

CITY OF PRINCE GEORGE

BYLAW NO. 7487

A Bylaw to enact the 2003 to 2007 Operating and Capital Financial Plans for the City of Prince George.

WHEREAS, pursuant to section 327 of the *Local Government Act*, 5 - year Operating and Capital Financial Plans must be adopted by bylaw.

NOW THEREFORE, the Council of the City of Prince George, in open meeting assembled, **ENACTS AS FOLLOWS:**

1. Schedules 1, 2 and 3 which are attached hereto, and made part of, this Bylaw, are hereby adopted as the 5 - year Operating and Capital Plans for the City of Prince George for the years 2003 to 2007 inclusive.
2. This Bylaw may be cited for all purposes as "5 - year Operating and Capital Financial Plans Bylaw No. 7487, 2003".


READ A FIRST TIME THIS THE 28th DAY OF April, 2003.

READ A SECOND TIME THIS THE 28th DAY OF April, 2003.


READ A THIRD TIME THIS THE 28th DAY OF April, 2003.

All three readings passed by a *UNANIMOUS* decision of Members of City Council present and eligible to vote.

ADOPTED THIS THE 12th DAY OF May, 2003, BY A *UNANIMOUS* DECISION OF ALL MEMBERS OF CITY COUNCIL PRESENT AND ELIGIBLE TO VOTE.



MAYOR



CLERK

General Operating Fund
Financial Plans 2003 to 2007
(by function)

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
Revenues					
Real Property Taxation	(\$50,443,130)	(\$52,697,490)	(\$53,937,934)	(\$55,243,185)	(\$57,142,395)
Special Assessments	(659,341)	(\$769,099)	(\$766,335)	(\$772,760)	(\$771,657)
Utility Taxation	(785,731)	(\$795,461)	(\$803,415)	(\$811,450)	(\$819,564)
Grants In Lieu of Taxes	(3,227,417)	(\$3,220,377)	(\$3,252,581)	(\$3,285,106)	(\$3,317,958)
Sale Of Services	(10,108,535)	(\$10,531,785)	(\$10,637,103)	(\$10,743,474)	(\$10,850,909)
Other Revenues	(5,331,689)	(\$5,301,680)	(\$5,348,147)	(\$5,395,078)	(\$5,418,300)
Unconditional Government Transfers	(1,626,331)	(\$1,690,141)	(\$1,690,141)	(\$1,690,141)	(\$1,690,141)
Conditional Government Transfers	(65,000)	(\$102,427)	(\$103,451)	(\$104,486)	(\$105,531)
Transfers from Reserve Funds, Accounts & Surplus					
Reserve Funds and Accounts	(6,398,137)	(\$6,810,852)	(\$7,845,852)	(\$7,990,852)	(\$8,298,852)
Accumulated Surplus	(332,365)	(128)	(124)	(179)	(100)
Subtotal Transfers	(6,730,502)	(6,810,980)	(7,845,976)	(7,991,031)	(8,298,952)
Total Revenues Before Other Gov't Collections	<u>(78,977,676)</u>	<u>(81,919,440)</u>	<u>(84,385,083)</u>	<u>(86,036,711)</u>	<u>(88,415,407)</u>
Collections For Other Governments	(34,917,660)	(35,340,897)	(35,694,306)	(36,051,249)	(36,411,761)
Total Revenues Including Other Gov't Collections	<u>(\$113,895,336)</u>	<u>(\$117,260,337)</u>	<u>(\$120,079,389)</u>	<u>(\$122,087,960)</u>	<u>(\$124,827,168)</u>
Expenditures					
General Government Services	\$8,632,876	\$9,183,704	\$9,183,704	\$9,183,704	\$9,183,704
Protective Services	25,014,120	\$25,610,294	\$25,972,937	\$26,469,565	\$26,734,261
Engineering and Public Works Administration	1,434,073	\$1,592,460	\$1,592,460	\$1,592,460	\$1,592,460
Road Transport	7,844,485	\$8,076,336	\$8,076,336	\$8,076,336	\$8,076,336
Public Transit	2,207,759	\$2,178,169	\$2,178,169	\$2,178,169	\$2,178,169
Environment Health	2,066,224	\$2,352,101	\$2,352,101	\$2,352,101	\$2,352,101
Public Health	206,356	\$197,613	\$197,613	\$197,613	\$197,613
Environmental Development	1,934,859	\$1,933,634	\$1,933,634	\$1,933,634	\$1,933,634
Recreation/Cultural Services	13,482,028	\$14,142,271	\$14,142,271	\$14,142,271	\$14,142,271
Debt Charges	5,463,897	\$7,038,031	\$9,165,031	\$10,536,031	\$12,782,031
Transfer to Reserve Funds & Accounts					
Reserve Funds and Accounts	8,292,433	\$7,545,327	\$7,545,327	\$7,545,327	\$7,545,327
Internal Debt	2,398,566	\$2,069,500	\$2,045,500	\$1,829,500	\$1,697,500
Subtotal transfers	10,690,999	9,614,827	9,590,827	9,374,827	9,242,827
Total Expenditures Before Other Gov't Payments	<u>78,977,676</u>	<u>81,919,440</u>	<u>84,385,083</u>	<u>86,036,711</u>	<u>88,415,407</u>
Taxes Collected For/Paid To Other Gov'ts	34,917,660	35,340,897	35,694,306	36,051,249	36,411,761
Total Expenditures After Other Gov't Payments	<u>\$113,895,336</u>	<u>\$117,260,337</u>	<u>\$120,079,389</u>	<u>\$122,087,960</u>	<u>\$124,827,168</u>



CITY OF
PRINCE GEORGE

GENERAL OPERATING FUND
Detailed Plan 2003

REVENUES

REAL PROPERTY TAXATION

REAL PROPERTY TAXATION	(\$50,443,130)
SPECIAL ASSESSMENTS	(659,341)
UTILITY TAXATION	(785,731)

TOTAL REAL PROPERTY TAXATION (\$51,888,202)

GRANTS IN LIEU OF TAXES

FEDERAL GRANTS IN LIEU OF TAXES	(\$255,263)
PROV. GOVT. GRANTS IN LIEU OF TAXES	(496,926)
PROV. AGENCY GRANTS IN LIEU OF TAXES	(2,475,228)

