Plan EPS4459	1,894.30
239-1444 20TH AVE	SL 69 District Lot 343 Plan EPS4459	1,773.38
242-1444 20TH AVE	SL 70 District Lot 343 Plan EPS4459	1,796.41
241-1444 20TH AVE	SL 71 District Lot 343 Plan EPS4459	1,894.30
243-1444 20TH AVE	SL 72 District Lot 343 Plan EPS4459	1,819.45
244-1444 20TH AVE	SL 73 District Lot 343 Plan EPS4459	1,813.69
246-1444 20TH AVE	SL 74 District Lot 343 Plan EPS4459	1,191.85
245-1444 20TH AVE	SL 75 District Lot 343 Plan EPS4459	1,790.66
247-1444 20TH AVE	SL 76 District Lot 343 Plan EPS4459	1,819.45
321-1444 20TH AVE	SL 77 District Lot 343 Plan EPS4459	742.75
320-1444 20TH AVE	SL 78 District Lot 343 Plan EPS4459	719.72

CIVIC ADDRESS	LEGAL DESCRIPTION	EXEMPTION
319-1444 20TH AVE	SL 79 District Lot 343 Plan EPS4459	713.96
318-1444 20TH AVE	SL 80 District Lot 343 Plan EPS4459	742.75
316-1444 20TH AVE	SL 81 District Lot 343 Plan EPS4459	788.81
317-1444 20TH AVE	SL 82 District Lot 343 Plan EPS4459	794.57
314-1444 20TH AVE	SL 83 District Lot 343 Plan EPS4459	788.81
315-1444 20TH AVE	SL 84 District Lot 343 Plan EPS4459	788.81
312-1444 20TH AVE	SL 85 District Lot 343 Plan EPS4459	788.81
313-1444 20TH AVE	SL 86 District Lot 343 Plan EPS4459	794.57
310-1444 20TH AVE	SL 87 District Lot 343 Plan EPS4459	794.57
311-1444 20TH AVE	SL 88 District Lot 343 Plan EPS4459	794.57
308-1444 20TH AVE	SL 89 District Lot 343 Plan EPS4459	800.33
309-1444 20TH AVE	SL 90 District Lot 343 Plan EPS4459	800.33
306-1444 20TH AVE	SL 91 District Lot 343 Plan EPS4459	794.57
307-1444 20TH AVE	SL 92 District Lot 343 Plan EPS4459	788.81
304-1444 20TH AVE	SL 93 District Lot 343 Plan EPS4459	800.33
305-1444 20TH AVE	SL 94 District Lot 343 Plan EPS4459	731.23
303-1444 20TH AVE	SL 95 District Lot 343 Plan EPS4459	736.99
302-1444 20TH AVE	SL 96 District Lot 343 Plan EPS4459	736.99
301-1444 20TH AVE	SL 97 District Lot 343 Plan EPS4459	1,140.03
300-1444 20TH AVE	SL 98 District Lot 343 Plan EPS4459	1,134.27
322-1444 20TH AVE	SL 99 District Lot 343 Plan EPS4459	1,191.85
324-1444 20TH AVE	SL 100 District Lot 343 Plan EPS4459	1,796.41
323-1444 20TH AVE	SL 101 District Lot 343 Plan EPS4459	1,796.41
326-1444 20TH AVE	SL 102 District Lot 343 Plan EPS4459	1,773.38
325-1444 20TH AVE	SL 103 District Lot 343 Plan EPS4459	1,733.08
328-1444 20TH AVE	SL 104 District Lot 343 Plan EPS4459	1,802.17
327-1444 20TH AVE	SL 105 District Lot 343 Plan EPS4459	1,802.17
330-1444 20TH AVE	SL 106 District Lot 343 Plan EPS4459	1,819.45
329-1444 20TH AVE	SL 107 District Lot 343 Plan EPS4459	1,819.45
332-1444 20TH AVE	SL 108 District Lot 343 Plan EPS4459	1,819.45
331-1444 20TH AVE	SL 109 District Lot 343 Plan EPS4459	1,813.69
334-1444 20TH AVE	SL 110 District Lot 343 Plan EPS4459	1,802.17
333-1444 20TH AVE	SL 111 District Lot 343 Plan EPS4459	1,796.41
335-1444 20TH AVE	SL 112 District Lot 343 Plan EPS4459	1,802.17
336-1444 20TH AVE	SL 113 District Lot 343 Plan EPS4459	1,842.48
338-1444 20TH AVE	SL 114 District Lot 343 Plan EPS4459	1,191.85

There is no obligation on the part of Council to grant these exemptions.