TOTAL GRANTS IN LIEU OF TAXES (\$3,227,417)

SALE OF SERVICES

GENERAL GOVT. SERVICES	(\$190,291)
PROTECTIVE SERVICES	(805,500)
TRANSPORTATION SERVICES	(1,572,257)
ENVIRONMENTAL HEALTH SERVICES	(2,330,251)
PUBLIC HEALTH/WELFARE	(216,300)
ENVIRONMENTAL DEVELOPMENT	(102,300)
RECREATION AND CULTURAL SERVICES	
RECREATION REVENUES	(86,700)
LIVESTOCK/EXHIBITION GROUNDS REVENUE	(19,964)
CIVIC CENTRE REVENUE	(1,008,500)
FOUR SEASONS POOL REVENUE	(1,377,850)
ARENA REVENUES	(2,181,022)
MASSEY PLACE STADIUM REVENUE	(8,850)
TOTAL RECREATION AND CULTURAL SERVICES	(4,682,886)
TOTAL PARKS & PLAYGROUNDS	(185,250)

OTHER SERVICES

HVAC MAINTENANCE SERVICES	(1,000)
TELEPHONE LINE REVENUES	(22,500)

OTHER SERVICES (23,500)

TOTAL SALE OF SERVICES (\$10,108,535)

OTHER REVENUES - OWN SOURCES

LICENCES/PERMITS

BUSINESS LICENSES/PERMITS	(\$711,000)
BUILDING/PLUMBING PERMITS	(400,000)
OTHER PERMITS	(167,907)

TOTAL LICENCES/PERMITS (1,278,907)

FINES

PARKING FINES	(215,000)
OTHER FINES	(5,000)

TOTAL FINES (220,000)

RENTS

(755,700)

CONCESSIONS AND FRANCHISES (1,109,074)

RETURNS ON INVESTMENTS (335,000)

PENALTIES/INTEREST ON TAXES (665,000)

MISCELLANEOUS REVENUES (968,008)

TOTAL OTHER REVENUES - OWN SOURCES (\$5,331,689)

UNCONDITIONAL GOVERNMENT TRANSFERS (\$1,626,331)

CONDITIONAL GOVERNMENT TRANSFERS (\$65,000)

OTHER TRANSFERS

TRANSFERS FROM OWN RESERVES & SURPLUS (\$6,435,252)

COLLECTIONS FOR OTHER GOVERNMENTS (34,917,660)

TOTAL OTHER TRANSFERS (\$41,352,912)

TOTAL REVENUES (\$113,600,086)

GENERAL OPERATING FUND
Detailed Plan 2003

EXPENDITURES

GENERAL GOVERNMENT SERVICES

LEGISLATIVE	\$408,357
ADMINISTRATIVE	
ADMINISTRATIVE SERVICES	1,988,494
FINANCIAL SERVICES	3,393,808
HUMAN RESOURCES	570,525
CIVIC BUILDINGS	330,905
TOTAL ADMINISTRATIVE	<u>6,283,732</u>
OTHER GENERAL GOVERNMENT SERVICES	1,940,787
<u>TOTAL GENERAL GOVERNMENT SERVICES</u>	<u>\$8,632,876</u>

PROTECTIVE SERVICES

POLICE PROTECTION	\$14,235,055
LAW ENFORCEMENT	543,864
FIRE PROTECTION	
SUPPRESSION AND HEADQUARTERS	9,094,391
SUPPORT SERVICES	518,078
FIRE HALLS	<u>142,926</u>
TOTAL FIRE PROTECTION	<u>9,755,395</u>
EMERGENCY MEASURES	13,685
OTHER PROTECTIVE SERVICES	
BUILDING AND PLUMBING INSPECTION	0
ANIMAL CONTROL	371,154
PEST AND WEED CONTROL	<u>94,967</u>
TOTAL OTHER PROTECTIVE SERVICES	<u>466,121</u>

TOTAL PROTECTIVE SERVICES

\$25,014,120

ENGINEERING AND PUBLIC WORKS ADMIN.

ENGINEERING	\$595,218
PUBLIC WORKS HEADQUARTERS	
PUBLIC WORKS BUILDINGS	357,848
TECHNICAL SERVICES	209,530
OTHER PUBLIC WORKS HEADQUARTERS	<u>271,477</u>
TOTAL PUBLIC WORKS HEADQUARTERS	<u>838,855</u>
<u>TOTAL ENGINEERING AND PUBLIC WORKS ADMIN.</u>	<u>\$1,434,073</u>

ROAD TRANSPORT

ADMINISTRATION	\$272,375
SNOW CONTROL	
SNOW PLOWING AND REMOVAL	2,754,918
SANDING	801,378
OTHER SNOW CONTROL	221,483
SIDEWALK SNOW PLOWING AND SANDING	<u>155,880</u>
TOTAL SNOW CONTROL	<u>3,933,659</u>
ROADS AND STREETS MAINTENANCE	
ROADS MAINTENANCE - OTHER	114,537
MAINTENANCE - ASPHALT STREETS AND LANES	756,959
MAINTENANCE - NON ASPHALT ROADS	196,405
MAINTENANCE - NON ASPHALT LANES	24,148
STREET CLEANING	736,880
SIDEWALK MAINTENANCE	72,272
CURB AND GUTTER MAINTENANCE	68,349
DRAINAGE DITCHES AND CULVERTS	210,745
BOULEVARD AND WALKWAY MAINTENANCE	309,011
DUST CONTROL	<u>119,090</u>
TOTAL ROADS AND STREETS MAINTENANCE	<u>2,608,396</u>