CIVIC ADDRESS	LEGAL DESCRIPTION	EXEMPTION
337-1444 20TH AVE	SL 115 District Lot 343 Plan EPS4459	1,180.34
340-1444 20TH AVE	SL 116 District Lot 343 Plan EPS4459	1,813.69
339-1444 20TH AVE	SL 117 District Lot 343 Plan EPS4459	1,796.41
342-1444 20TH AVE	SL 118 District Lot 343 Plan EPS4459	1,796.41
341-1444 20TH AVE	SL 119 District Lot 343 Plan EPS4459	1,819.45
343-1444 20TH AVE	SL 120 District Lot 343 Plan EPS4459	1,813.69
344-1444 20TH AVE	SL 121 District Lot 343 Plan EPS4459	1,819.45
346-1444 20TH AVE	SL 122 District Lot 343 Plan EPS4459	1,243.67
345-1444 20TH AVE	SL 123 District Lot 343 Plan EPS4459	1,819.45
347-1444 20TH AVE	SL 124 District Lot 343 Plan EPS4459	1,802.17
421-1444 20TH AVE	SL 125 District Lot 343 Plan EPS4459	725.48
420-1444 20TH AVE	SL 126 District Lot 343 Plan EPS4459	696.69
419-1444 20TH AVE	SL 127 District Lot 343 Plan EPS4459	696.69
418-1444 20TH AVE	SL 128 District Lot 343 Plan EPS4459	725.48
416-1444 20TH AVE	SL 129 District Lot 343 Plan EPS4459	765.78
417-1444 20TH AVE	SL 130 District Lot 343 Plan EPS4459	765.78
414-1444 20TH AVE	SL 131 District Lot 343 Plan EPS4459	777.29
415-1444 20TH AVE	SL 132 District Lot 343 Plan EPS4459	765.78
412-1444 20TH AVE	SL 133 District Lot 343 Plan EPS4459	765.78
413-1444 20TH AVE	SL 134 District Lot 343 Plan EPS4459	765.78
410-1444 20TH AVE	SL 135 District Lot 343 Plan EPS4459	765.78
411-1444 20TH AVE	SL 136 District Lot 343 Plan EPS4459	765.78
408-1444 20TH AVE	SL 137 District Lot 343 Plan EPS4459	777.29
409-1444 20TH AVE	SL 138 District Lot 343 Plan EPS4459	777.29
406-1444 20TH AVE	SL 139 District Lot 343 Plan EPS4459	777.29
407-1444 20TH AVE	SL 140 District Lot 343 Plan EPS4459	765.78
404-1444 20TH AVE	SL 141 District Lot 343 Plan EPS4459	806.08
405-1444 20TH AVE	SL 142 District Lot 343 Plan EPS4459	719.72
403-1444 20TH AVE	SL 143 District Lot 343 Plan EPS4459	725.48
402-1444 20TH AVE	SL 144 District Lot 343 Plan EPS4459	719.72
401-1444 20TH AVE	SL 145 District Lot 343 Plan EPS4459	1,122.76
400-1444 20TH AVE	SL 146 District Lot 343 Plan EPS4459	1,088.21
422-1444 20TH AVE	SL 147 District Lot 343 Plan EPS4459	1,191.85
424-1444 20TH AVE	SL 148 District Lot 343 Plan EPS4459	1,796.41
423-1444 20TH AVE	SL 149 District Lot 343 Plan EPS4459	1,796.41
426-1444 20TH AVE	SL 150 District Lot 343 Plan EPS4459	1,773.38

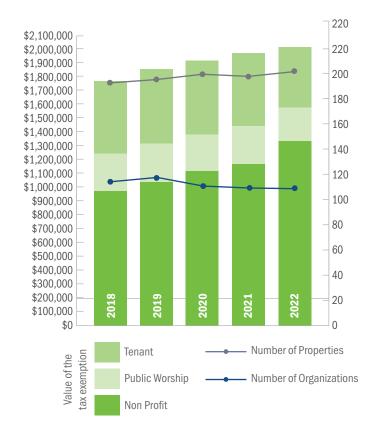
CIVIC ADDRESS	LEGAL DESCRIPTION	EXEMPTION
425-1444 20TH AVE	SL 151 District Lot 343 Plan EPS4459	1,779.14
428-1444 20TH AVE	SL 152 District Lot 343 Plan EPS4459	1,790.66
427-1444 20TH AVE	SL 153 District Lot 343 Plan EPS4459	1,790.66
430-1444 20TH AVE	SL 154 District Lot 343 Plan EPS4459	1,877.02
429-1444 20TH AVE	SL 155 District Lot 343 Plan EPS4459	1,796.41
432-1444 20TH AVE	SL 156 District Lot 343 Plan EPS4459	1,882.78
431-1444 20TH AVE	SL 157 District Lot 343 Plan EPS4459	1,796.41
434-1444 20TH AVE	SL 158 District Lot 343 Plan EPS4459	1,784.90
433-1444 20TH AVE	SL 159 District Lot 343 Plan EPS4459	1,784.90
435-1444 20TH AVE	SL 160 District Lot 343 Plan EPS4459	1,865.51
436-1444 20TH AVE	SL 161 District Lot 343 Plan EPS4459	1,848.23
438-1444 20TH AVE	SL 162 District Lot 343 Plan EPS4459	1,243.67
437-1444 20TH AVE	SL 163 District Lot 343 Plan EPS4459	1,180.34
440-1444 20TH AVE	SL 164 District Lot 343 Plan EPS4459	1,796.41
439-1444 20TH AVE	SL 165 District Lot 343 Plan EPS4459	1,796.41
442-1444 20TH AVE	SL 166 District Lot 343 Plan EPS4459	1,796.41
441-1444 20TH AVE	SL 167 District Lot 343 Plan EPS4459	1,802.17
443-1444 20TH AVE	SL 168 District Lot 343 Plan EPS4459	1,796.41
444-1444 20TH AVE	SL 169 District Lot 343 Plan EPS4459	1,796.41
446-1444 20TH AVE	SL 170 District Lot 343 Plan EPS4459	1,191.85
445-1444 20TH AVE	SL 171 District Lot 343 Plan EPS4459	1,802.17
447-1444 20TH AVE	SL 172 District Lot 343 Plan EPS4459	1,796.41
101-1694 7TH AVE	STLT 2 DL 343 PL EPS5428	2,614.01
102-1694 7TH AVE	STLT 1 DL 343 PL EPS5428	2,683.11
103-1694 7TH AVE	STLT 3 DL 343 PL EPS5428	2,493.10
201-1694 7TH AVE	STLT 5 DL 343 PL EPS5428	2,619.77
202-1694 7TH AVE	STLT 4 DL 343 PL EPS5428	2,694.62
203-1694 7TH AVE	STLT 6 DL 343 PL EPS5428	2,619.77
301-1694 7TH AVE	STLT 8 DL 343 PL EPS5428	2,619.77
302-1694 7TH AVE	STLT 7 DL 343 PL EPS5428	2,694.62
303-1694 7TH AVE	STLT 9 DL 343 PL EPS5428	2,619.77
1811 Spruce Street	LOT 1 DISTRICT LOT 343 PLAN EPP54485	3,391.31
	TOTAL EXEMPTION	259,144.36



Permissive Tax Exemptions

The City may provide permissive tax exemptions to non-profit organizations as a means of achieving its economic, social, and cultural objectives related to enhancing the community's quality of live and delivering services economically. There is no obligation on the part of Council to grant exemptions.

In 2021, the total value of tax exemptions granted by Council was \$1.98 million.



NON PROFIT	LEGAL DESCRIPTION	CIVIC ADDRESS	EXEMPTION AMOUNT
Aboriginal Housing Society	LOT 6 DISTRICT LOT 343 PLAN 18815	1919 17th Avenue	26,451.07
AiMHi - Prince George Association for Community Living	LOT 13 BLOCK 110 DISTRICT LOT 343 PLAN 1268	1686 -1680 Burden St	2,556.44
AiMHi - Prince George Association for Community Living	LOT 11 BLOCK K DISTRICT LOT 936 PLAN 10005	1873 Garden Dr	2,395.22
AiMHi - Prince George Association for Community Living	LOTS 3-4 BLOCK 81 DISTRICT LOT 937 PLAN 752	269 Kelly Street	2,009.45
AiMHi - Prince George Association for Community Living	LOT 56 DISTRICT LOT 938 PLAN 9107	2655 Hammond Ave	1,612.17
AiMHi - Prince George Association for Community Living	LOT 85 DISTRICT LOT 938 PLAN 9107	2720 Hammond Ave	1,877.02
AiMHi - Prince George Association for Community Living	LOT 19 DISTRICT LOT 937 PLAN 13198	167 Patterson St S	2,383.70
AiMHi - Prince George Association for Community Living	LOT 70 DISTRICT LOT 1427 PLAN 21638	127 Duncan Place	2,481.59
AiMHi - Prince George Association for Community Living	LOT 37 DISTRICT LOT 1427 PLAN 15089	501 Radcliffe Dr	2,752.20
AiMHi - Prince George Association for Community Living	LOT A DISTRICT LOT 2507 PLAN BCP35414	950 Kerry St	32,056.24
AiMHi - Prince George Association for Community Living	LOT 9 DISTRICT LOT 2507 PLAN 20258	1350 Genevieve Cres	2,107.33
AiMHi - Prince George Association for Community Living	LOT 66 DISTRICT LOT 2507 PLAN 20258	4249 Davie Ave	116.31

NON PROFIT	LEGAL DESCRIPTION	CIVIC ADDRESS	EXEMPTION AMOUNT
AiMHi - Prince George Association for Community Living	LOT 112 DISTRICT LOTS 2507 AND 2610 PLAN 20829	4212 Ness Ave	2,222.49
AiMHi - Prince George Association for Community Living	LOT 67 DISTRICT LOT 2507 PLAN 15185	1250 Parsnip Cres	2,216.73
AiMHi - Prince George Association for Community Living	LOT A DISTRICT LOT 2608 PLAN 19970	4404 1st Ave	1,531.56
AiMHi - Prince George Association for Community Living	LOT 35 DISTRICT LOT 2608 PLAN 20043	4440 1st Ave	1,537.32
AiMHi - Prince George Association for Community Living	LOT 36 DISTRICT LOT 2608 PLAN 20043	4444 1st Ave	1,531.56
AiMHi - Prince George Association for Community Living	LOT 11 DISTRICT LOT 482 PLAN 22883	341 Mullett Cres	2,113.09
AiMHi - Prince George Association for Community Living	LOT 7 DISTRICT LOT 482 PLAN 22902	4703 Freimuller Ave	2,706.14
AiMHi - Prince George Association for Community Living	LOT 73 DISTRICT LOT 2507 PLAN 22108	386 Green Place	2,769.47
AiMHi - Prince George Association for Community Living	LOT 136 DISTRICT LOT 2507 PLAN 20916	4358 Eaglenest Cres	2,590.98
AiMHi - Prince George Association for Community Living	LOT A DISTRICT LOT 2610 PLAN 22059	483 Brigade Dr	1,842.48
AiMHi - Prince George Association for Community Living	LOT B DISTRICT LOT 2610 PLAN 22059	475 Brigade Dr	1,813.69
AiMHi - Prince George Association for Community Living	LOT 25 DISTRICT LOT 2507 PLAN 21450	4255 Trapper Ave	2,493.10
AiMHi - Prince George Association for Community Living	LOT 1 DISTRICT LOT 8174 PLAN 27831	2690 Ospika Blvd	3,293.43
AiMHi - Prince George Association for Community Living	LOT 44 DISTRICT LOT 8172 PLAN 18944	2471 Lisgar Cres	2,648.56
AiMHi - Prince George Association for Community Living	LOT 68 DISTRICT LOT 8178 PLAN 20375	2896 Sycamore Cres	2,303.10
AiMHi - Prince George Association for Community Living	LOT 276 DISTRICT LOT 2611 PLAN 21607	4057 Campbell Ave	2,274.31
AiMHi - Prince George Association for Community Living	LOT 1 DISTRICT LOT 777 PLAN 18598	2440 Abbott Cres	1,612.17
AiMHi - Prince George Association for Community Living	LOT 15 DISTRICT LOT 913 PLAN 16511	128 Aitken Cres	1,957.63
AiMHi - Prince George Association for Community Living	PARCEL B (PL20543) BLOCK 6 DISTRICT LOT 933 PLAN 727	930-940 LaSalle Ave	3,950.39
AiMHi - Prince George Association for Community Living	LOT 44 DISTRICT LOT 754 PLAN 22374	7742 Lemoyne Pl	2,170.67
AiMHi - Prince George Association for Community Living	LOT 2 DISTRICT LOT 2003 PLAN PGP36193	6899 O'Grady Rd	3,621.62
AiMHi - Prince George Association for Community Living	LOT 50 DISTRICT LOT 2426 PLAN 20751	10057 Kelly Rd N	2,550.68
AiMHi - Prince George Association for Community Living	LOT 1 DISTRICT LOT 4041 PLAN 15791	3990 Northwood Pulpmill Rd	3,066.57
AiMHi - Prince George Association for Community Living	LOT 3 DISTRICT LOT 4047 PLAN 34879	3036 Seton Cres	2,648.56
AiMHi - Prince George Association for Community Living	LOT 31 DISTRICT LOT 4048 PLAN 20604	6839 Lilac Cres	2,314.61
AiMHi - Prince George Association for Community Living	LOT 207 DISTRICT LOT 2608 PLAN 22362	4333 Galinis Ave	2,988.27
AWAC-An Association Advocating for Women and Children	LOT 2 DISTRICT LOT 343 PLAN BCP1317	144 George St	23,635.54