GENERAL OPERATING FUND

Detailed Plan 2003

EXPENDITURES continued

ROAD TRANSPORT continued

STREET LIGHTING	\$759,575
TRAFFIC SERVICES	
STREET SIGNS MAINTENANCE	219,358
TRAFFIC SIGNALS	152,787
OTHER TRAFFIC SERVICES	243,356
TOTAL TRAFFIC SERVICES	615,501
PARKING	369,786
STORM DRAINAGE	
CATCH BASIN OPERATION AND MAINTENANCE	299,278
STORM SEWER MAINS OPERATION/MAINTENANCE	173,871
CANALS	11,467
STORM SEWER PUMP HOUSES OPER'N/MAINTENANCE	10,475
TOTAL STORM DRAINAGE	495,091
EQUIPMENT FLEET	(1,209,898)
<u>TOTAL ROAD TRANSPORT</u>	<u>\$7,844,485</u>
<u>TOTAL PUBLIC TRANSIT</u>	<u>\$2,207,759</u>
<u>ENVIRONMENTAL HEALTH</u>	
GARBAGE AND WASTE DISPOSAL	
OTHER GARBAGE AND WASTE DISPOSAL	\$435,964
YEARLY CLEANUP CAMPAIGN	137,861
GARBAGE AND WASTE DISPOSAL	573,825
GARBAGE COLLECTION	1,492,399
<u>TOTAL ENVIRONMENTAL HEALTH</u>	<u>\$2,066,224</u>
<u>PUBLIC HEALTH</u>	
CEMETERY	\$206,356
<u>TOTAL PUBLIC HEALTH</u>	<u>\$206,356</u>
<u>ENVIRONMENTAL DEVELOPMENT</u>	
PLANNING AND ZONING	\$1,920,589
COMMUNITY DEVELOPMENT	14,270
<u>TOTAL ENVIRONMENTAL DEVELOPMENT</u>	<u>\$1,934,859</u>
<u>RECREATION/CULTURAL SERVICES</u>	
RECREATION FACILITIES	
CIVIC CENTRES	\$1,508,935
ARENAS	3,252,180
AQUATIC CENTRES	3,209,505
EXHIBITION GROUNDS	82,156
MASSEY PLACE STADIUM	500
FACILITIES MANAGEMENT	308,556
TOTAL RECREATION FACILITIES	8,361,832
CULTURAL FACILITIES	2,849,106
PARKS AND PLAYGROUNDS	
PARKS AND PLAYGROUNDS - OTHER	548,153
PARKS GREENHOUSES AND FLORAL DISPLAYS	37,037
PARKS SERVICE YARD	30,973
PARKS MAINTENANCE	830,548
TOTAL PARKS AND PLAYGROUNDS	1,446,711
OTHER RECREATION/CULTURAL	
OTHER RECREATION SERVICES	808,257
FOREST FOR THE WORLD	16,122
OTHER RECREATION/CULTURAL	824,379
<u>TOTAL RECREATION/CULTURAL SERVICES</u>	<u>\$13,482,028</u>
<u>FISCAL SERVICES</u>	
DEBT CHARGES	\$5,463,897
INTERNAL TRANSFERS	
TRANSFERS TO RESERVES	1,091,949
TRANSFERS TO OTHER FUNDS	7,200,484
INTERNAL DEBT	2,398,566
TOTAL INTERNAL TRANSFERS	10,690,999
TAXES COLLECTED FOR/PAID TO OTHER GOVT'S	34,917,660
<u>TOTAL FISCAL SERVICES</u>	<u>\$51,072,556</u>

TOTAL EXPENDITURES

\$113,895,336

Sewer Operating Fund
Financial Plans 2003 to 2007
(by function)

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
<u>Revenues</u>					
Sale Of Service	(\$5,570,989)	(\$5,570,989)	(\$5,592,130)	(\$5,592,130)	(\$5,592,130)
Other Revenues	(241,881)	(288,765)	(288,765)	(288,765)	(288,765)
Transfers From Other Gov'ts	(335,497)	(29,366)	(4,251)	0	(50,000)
Transfers From Reserves & Surplus	<u>(502,924)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenue	<u>(\$6,651,291)</u>	<u>(\$5,889,120)</u>	<u>(\$5,885,146)</u>	<u>(\$5,880,895)</u>	<u>(\$5,930,895)</u>
<u>Expenditures</u>					
Administration	\$1,094,326	\$1,253,046	\$1,159,605	\$1,159,605	\$1,159,605
Sewage Collection	1,011,783	909,388	909,388	909,388	909,388
Sewage Lift Stations	672,857	650,426	650,426	650,426	650,426
Sewage Treatment	1,131,042	1,088,847	1,088,847	1,088,847	1,088,847
Debt Charges	2,711,283	1,921,000	1,571,000	1,488,000	1,672,000
Contribution to Other Funds	<u>30,000</u>	<u>66,413</u>	<u>505,880</u>	<u>584,629</u>	<u>450,629</u>
Total Expenditures	<u>\$6,651,291</u>	<u>\$5,889,120</u>	<u>\$5,885,146</u>	<u>\$5,880,895</u>	<u>\$5,930,895</u>

Water Operating Fund
Financial Plans 2002 to 2006
(by function)

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
<u>Revenues</u>					
Sale Of Service	(\$5,802,736)	(\$5,967,921)	(\$6,206,638)	(\$6,361,804)	(\$6,489,040)
Other Revenues	(86,964)	(129,900)	(129,900)	(129,900)	(129,900)
Transfers From Other Gov'ts	0	0	0	0	0
Transfers From Reserves & Surplus	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenue	<u>(\$5,889,700)</u>	<u>(\$6,097,821)</u>	<u>(\$6,336,538)</u>	<u>(\$6,491,704)</u>	<u>(\$6,618,940)</u>
<u>Expenditures</u>					
Administration	\$1,263,003	\$1,379,000	\$1,379,000	\$1,379,000	\$1,379,000
Purification & Treatment	32,057	31,168	31,168	31,168	31,168
Transmission & Distribution	1,419,796	1,429,439	1,429,439	1,429,439	1,429,439
Pumping	1,340,188	1,352,758	1,352,758	1,352,758	1,352,758
Debt Charges	1,419,092	1,341,000	1,639,000	1,700,000	1,687,000
Contribution to Other Funds	<u>415,564</u>	<u>564,456</u>	<u>505,173</u>	<u>599,339</u>	<u>739,575</u>
Total Expenditures	<u>\$5,889,700</u>	<u>\$6,097,821</u>	<u>\$6,336,538</u>	<u>\$6,491,704</u>	<u>\$6,618,940</u>