NON PROFIT	LEGAL DESCRIPTION	CIVIC ADDRESS	EXEMPTION AMOUNT
Canadian Cancer Society	LOT 1 DISTRICT LOT 343 PLAN 18364	1100 Alward St	137,826.00
Canadian Mental Health Association	LOT 18-19 BLOCK 23 DISTRICT LOT 933 PLAN 727	2816 Norwood St	1,468.22
Canadian Mental Health Association	LOT 3 DISTRICT LOT 933 PLAN 24282	2652 Moss Ave	2,061.27
Carefree Society	LOT 9-11 BLOCK 26 DISTRICT LOT 933 PLAN 727	2832 Queensway	3,627.38
Carney Hill Neighbourhood Centre Society	PARCEL A (PN13508) BLOCK 6 DISTRICT LOT 932 PLAN 796	2105 Pine St	2,370.46
Carrier Sekani Family Services	LOT 1-5 BLOCK 148 DISTRICT LOT 343 PL AN 1268	987 4th Ave	17,546.72
Carrier Sekani Family Services	LOT 15 DISTRICT LOT 482 PLAN 22883	357 Mullet Cr	2,567.95
Carrier Sekani Family Services	LOT 26 DISTRICT LOT 753 PLAN 25686	2668 Hollandia Dr	2,752.20
Carrier Sekani Family Services	LOT 8-10 BLOCK 137 DISTRICT LOT 343 PLAN 1268	835 3rd Ave	11,860.95
Carrier Sekani Family Services	LOT 5 BLOCK K DISTRICT LOT 777 PLAN 5566	2025 Victoria St	5,537.51
Child Development Centre of Prince George and District Association	LOT A DISTRICT LOT 777 PLAN 21321	1687 Strathcona Ave	8,119.86
Child Development Centre of Prince George and District Association	LOT 1-2 BLOCK 12 DISTRICT LOT 777 PLAN 649	2315 Spruce Street	3,028.57
Child Development Centre of Prince George and District Association	LOT 4 DISTRICT LOT 777 PLAN 19518	1777 Strathcona Street	1,265.26
Emmaus Place Society	LOT 5 DISTRICT LOT 2003 PLAN 13729	6373 Hillcrest Place	2,280.07
Fraser Fort George Museum Society	LOT A DISTRICT LOT 343 PLAN PGP46330 & DISTRICT LOT 417	333 Becott Place	50,924.36
Hart Highlands Winter Club	LOT A DISTRICT LOT 4047 PLAN 16588, EXCEPT PLANS 17497, 26390 AND 26391	3740 Winslow Dr	4,416.19
Hart Highlands Winter Club	LOT B DISTRICT LOT 4047 PLAN 17956	6168 Crown Dr	1,243.67
Hart Pioneer Centre Association	LOT 1 DISTRICT LOT 4047 PLAN PGP42458	6986 Hart Highway	12,479.91
Immigrant and Multicultural Services Society of Prince George	LOT 16-19 BLOCK 21 DISTRICT LOT 343 PLAN 1268	1270 2nd Ave	18,669.48
Immigrant and Multicultural Services Society of Prince George	LOT 13-15 BLOCK 21 DISTRICT LOT 343 PLAN 1268	1240 2nd Ave	4,375.89
Intersect Youth & Family Services Society	LOT 19-20 & PARCEL A BLOCK 44 DISTRICT LOT 343 PLAN 1268	1294 - 1288 3rd Ave	19,216.47
Intersect Youth & Family Services Society	PARCEL A BLOCK 166 DISTRICT LOT 343 PLAN 1268	1077 5th Avenue	2,323.25
Le Cercle Des Canadiens Français de Prince George	LOT 1 DISTRICT LOT 343 PLAN 17963	1752 Fir St	3,034.33
Tano T'enneh General Partner Corporation	LOT 8-12 BLOCK 129 DISTRICT LOT 343 PLAN 1268	355 Vancouver	37,497.31
Nature Trust of British Columbia	DISTRICT LOT 2097 EXCEPT PLAN 27069 28358 PGP36539	North Nechako Rd	170.43
Nature Trust of British Columbia	LOT 1 DISTRICT LOT 2113 PLAN 34582	9927 Ferguson Lake Rd	260.54
Nature Trust of British Columbia	LOT 2 DISTRICT LOT 2421 PLAN 34582	9915 Ferguson Lake Rd	294.22
Northern John Howard Society of BC	LOT 23 BLOCK 21 DISTRICT LOT 343 PLAN 1268	150 - 154 Quebec St	8,219.18
Phoenix Transition Society	BLOCK 204 DISTRICT LOT 343 PLAN 1268 PARCEL C, (PG10105)	1780 11th Ave	1,548.83
Phoenix Transition Society	LOT 4 BLOCK 207 DISTRICT LOT 343 PLAN 1268	1775 11th Ave	1,669.74

NON PROFIT	LEGAL DESCRIPTION	CIVIC ADDRESS	EXEMPTION AMOUNT
Phoenix Transition Society	LOT 5-6 BLOCK 207 DISTRICT LOT 343 PLAN 1268	1765 11th Ave	2,153.39
Phoenix Transition Society	"LOT 11-12 BLOCK 3 DISTRICT LOT 937 PLAN 752	715 -709 Ewert St	3,264.64
Prince George & District Elizabeth Fry Society	PARCEL B (PB14013) OF BLOCK 93 DISTRICT LOT 343 PLAN 1268	1220 Lethbridge St	3,656.16
Prince George & District Elizabeth Fry Society	LOT 4-5 BLOCK 161 DISTRICT LOT 343 PLAN 1268	1575 5th ave	21,778.67
Prince George & District Elizabeth Fry Society	AIR SPACE PARCEL 1 DISTRICT LOT 343 CARIBOO DISTRICT AIR SPACE PLAN BCP45794.	1373 6th Ave	6,016.84
Prince George Activator Society	LOT 17-19 BLOCK 28 DISTRICT LOT 343 PL AN 1268	770 - 760 Second Ave	8,728.73
Prince George Alano Society	DISTRICT LOT 343 PLAN BCP19859 PARCEL A.	725 Alward St	1,887.96
Prince George Brain Injured Group	LOT 10-12 BLOCK 135 DISTRICT LOT 343 PLAN 1268	1046-1070 4th Ave	14,307.99
Prince George Christian Outreach Building Society	LOT 12 BLOCK 43 DISTRICT LOT 343 PLAN 1268	1164 3rd Ave	4,836.50
Prince George Golf & Curling Club	DISTRICT LOT 8173 PLAN BCP10189	2565 Recplace Dr	144,607.08
Prince George Golf & Curling Club	LOT B, DISTRICT LOTS 8173 AND 8180, PLAN EPP31314 EXCEPT PLAN EPP78234.	2601 Recplace Dr	287,987.96
Prince George Hospice Society	LOT 2 DISTRICT LOT 913 PLAN EPP50874	3089 Clapperton St	9,580.88
Prince George Hospice Society	LOT 1 DISTRICT LOT 913 PLAN PGP46312	1506 Ferry Ave	7,513.86
Prince George Italian Club	LOT 10 BLOCK 164 DISTRICT LOT 343 PLAN 1268	1209 5th Avenue	5,346.07
Prince George Knight's Society	LOT 130 DISTRICT LOT 754 PLAN 23862 EXCEPT PLAN 24257	7201 St Lawrence Ave	17,287.63
Prince George Masonic Temple Ltd	LOT 1-2 BLOCK 154 DISTRICT LOT 343 PLAN 1268	480 450 Vancouver St	5,074.01
Prince George Native Friendship Centre	STRATA LOT 1 DISTRICT LOT 343 PLAN EPS3168	140 Quebec Street Unit 101	1,507.95
Prince George Native Friendship Centre	LOT 4-5 BLOCK 23 DISTRICT LOT 343 PLAN 1268	171 George St	5,533.19
Prince George Native Friendship Centre	LOT 6 BLOCK 23 DISTRICT LOT 343 PLAN 1268	191 George St	1,908.69
Prince George Native Friendship Centre	LOT 1 DISTRICT LOT 343 PLAN BCP1317	138 George St	20,324.84
Prince George Native Friendship Centre	PARCEL A BLOCK 48 DISTRICT LOT 343 PLAN 1268	1600 3rd Ave	93,390.61
Prince George Native Friendship Centre	BLOCK 126 DISTRICT LOT 343 PLAN 1268 PARCEL F	1945 3rd Ave	2,130.36
Prince George Native Friendship Centre	LOT 5-6 BLOCK 29 DISTRICT LOT 937 PLAN 752	657 Douglas St	3,494.95
Prince George Native Friendship Centre	LOT 47 DISTRICT LOT 2608 PLAN 19520	122 - 110 Anderson St	2,078.54
Prince George Rod & Gun Club	BLOCK A DISTRICT LOT 1604	9444 Hartman Rd	5,233.79
Salvation Army Centre of Hope, The	LOT A DISTRICT LOT 936 PLAN 16524	3500 18th Ave	38,568.25
Seventh Day Adventist Church(BC Confernce)(School)	DISTRICT LOT 3050 PLAN 8332 PARCEL A, (F15212)	3310 Sutherland Rd	4,240.58
Sources Community Resources Society	PARCEL A (PK40262) BLOCK 162 DISTRICT LOT 343 PLAN 1268	575 Brunswick St	12,652.64
St John Council for BC Properties	LOT 18-20 BLOCK 36 DISTRICT LOT 343 PLAN 1268	470 3rd Ave	12,983.71
St John Society(BC&Yukon)	BLOCK 36 DISTRICT LOT 343 PLAN 1268 PARCEL A EXCEPT PLAN EPP78234	450 3rd Ave	6,514.89
St. Patrick's House Society	LOT 18 DISTRICT LOT 343 PLAN 18815	1735 Yew St	1,612.17