SEWER OPERATING FUND

Detailed Plan 2003

EXPENDITURES

SEWAGE COLLECTION & DISPOSAL

ADMINISTRATION \$1,094,326

SEWAGE COLLECTION

SEWER MAINS MAINTENANCE 598,779

SEWER CONNECTIONS MAINTENANCE 413,004

TOTAL SEWAGE COLLECTION 1,011,783

SEWAGE LIFT STATIONS 672,857

SEWAGE TREATMENT

WASTEWATER TREATMENT CENTRE 1,067,962

SHELLEY SLUDGE LAGOON 8,679

B C R TREATMENT PLANT 22,348

DANSON TREATMENT PLANT 5,491

WESTERN ACRES TREATMENT PLANT 4,226

BLACKBURN TREATMENT PLANT 22,336

TOTAL SEWAGE TREATMENT 1,131,042

TOTAL SEWAGE COLLECTION & DISPOSAL \$3,910,008

DEBT CHARGES \$2,711,283

TRANSFERS TO OWN FUNDS \$30,000

TOTAL EXPENDITURES \$6,651,291

REVENUES

SALE OF SERVICE (\$5,570,989)

OTHER REVENUES (241,881)

TRANSFERS FROM OTHER GOVERNMENT'S (335,497)

OTHER TRANSFERS (502,924)

TOTAL REVENUES (\$6,651,291)

WATER OPERATING FUND

EXPENDITURES

WATER SUPPLY

ADMINISTRATION \$1,109,734

PURIFICATION & TREATMENT 32,057

TRANSMISSION & DISTRIBUTION

RESERVOIRS 9,343

CONNECTION MAINTENANCE 743,251

LINE MAINTENANCE 399,717

HYDRANT MAINTENANCE 267,485

TOTAL TRANSMISSION & DISTRIBUTION 1,419,796

PUMPING 1,340,188

BILLING AND COLLECTION 153,269

TOTAL WATER SUPPLY \$4,055,044

DEBT CHARGES \$1,419,092

CONTRIBUTION TO CAPITAL \$0

CONTRIBUTION TO SURPLUS \$415,564

TOTAL EXPENDITURES \$5,889,700

REVENUES

SALE OF SERVICES (\$5,802,736)

OTHER REVENUES (86,964)

TRANSFERS FROM OTHER GOVERNMENT'S 0

OTHER TRANSFERS 0

REVENUES (\$5,889,700)



5 Year Capital Financial Plan

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Total</u>
	<u>(000's)</u>	<u>(000's)</u>	<u>(000's)</u>	<u>(000's)</u>	<u>(000's)</u>	<u>2003-7</u>
Administration	\$3,944	\$2,448	\$2,836	\$2,155	\$1,843	\$13,226
Development Services	\$11,615	\$8,699	\$8,480	\$18,452	\$23,766	\$71,012
Leisure Services	\$9,889	\$22,017	\$22,349	\$25,953	\$6,584	\$86,792
General Capital Fund	<u>\$25,448</u>	<u>\$33,164</u>	<u>\$33,665</u>	<u>\$46,560</u>	<u>\$32,193</u>	<u>\$171,030</u>
 Land Capital Fund	 <u>\$332</u>	 <u>\$110</u>	 <u>\$60</u>	 <u>\$60</u>	 <u>\$135</u>	 <u>\$697</u>
 Water Capital Fund	 <u>\$1,961</u>	 <u>\$11,363</u>	 <u>\$2,898</u>	 <u>\$200</u>	 <u>\$1,700</u>	 <u>\$18,122</u>
 Sewer Capital Fund	 <u>\$4,927</u>	 <u>\$636</u>	 <u>\$1,327</u>	 <u>\$3,211</u>	 <u>\$951</u>	 <u>\$11,052</u>
 Total Capital Expenditures	 <u>\$32,668</u>	 <u>\$45,273</u>	 <u>\$37,950</u>	 <u>\$50,031</u>	 <u>\$34,979</u>	 <u>\$200,901</u>

	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>Total</u>
	<u>(000's)</u>	<u>(000's)</u>	<u>(000's)</u>	<u>(000's)</u>	<u>(000's)</u>	<u>2003-7</u>
General Capital Fund						
Revenue	\$11	\$0	\$0	\$0	\$402	\$413
Grants	\$648	\$1,284	\$550	\$0	\$0	\$2,482
Gifts	\$359	\$3,010	\$6,905	\$11,135	\$360	\$21,769
Debentures	\$9,150	\$19,243	\$19,322	\$29,244	\$23,673	\$100,632
Reserves	\$9,654	\$8,535	\$6,888	\$6,181	\$7,758	\$39,016
Interest Earned	\$0	\$0	\$0	\$0	\$0	\$0
	<u>\$19,822</u>	<u>\$32,072</u>	<u>\$33,665</u>	<u>\$46,560</u>	<u>\$32,193</u>	<u>\$164,312</u>
 Land Capital Fund						
Reserves	<u>\$5,958</u>	<u>\$1,202</u>	<u>\$60</u>	<u>\$60</u>	<u>\$135</u>	<u>\$7,415</u>
 Water Capital Fund						
Grants	\$626	\$4,850	\$666	\$0	\$50	\$6,192
Gifts	\$10	\$0	\$0	\$0	\$0	\$10
Developers	\$0	\$208	\$0	\$0	\$0	\$208
Debentures	\$705	\$4,376	\$1,488	\$0	\$1,450	\$8,019
Reserves	\$620	\$1,929	\$744	\$200	\$200	\$3,693
Interest Earned	\$0	\$0	\$0	\$0	\$0	\$0
	<u>\$1,961</u>	<u>\$11,363</u>	<u>\$2,898</u>	<u>\$200</u>	<u>\$1,700</u>	<u>\$18,122</u>
 Sewer Capital Fund						
Debentures	\$3,044	\$0	\$0	\$2,200	\$0	\$5,244
Reserves	<u>\$1,883</u>	<u>\$636</u>	<u>\$1,327</u>	<u>\$1,011</u>	<u>\$951</u>	<u>\$5,808</u>
	<u>\$4,927</u>	<u>\$636</u>	<u>\$1,327</u>	<u>\$3,211</u>	<u>\$951</u>	<u>\$11,052</u>
 Total Capital Funding	 <u>\$32,668</u>	 <u>\$45,273</u>	 <u>\$37,950</u>	 <u>\$50,031</u>	 <u>\$34,979</u>	 <u>\$200,901</u>



CITY OF
PRINCE GEORGE

Capital Projects Summary (000's)

Schedule 3 to Bylaw No. 7487, 2003

GENERAL FUND

YEAR: 2003

<u>Project Name</u>	<u>Cost</u>	<u>Fund Name</u>	<u>Funding</u>
10TH AVENUE SIDEWALK REPLACEMENT	\$13	CAPITAL EXPENDITURE RESERVE	\$13 Y
15TH & OPSIKA INTERSECTION REHAB	\$50	DEBENTURE	\$50
15TH AVE EDMONTON-VICTORIA PAV REHA	\$230	DEBENTURE	\$230
15TH FRONTAGE REHAB./AHBAU-NATION	\$150	CAPITAL EXPENDITURE RESERVE	\$150
2002 SPRING DRAINAGE REPAIRS	\$30	CAPITAL EXPENDITURE RESERVE	\$30 Y
2ND AVE QUEENSWAY-OTTAWA PAVE REHAB	\$103	DEBENTURE DEBENTURE	\$68 \$35
3RD AVE STREETScape IMPROVEMENTS	\$2,943	CAPITAL EXPENDITURE RESERVE LOCAL IMPROVEMENT RESERVE CAPITAL EXPENDITURE RESERVE LOCAL IMPROVEMENT RESERVE	\$1,923 Y \$415 Y \$269 \$336
5TH AVE QUEENSWAY-OTTAWA PAVE REHAB	\$65	DEBENTURE	\$65
ADAM DR DRAINAGE RAVINE RESTORATION	\$50	STORM DRAINAGE RESERVE	\$50
ART GALLERY	\$2	CAPITAL EXPENDITURE RESERVE	\$2 Y
AUTOMATED SOLID WASTE COLLECTION	\$2,000	DEBENTURE	\$2,000
BRIDGE INSPECTION CONSULTANT	\$3	CAPITAL EXPENDITURE RESERVE	\$3 Y
BROCK & SELKIRK STORM DRAINAGE	\$390	STORM DRAINAGE RESERVE CAPITAL EXPENDITURE RESERVE	\$350 \$40 Y
CAMERON STREET BRIDGE 2 YEAR EXTENSION	\$12	CAPITAL EXPENDITURE RESERVE	\$12 Y
CARNEY ST - 2ND TO 8TH PAVE REHAB	\$414	DEBENTURE DEBENTURE	\$134 \$280
CEMETERY REDEVELOPMENT	\$209	CAPITAL EXPENDITURE RESERVE CAPITAL EXPENDITURE RESERVE	\$100 \$109 Y
CITY ENTRANCE SIGNAGE	\$22	ENDOWMENT FUND	\$22 Y
CITY WIDE TRAIL SYSTEM	\$197	CAPITAL EXPENDITURE RESERVE GIFTS	\$193 Y \$4 Y
CITY YARD - PHASE 2 OCCUPANCY	\$464	DEBENTURE	\$464
CITY YARD VEHICLE PREWASH	\$70	CAPITAL EXPENDITURE RESERVE	\$70 Y
CIVIC CENTRE-FULL SERVICE VENDING	\$10	GIFTS	\$10
COLISEUM ARENA GLASS & NETTING	\$63	CAPITAL EXPENDITURE RESERVE	\$63
COLISEUM ROOF REPLACEMENT	\$50	CAPITAL EXPENDITURE RESERVE	\$50
COLISEUM DEHUMIDIFIER	\$61	CAPITAL EXPENDITURE RESERVE	\$61 Y
COMMUNITY ENERGY SYSTEM FEAS STUDY	\$52	FEDERAL GRANT	\$52 Y



CITY OF
PRINCE GEORGE

Capital Projects Summary (000's)

Schedule 3 to Bylaw No. 7487, 2003

GENERAL FUND

YEAR: 2003

<u>Project Name</u>	<u>Cost</u>	<u>Fund Name</u>	<u>Funding</u>
COMPUTER HARDWARE & SOFTWARE	\$1,515	COMPUTER EQUIPMENT RESERVE	\$358
		OTHER DEBT	\$760
		COMPUTER EQUIPMENT RESERVE	\$78 Y
		OTHER DEBT	\$319 Y
CONFINED SPACE RESCUE	\$27	CAPITAL EXPENDITURE RESERVE	\$27
CONNAUGHT YOUTH CENTRE BOILER REPLC	\$15	CAPITAL EXPENDITURE RESERVE	\$15
COWART ROAD OVERLAY	\$29	CAPITAL EXPENDITURE RESERVE	\$29 Y
DOWNTOWN/CENTRAL SNOW DISPOSAL	\$2	DEBENTURE	\$2 Y
DPC - EQUIPMENT	\$61	OFF-STREET PARKING RESERVE	\$61
DPC - PROPERTY ACQUISITION	\$750	OFF-STREET PARKING RESERVE	\$750
DPC - REVITALIZATION	\$240	OFF-STREET PARKING RESERVE	\$240
DRAINAGE IMPROVEMENTS	\$80	STORM DRAINAGE RESERVE	\$80
EDMONTON STREET SIDEWALK	\$25	CAPITAL EXPENDITURE RESERVE	\$25 Y
ENERGY DISSIPATOR 18TH AVE OUTFALL	\$17	STORM DRAINAGE RESERVE	\$17
ENERGY PROJECTS - CAPITAL FUNDING	\$80	CAPITAL EXPENDITURE RESERVE	\$80
EQUINE AREA - LIVESTOCK FACILITIES	\$5	CAPITAL EXPENDITURE RESERVE	\$5 Y
EXHIBITION GROUNDS FACILITIES IMPR	\$670	PROVINCIAL GRANT	\$223
		CAPITAL EXPENDITURE RESERVE	\$224
		FEDERAL GRANT	\$223
FERRY WIDENING-WESTWOOD/RECRN PLACE	\$721	CAPITAL EXPENDITURE RESERVE	\$306
		CAPITAL EXPENDITURE RESERVE	\$292 Y
		LAND DEVELOPMENT RESERVE	\$123 Y
FOOTHILLS BLVD TRUNK WATERMAIN	\$99	LAND DEVELOPMENT RESERVE	\$99 Y
FOUR SEASONS SAND FILTERS DESIGN	\$21	CAPITAL EXPENDITURE RESERVE	\$21 Y
GIS PHOTO UPDATE	\$119	CAPITAL EXPENDITURE RESERVE	\$119 Y
HERITAGE NORTH	\$50	LAND DEVELOPMENT RESERVE	\$50
HOSPITAL EXPANSION ER ENTRANCEWAY	\$32	GIFTS	\$32 Y
HOSPITAL EXPANSION EDMONTON ACCESS	\$12	GIFTS	\$12 Y
HUDSON'S BAY SLOUGH/PEDEN WATERSHED	\$150	STORM DRAINAGE RESERVE	\$150
KIN 1 - REFEREE'S ROOM	\$15	CAPITAL EXPENDITURE RESERVE	\$15 Y
KIN CENTRE - INLINE SKATING FLOOR	\$65	CAPITAL EXPENDITURE RESERVE	\$65
KIN CENTRE AMMONIA ROOM UPGRADE	\$80	CAPITAL EXPENDITURE RESERVE	\$80