NON PROFIT	LEGAL DESCRIPTION	CIVIC ADDRESS	EXEMPTION AMOUNT
St. Vincent de Paul Society St. Francis of Assissi Conference	LOT 10-12 BLOCK 21 DISTRICT LOT 343 PLAN 1268	1224-1204 2nd Ave	14,250.42
St. Vincent de Paul Society St. Francis of Assissi Conference	LOT 6-7 BLOCK 129 DISTRICT LOT 343 PLAN 1268	1645-1647 3rd Ave	6,448.67
Timbers Community Church	LOT 6 BLOCK 130 DISTRICT LOT 343 PLAN 1268	1553-1557 3rd Ave	6,204.54
Yalenka Ukrainian Cultural Society	LOT B DISTRICT LOT 343 PLAN PGP35939	933 Patricia Blvd	3,266.08
		TOTAL FOR NON PROFIT	1,320,232.92

PUBLIC WORSHIP	LEGAL DESCRIPTION	CIVIC ADDRESS	EXEMPTION AMOUNT
BC Muslim Association	LOT 2 DISTRICT LOT 482 PLAN BCP24787	4668 5th Avenue	3,797.23
Church of Acts 29	LOT A DISTRICT LOT 2507 PLAN 17170	1011 Ospika Blvd S	1,191.85
Central Fellowship Baptist Church of Prince George	LOT A DISTRICT LOT 1426 PLAN 19306 EXCEPT PLAN 23321, & EXC PL BCP39433	2840 Clapperton St	1,168.82
Christian Reformed Church of Prince George	PARCEL A (B15357) OF BLOCK 328 DISTRICT LOT 343 PLAN 1268	1905 Willow St	7,057.84
Church of Jesus Christ of Latter Day Saints in Canada	LOT A DISTRICT LOT 2610 PLAN 16764	4180 5th Ave	8,938.90
College Heights Baptist Church	LOT A DISTRICT LOT 753 PLAN 23249	5401 Moriarty Cres	8,521.46
East Hart Congregation of Jehovah's Witnesses, Trustees For	LOT B DISTRICT LOT 4047 PLAN 17869	6720 Dagg Rd	1,466.50
Evangelical Free Church of Prince George	LOT 17 DISTRICT LOT 482 PLAN 22108	4590 5th Ave	1,582.23
Faith Alive Fellowship Inc	LOT 2 DISTRICT LOT 4040 PLAN 8831	3400 Hart Hwy	1,141.18
First Baptist Church	BLOCK 56 DISTRICT LOT 937 PLAN PGP48070 PARCEL 1	483 Gillett St	2,430.34
Fort George Baptist Church	LOT 6-10 BLOCK 162 DISTRICT LOT 936 PLAN 696	3035 15th Ave	8,101.15
Fort George Baptist Church	LOT 1-4 BLOCK A DISTRICT LOT 936 PLAN 10005	1600 Johnson St	10,142.26
St. Michael's and All Angels' Church	LOT 6 BLOCK 161 DISTRICT LOT 343 PLAN 1268	1553 5th Ave	1,925.97
St. Michael's and All Angels' Church	LOTS 9 TO 12, BLOCK 161 DISTRICT LOT 343 PLAN 1268, PARCEL A	1505 5th Ave	7,957.20
Gateway Christian Ministries	LOT B DISTRICT LOT 343 PLAN 22292	2055 20th Ave	8,559.46
Grace Anglican Church-Fraser Basin Property Soc	LOT 1 DISTRICT LOT 2611 PLAN 32510	2640 Goheen St	2,284.10
Greek Orthodox Church(Hellenic Community)	LOT 101 DISTRICT LOT 2507 PLAN 20916	511 Tabor Blvd S	1,260.95
Guru Nanak Darbar Sikh Society	LOT A DISTRICT LOT 905 PLAN 30226 SEE INLAND NATURAL GAS R/W PLAN 28726	4292 Davis Rd	1,294.34
Guru Nanak Darbar Sikh Society	DISTRICT LOT 905 PLAN BCP25530 PARCEL 1.	4298 Davis Rd	2,563.63
Gurugobind Singh Temple Association	LOT A DISTRICT LOT 937 PLAN EPP15400	443 Kelly St S	2,418.25
Hart Pentecostal Church	LOT 43 DISTRICT LOT 4047 PLAN 11088, EXCEPT PLAN 29887.	6912 Hart Hwy	1,797.85
Hartland Baptist Church, Inc	PARCEL 1 DISTRICT LOT 4047 PLAN BCP8052	6599 Driftwood Rd	1,427.92
Heritage Free Presbyterian Church	LOT 9 DISTRICT LOT 4047 PLAN 17497 EXCEPT PLAN 18389, & EXC PL 19548	4020 Balsum Rd	2,163.76