CITY OF
PRINCE GEORGE

Capital Projects Summary (000's)

Schedule 3 to Bylaw No. 7487, 2003

GENERAL FUND YEAR: 2003

<u>Project Name</u>	<u>Cost</u>	<u>Fund Name</u>	<u>Funding</u>
LIBRARY - REPLACE FIRE ALARM PANEL	\$35	CAPITAL EXPENDITURE RESERVE	\$35
LIBRARY MAIN BRANCH TECH SVS FLOORING	\$7	CAPITAL EXPENDITURE RESERVE	\$7 Y
MAIN FIREHALL ADMIN AREA CARPET	\$10	CAPITAL EXPENDITURE RESERVE	\$10 Y
MASSEY STADIUM REFURBISHMENT	\$35	CAPITAL EXPENDITURE RESERVE	\$35
MISCELLANEOUS COST - LAND	\$60	LAND DEVELOPMENT RESERVE	\$60
MOBILE EQUIPMENT REPLACEMENT PROGRA	\$1,946	OTHER DEBT OTHER DEBT	\$1,807 \$139 Y
MULTIPLEX OFFICE EXPANSION	\$8	CAPITAL EXPENDITURE RESERVE	\$8 Y
MULTIPLEX SPECTATOR SAFETY NETTING	\$85	CAPITAL EXPENDITURE RESERVE	\$85
MULTIPLEX-BRIDGE HOIST	\$21	GIFTS	\$21
MULTIPLEX-SUITES DESIGN-STANDING RO	\$5	CAPITAL EXPENDITURE RESERVE	\$5
NATION CRESCENT MICRO PAVING	\$30	CAPITAL EXPENDITURE RESERVE	\$30
NEIGHBOURHOOD PARK DEVELOPMENT	\$70	SOUTHWEST RECREATION RESERVE PARK/OPEN SPACE DCC RESERVE	\$35 Y \$35 Y
NEW LIGHTS - QUINN ST TRANSFER STN	\$10	CAPITAL EXPENDITURE RESERVE	\$10 Y
NEW YARD WASTE LUBRICANT OIL BURNER	\$20	CAPITAL EXPENDITURE RESERVE	\$20 Y
NORANDA ROAD PAVEMENT REHABILITATIO	\$77	DEBENTURE	\$77
NORTHWOOD PULPMILL ROAD PHASE 3 REH	\$750	DEBENTURE	\$750
O'GRADY ROAD BEAUTIFICATION	\$595	OTHER GRANT LAND DEVELOPMENT RESERVE	\$150 Y \$445 Y
OLD YARD - FUEL STATION REMOVAL	\$10	CAPITAL EXPENDITURE RESERVE	\$10 Y
OSPIKA - FERRY-DUFFERIN PAVE REHAB	\$310	DEBENTURE	\$310
OSPIKA - MASSEY-22ND PAVEMENT REHAB	\$160	DEBENTURE	\$160
PARK & PLAYGROUND REFURBISHMENT	\$208	CAPITAL EXPENDITURE RESERVE SOUTHWEST RECREATION RESERVE CAPITAL EXPENDITURE RESERVE SOUTHWEST RECREATION RESERVE	\$50 \$50 \$58 Y \$50 Y
PARKING CONTROL CAPITAL	\$40	CAPITAL EXPENDITURE RESERVE	\$40 Y
P.G. COMMUNITY FIBRE OPTIC NETWORK	\$320	ENDOWMENT FUND	\$320
P.G. LIBRARY COMPUTER UPGRADE	\$85	ENDOWMENT FUND	\$85 Y
PGRH STREET IMPROVEMENTS	\$17	GIFTS	\$17 Y



CITY OF
PRINCE GEORGE

Capital Projects Summary **(000's)**

Schedule 3 to Bylaw No. 7487, 2003

GENERAL FUND

YEAR: 2003

<u>Project Name</u>	<u>Cost</u>	<u>Fund Name</u>	<u>Funding</u>
PLAYHOUSE / HWY 16 & 97 LANDSCAPING	\$42	CAPITAL EXPENDITURE RESERVE	\$42 Y
RCMP - NEW FACILITY	\$2,200	DEBENTURE LAND DEVELOPMENT RESERVE	\$1,500 \$700
RCMP EMERGENCY GENSET RECONNECTION	\$18	CAPITAL EXPENDITURE RESERVE	\$18
RCMP FACILITY INTERIM IMPROVEMENTS	\$11	REVENUE	\$11 Y
RIVERFRONT PARKS	\$128	CAPITAL EXPENDITURE RESERVE	\$128 Y
RECREATION PLACE USER RELOCATION	\$4,481	LAND DEVELOPMENT RESERVE LAND DEVELOPMENT RESERVE	\$4,361 \$120 Y
SEDIMENT CONTROL PROJECTS	\$75	STORM DRAINAGE RESERVE	\$75
SHANE LAKE DAM	\$70	CAPITAL EXPENDITURE RESERVE	\$70 Y
SIDEWALK CONDITION SURVEY	\$60	CAPITAL EXPENDITURE RESERVE	\$60
ST KEVIN DRAINAGE IMPROVEMENTS	\$13	CAPITAL EXPENDITURE RESERVE	\$13 Y
STUDIO 2880 ROOF & FIRE EXIT REPAIR	\$45	CAPITAL EXPENDITURE RESERVE	\$45
UTILIDOR	\$450	CAPITAL EXPENDITURE RESERVE	\$450
VANWAY FIRE HALL - FLOORING	\$12	CAPITAL EXPENDITURE RESERVE	\$12 Y
WINNIPEG STR OVERPASS WESTBOUD LANE	\$378	CAPITAL EXPENDITURE RESERVE	\$378
WOMEN'S SOCCER FACILITY	\$350	GIFTS CAPITAL EXPENDITURE RESERVE	\$263 \$87
TOTAL	<u>\$25,780</u>		<u>\$25,780</u>

Capital Projects Summary (000's)

Schedule 3 to Bylaw No. 7487, 2003

SEWER FUND
YEAR: 2003

<u>Project Name</u>	<u>Cost</u>	<u>Fund Name</u>	<u>Funding</u>
BLACKBURN TREATMENT PLANT REPLACE.	\$2,685	DEBENTURE DEBENTURE	\$2,600 \$85 Y
CROSS CONNECTION REMEDIATION	\$93	SEWER FUTURE EXPENDITURE RESERVE SEWER FUTURE EXPENDITURE RESERVE	\$60 \$33 Y
DANSON PLANT UPGRADE	\$60	SEWER FUTURE EXPENDITURE RESERVE	\$60
GUAY ROAD WATER/SANITARY SEWER LIP	\$355	DEBENTURE SEWER FUTURE EXPENDITURE RESERVE	\$284 \$71
INFLOW/INFILTRATION BLACKBURN	\$88	SEWER FUTURE EXPENDITURE RESERVE	\$88 Y
NORTH NECHAKO TRUNK SANITARY SEWER	\$75	DEBENTURE	\$75 Y
PARK DRIVE LIFT STATION UPGRADE	\$41	SEWER FUTURE EXPENDITURE RESERVE	\$41 Y
PORTABLE HOIST SEWAGE LIFT STATION	\$16	SEWER FUTURE EXPENDITURE RESERVE	\$16 Y
PW108 BURDEN & EDMONTON ELECTRICAL	\$30	SEWER FUTURE EXPENDITURE RESERVE	\$30
PW109 LISGAR PUMP REPLACEMENTS	\$30	SEWER FUTURE EXPENDITURE RESERVE	\$30
PW109 SOLID STATE CONTROLS	\$35	SEWER FUTURE EXPENDITURE RESERVE	\$35 Y
PW112 KELLEY ST PUMP REPLACEMENTS	\$30	SEWER FUTURE EXPENDITURE RESERVE	\$30
PW117 AUTOMATED VALVE AND CONTROL	\$30	SEWER FUTURE EXPENDITURE RESERVE	\$30 Y
SEWER RELINING - BRUNSWICK STREET	\$58	SEWER FUTURE EXPENDITURE RESERVE	\$58
SEWER RELINING - VICTORIA STREET	\$30	SEWER FUTURE EXPENDITURE RESERVE	\$30
SEWER VIDEO CAMERA	\$37	SEWER FUTURE EXPENDITURE RESERVE	\$37 Y
WESTERN ACRES INFLOW/INFILTRATION	\$86	SEWER FUTURE EXPENDITURE RESERVE	\$86 Y
WESTERN ACRES LAGOON WIRE FENCING	\$3	SEWER FUTURE EXPENDITURE RESERVE	\$3 Y
WWTC - EFFLUENT DISCHARGE OUTFALL	\$650	SEWER FUTURE EXPENDITURE RESERVE	\$650
WWTC DIGESTER GAS PIPING REPLACE.	\$230	SEWER FUTURE EXPENDITURE RESERVE	\$230
WWTC EMERGENCY POWER - PW301	\$265	SEWER FUTURE EXPENDITURE RESERVE SEWER FUTURE EXPENDITURE RESERVE	\$255 \$10 Y
TOTAL	<u>\$4,927</u>		<u>\$4,927</u>

Capital Projects Summary (000's)