PUBLIC WORSHIP	LEGAL DESCRIPTION	CIVIC ADDRESS	EXEMPTION AMOUNT
Kelly Road Gospel Chapel	LOT 6 DISTRICT LOT 4047 PLAN 11058	7046 Kelly Rd S	1,081.88
Kingdom Hall of Jehovah's Witnesses, Trustees of Spruceland Congregation	LOT 2 DISTRICT LOT 2507 PLAN EPP84493	4336 15th Ave	1,164.79
Lakewood Alliance	LOT 1 DISTRICT LOT 2610 PLAN 16227	4001 5th Ave	1,687.02
Our Saviour's Lutheran Church	LOT A DISTRICT LOT 8171 PLAN 32714 & DL 8174	3590 Dufferin Ave	1,283.98
Overcoming Faith Centre Inc	LOT 1 DISTRICT LOT 2003 PLAN PGP37292	4520 Wheeler Rd	4,343.07
Prince George City Church	LOT 1 BLOCK 59 DISTRICT LOT 343 PLAN BCP3891	439 Cassiar St	2,029.60
Prince George Gospel Chapel	LOT 11-12 BLOCK 239 DISTRICT LOT 343 PLAN 1268	1590 Queensway	707.05
Prince George Mission	LOT B DISTRICT LOT 2507 PLAN PGP46838	4110 15th Ave	2,199.46
Prince George Pentecostal Church	LOT 44 DISTRICT LOT 2610 PLAN 16510	497 Ospika Blvd S	1,551.71
Roman Catholic Episcopal Pr Rupert - Immaculate Conception Church/School	LOT 1 DISTRICT LOT 1605 PLAN PGP36549 EXCEPT PLAN PGP43062, & DL 2003	3285 Cathedral Ave	1,403.16
Roman Catholic Episcopal Pr Rupert - Sacred Heart	LOT 1 DISTRICT LOT 343 PLAN BCP1869	887 785 Patricia Blvd	377.13
Roman Catholic Episcopal Pr Rupert - Christ our Saviour	LOT 48 DISTRICT LOT 4048 PLAN 20605 EXCEPT PLAN 23818	4514 Austin Rd West	1,566.68
Roman Catholic Episcopal Pr Rupert - Diocesan Centre	PARCEL 1 DISTRICT LOT 2003 PLAN 29709	6500 Southridge Ave	115,131.85
Roman Catholic Episcopal Pr Rupert - Sacred Heart	LOT 1-6 BLOCK 233 DISTRICT LOT 343 PLAN 1268	1453 1387 Hemlock St	4,404.67
Roman Catholic Episcopal Pr Rupert - St Mary's	LOT 1 DISTRICT LOT 1429 PLAN 19663	1088 Gillett St	5,988.05
Salvation Army Community Church, The	LOT 22 DISTRICT LOT 2507 PLAN 16227 & DL 2610	777 Ospika Blvd	3,965.64
Seventh-Day Adventist Church-BC Corporation of the	LOT 1 DISTRICT LOT 2507 PLAN 22703	4388 15th Ave	1,860.90
St. George's Ukrainian Catholic Church	LOT 78 DISTRICT LOTS 8171 AND 8172 PLAN 18944 EXCEPT PLAN EPP66819.	2414 Vanier Dr	903.97
St. Giles Presbyterian Church, Trustees of the Congregation of	LOT 1 DISTRICT LOT 343 PLAN 14198	1500 Edmonton St	2,268.55
St. Michael's Ukrainian Greek Orthodox Church, Trustees of	LOT 1 DISTRICT LOT 8182 PLAN 23648	2793 Range Rd	902.81
The Bible Missionary Church, Trustees of the Congregation of	PARCEL A (115262M) DISTRICT LOT 7645 PLAN 8285 EXCEPT PLAN 29483	1990 Houghtaling Rd	731.23
The Well - A Gathering Place(Fellowship)	LOT 1 DISTRICT LOT 2507 PLAN EPP84493	4350 15th Avenue	1,435.40
Trinity United Church, Trustees of the Congregation of	LOT 11-16 BLOCK 153 DISTRICT LOT 343 PLAN 1268	1448 5th Ave	3,644.65
Trinity United Church, Trustees of the Congregation of	LOT 1 DISTRICT LOT 937 PLAN 16091	3555 5th Ave	2,101.58
Trinity United Church, Trustees of the Congregation of	LOT A DISTRICT LOT 937 CARIBOO DISTRICT PLAN EPP102447	614 Zelkaws Ave	2,958.04
Westside Family Fellowship Society	LOT 1 DISTRICT LOT 1599 PLAN 31597 EX STAT R/W PLAN 32425	3791 Highway 16 W	392.68
Westwood Mennonite Brethern Church	DISTRICT LOT 8174 PLAN BCP31092 PARCEL 1	2658 Ospika Blvd S	4,704.07
Zion Lutheran Church of Prince George	LOT 1 DISTRICT LOT 1427 PLAN 21753	180 Tabor Blvd	308.61
		TOTAL FOR PUBLIC WORSHIP	260,291.42



TENANT	LEGAL DESCRIPTION	CIVIC ADDRESS	EXEMPTION AMOUNT
6 &4 Slo-Pitch League Society	LOT A DISTRICT LOT 4051 PLAN BCP20972 L	2757 3303 North Nechako Rd	19,271.17
Blackburn Community Association	LOT 1 DISTRICT LOT 1543 PLAN 19672	2451 Blackburn Rd S	2,251.28
Blackburn Community Association	LOT 1 DISTRICT LOT 1543 PLAN 19672	2455 Blackburn Rd S	1,286.86
Caledonia Nordic Ski Club	BLOCK C & D DISTRICT LOT 4340 L	8141 Otway Rd	12,851.28
Caledonia Nordic Ski Club	LOT A, DISTRICT LOT 4202	Otway	18,125.37
Central BC Railroad Preservation & Museum Society	LOT 26 DISTRICT LOT 1511 PLAN 25047	850 River Rd	16,547.75
Dusty Trail Riders Club	THE SOUTH WEST 1/4 OF DISTRICT LOT 1594, EXCEPT PLANS 19036, 20849, 20957, 26318, AND BCP1167	10597 Blackwater Road	2,121.73
Elder Citizens Recreation Association	LOT A DISTRICT LOT 343 PLAN EPP42717	1692 10th Ave	21,683.66
Emergency Measures Program-Search and Rescue Corp	LOT A DISTRICT LOT 4040 PLAN 14962.	4057 Hart Highway	5,405.08
Fraternal Order of Eagles	DISTRICT LOT 4047 PLAN BCP17734 PARCEL 1	6742 Dagg Rd	3,696.47
Hart Community Centre Society	LOT A DISTRICT LOT 4048 PLAN 28335	4900 West Austin Rd	22,253.68
Kinsmen Club of Prince George	LOT A DISTRICT LOT 2610 PLAN 30007	777 Kinsmen PI	15,229.23
Nechako Karate Club Advisory	LOT 1-6 BLOCK 26 DISTRICT LOT 933 PLAN 727	1175 Village Ave	6,549.43
Prince George & District Community Arts Council (Studio 2880)	LOT 2 DISTRICT LOT 1429 CARIBOO DISTRICT PLAN EPP72370	2880 2820 15th Ave	11,040.47
Prince George & District Senior Citizens Activity Centre Society	LOT 7-10 BLOCK 153 DISTRICT LOT 343 PLAN 1268	425 Brunswick St	11,040.47
Prince George Amateur Radio Club	PARCEL Y DISTRICT LOTL 777 PLAN 649, LOT 2 DISTRICT LPOT 777 PLAN 10024	2424 Hwy 97	244.70
Prince George Auto Racing Association	BLOCK C DISTRICT LOT 2155	3645 Highway 16 East	2,971.00
Prince George Baseball Assoc-Senior Div	LOT 2 DISTRICT LOTS 777 AND 1430 PLAN 17961	2445 Del Laverdure Way	36,576.06
Prince George Gymnastics Society- Exhibition Park	DISTRICT LOT 2508 PLAN 33840 PARCEL 1, PT OF PCL 1	4175 18th Avenue	5,867.14
Prince George Horse Society-Exhibition Park Barns	PARCEL 1 DISTRICT LOTS 2508 AND 2611 PLAN 33840, BLOCK C DISTRICT LOT 2508	4199 18th Ave	14,477.84
Prince George Lawn Bowling Club		377 Watrous Street	2,044.00
Prince George Lawn Bowling Club		388 Wainwright Street	1,036.39
Prince George Senior Women's Fastball Association	LOT 1 DISTRICT LOT 1429 PLAN 21372	2825 12th Ave	1,760.43
Prince George Minor Girls Softball	LOT 2 DISTRICT LOTS 777 AND 1430 PLAN 17961	2308 Del Laverdure Way	3,441.69
Prince George Minor Girls Softball	LOT 1 DISTRICT LOT 1429 PLAN 21372 - PG MINOR GIRLS SOFTBALL - FREEMAN PARK	2825 12th Ave	1,222.08
Prince George Minor Girls Softball	LOT 1 DISTRICT LOT 1429 PLAN 21372	2825 12th Ave	1,285.42
Prince George Tennis Club-Recreation Place Park	LOT A DISTRICT LOTS 8173 AND 8180 PLAN EPP31314	2589 Recplace Dr	21,997.45
Prince George Women's Soccer Association	LOT 3 BLOCK 2 DISTRICT LOT 2508 PLAN 837	4222 18th Ave	5,278.41
Prince George Youth Baseball Association	LOT 2 DISTRICT LOTS 777 AND 1430 PLAN 17961 EXCEPT PLANS 19756, 21708, 22207 AND PGP43681	2214 Del Laverdure Way	6,558.07
Prince George Youth Baseball Association	LOT A DISTRICT LOT 4047 PLAN 17956 EXCEPT PLAN 23955.	4055 Balsum Rd	1,669.75

TENANT	LEGAL DESCRIPTION	CIVIC ADDRESS	EXEMPTION AMOUNT
Prince George Youth Baseball Association	PARCEL Z, DISTRICT LOT 417, PLAN 1409 EXCEPT PLANS 12977 AND 32450	755 20th Avenue	1,183.79
Prince George Youth Baseball Association	LOT 520 DISTRICT LOT 936 PLAN 15185	3655 Rainbow Dr	1,334.36
Prince George Youth Baseball Association	LOT A DISTRICT LOT 4048 PLAN 26729	4855 Heather Rd	6,664.59
Prince George Youth Soccer Association	LOT 1 DISTRICT LOT 2508 PLAN 17575	4111 15th Ave	22,406.25
REAPS - Fort George Park	DISTRICT LOT 343 PLAN 1268 PARCEL X (PL17962), EXCEPT PLAN 17963	1950 Gorse St	1,368.90
REAPS - Fort George Park (Composting area)	LOT 1 DISTRICT LOT 343 PLAN 32450 EXCEPT PLAN PGP46330.	750 20th Avenue	597.94
Royal Canadian Legion Connaught Gymnasium Youth Centre	LOT 1 DISTRICT LOT 343 PLAN 31887	1491 17th Ave	20,768.17
Spruce Capital Karting Association	BLOCK D DISTRICT LOT 2155	Highway 16 E	1,330.04
Spruce City Mens Fastball	LOT 2 DISTRICT LOTS 777 AND 1430 PLAN 17961	2210 Massey Dr	6,460.19
Spruce City Minor Boys Softball	LOT 2 DISTRICT LOTS 777 AND 1430 PLAN 17961	2428 Del Laverdure Way	8,416.38
Spruce City Wildlife Association	PARCEL A (U41172) BLOCK 1 DISTRICT LOT 1511 PLAN 1391	1384 River Road	4,102.39
Super Trak BMX Society	LOT 2 DISTRICT LOTS 777 AND 1430 PLAN 17961	2323 Del Laverdure Way	5,285.61
Two Rivers Gallery(Prince George Regional Art Gallery Association)	LOT 2 DISTRICT LOT 343 PLAN EPP34406	725 Canada Games Way	77,844.70
YMCA	LOT A DISTRICT LOT 1430 PLAN 21708 R/W PL 21720 21783.	2020 Massey Dr	54,868.42
		TOTAL FOR TENANT	488,416.08
		TOTAL	2,068,940.42





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