Schedule 3 to Bylaw No. 7487, 2003

WATER FUND
YEAR: 2003

<u>Project Name</u>	<u>Cost</u>	<u>Fund Name</u>	<u>Funding</u>
3RD AVENUE WATER SERVICES UPGRADE	\$30	WATER FUTURE EXPENDITURE RESERVE	\$30
CRANBROOK HILL PZ2 RESERVOIR	\$15	CORE - REGULATED RESERVE	\$15 Y
GUAY ROAD WATER/SANITARY SEWER LIP	\$160	DEBENTURE WATER FUTURE EXPENDITURE RESERVE	\$128 \$32
HART/NECHAKO WATER SUPPLY IMPROVE.	\$900	FEDERAL GRANT DEBENTURE PROVINCIAL GRANT DEBENTURE PROVINCIAL GRANT	\$200 \$200 \$200 \$150 Y \$150 Y
LEAK DETECTION EQUIPMENT	\$25	WATER FUTURE EXPENDITURE RESERVE	\$25
NEW HYDRANTS	\$15	WATER FUTURE EXPENDITURE RESERVE	\$15 Y
PIGGING LAUNCH POINT STUDY	\$25	WATER FUTURE EXPENDITURE RESERVE	\$25
PW601 FLUORIDE TANK CONTAINMENT	\$10	WATER FUTURE EXPENDITURE RESERVE	\$10 Y
PW601 CHLORINE GENERATION	\$126	WATER FUTURE EXPENDITURE RESERVE	\$126
PW602 DIESEL REBUILD	\$10	WATER FUTURE EXPENDITURE RESERVE	\$10
PW605 ADDITIONAL SOFT STARTERS	\$80	WATER FUTURE EXPENDITURE RESERVE	\$80 Y
PW619 EMERGENCY BACKUP POWER	\$25	WATER FUTURE EXPENDITURE RESERVE	\$25 Y
PW629 EMERGENCY BACKUP POWER	\$25	WATER FUTURE EXPENDITURE RESERVE	\$25 Y
PW632 FOOT VALVE	\$8	WATER FUTURE EXPENDITURE RESERVE	\$8
PW806 ROOF REPLACEMENT	\$27	WATER FUTURE EXPENDITURE RESERVE	\$27 Y
PW827 DANSON RESERVOIR REPLACEMENT	\$303	DEBENTURE PROVINCIAL GRANT	\$227 Y \$76 Y
PW828 MAJOR RESERVOIR REPAIRS	\$4	WATER FUTURE EXPENDITURE RESERVE	\$4 Y
UNIVERSAL METER ANALYSIS	\$10	GIFTS	\$10 Y
WATERMAIN LOOP UPPER/LOWER PATRICIA	\$30	WATER FUTURE EXPENDITURE RESERVE	\$30
WATERMAIN LOOPING - DAVIS & BAKER	\$15	WATER FUTURE EXPENDITURE RESERVE	\$15
WATERMAIN LOOPING SUMMERVILLE-MCLAR	\$100	WATER FUTURE EXPENDITURE RESERVE	\$100
WELL PROTECTION PLAN	\$18	WATER FUTURE EXPENDITURE RESERVE	\$18 Y
TOTAL	<u><u>\$1,961</u></u>		<u><u>\$1,961</u></u>



CITY OF
PRINCE GEORGE

Schedule 3 to Bylaw No. 7487, 2003

Internal Debt-General Fund
(000's)

<u>Debt Charges On:</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
Existing Debt Charges	\$1,775	\$1,762	\$1,761	\$1,595	\$1,513
New Debt Charges	<u>\$0</u>	<u>\$85</u>	<u>\$93</u>	<u>\$93</u>	<u>\$93</u>
	<u>\$1,775</u>	<u>\$1,847</u>	<u>\$1,854</u>	<u>\$1,688</u>	<u>\$1,606</u>
<u>Purpose:</u>					
Administration	\$472	\$497	\$497	\$493	\$493
Protective Services	\$64	\$64	\$64	\$64	\$64
Transportation System	\$53	\$53	\$49	\$49	\$49
Development Services	\$39	\$79	\$79	\$47	\$47
Leisure Services	<u>\$1,147</u>	<u>\$1,154</u>	<u>\$1,165</u>	<u>\$1,035</u>	<u>\$953</u>
	<u>\$1,775</u>	<u>\$1,847</u>	<u>\$1,854</u>	<u>\$1,688</u>	<u>\$1,606</u>
<u>Source:</u>					
Endowment Fund	<u>\$1,775</u>	<u>\$1,847</u>	<u>\$1,854</u>	<u>\$1,688</u>	<u>\$1,606</u>



CITY OF
PRINCE GEORGE

Schedule 3 to Bylaw No. 7487, 2003

External Debt-General Fund
(000's)

<u>Debt Charges On:</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
Existing Debt Charges	\$3,478	\$3,315	\$3,286	\$3,238	\$3,234
New Debt Charges (cumulative)	<u>\$0</u>	<u>\$362</u>	<u>\$920</u>	<u>\$3,814</u>	<u>\$6,718</u>
	\$3,478	\$3,677	\$4,206	\$7,052	\$9,952
Projected Grant Reduction	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Change in Net Debt Charges from 2003		<u>\$199</u>	<u>\$728</u>	<u>\$3,574</u>	<u>\$6,474</u>



CITY OF
PRINCE GEORGE

Schedule 3 to Bylaw No. 7487, 2003

External Debt-Sewer Fund
(000's)

<u>Debt Charges On:</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
Existing Debt Charges	\$2,702	\$1,694	\$1,344	\$1,261	\$1,254
New Debt Charges (cumulative)	<u>\$9</u>	<u>\$396</u>	<u>\$396</u>	<u>\$396</u>	<u>\$587</u>
	\$2,711	\$2,090	\$1,740	\$1,657	\$1,841
Projected Grant Reduction	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Change in Net Debt Charges from 2003		<u>(\$621)</u>	<u>(\$971)</u>	<u>(\$1,054)</u>	<u>(\$870)</u>



CITY OF
PRINCE GEORGE

Schedule 3 to Bylaw No. 7487, 2003

External Debt-Water Fund
(000's)

<u>Debt Charges On:</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
Existing Debt Charges	\$1,414	\$1,311	\$1,227	\$1,158	\$1,145
New Debt Charges (cumulative)	<u>\$0</u>	<u>\$110</u>	<u>\$492</u>	<u>\$622</u>	<u>\$622</u>
	\$1,414	\$1,421	\$1,719	\$1,780	\$1,767
Projected Grant Reduction	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Change in Net Debt Charges from 2003		<u>\$7</u>	<u>\$305</u>	<u>\$366</u>	<u>\$353</u>

<u>Reserve Fund Balances</u> (000's)					
<u>Reserve Funds</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
1) Capital Reserves-General	\$9,410	\$11,297	\$13,837	\$14,359	\$10,732
Capital Reserves-Sewer	\$3,245	\$3,020	\$2,088	\$1,309	\$1,592
Capital Reserves-Water	\$4,091	\$2,775	\$2,489	\$2,392	\$2,418
2) Development Cost Charges	\$5,839	\$5,914	\$5,820	\$6,504	\$6,761
Downtown Offstreet Parking	\$1,447	\$1,240	\$1,105	\$961	\$1,075
3) Equipment	\$2,501	\$2,828	\$3,067	\$2,501	\$1,155
Land Development	\$759	\$5,788	\$2,835	\$1,732	\$2,955
Local Improvement	\$889	\$1,081	\$1,278	\$1,472	\$1,659
Snow Control	\$953	\$977	\$1,002	\$1,027	\$1,053
4) Statutory & Regulated Reserves	<u>\$838</u>	<u>\$897</u>	<u>\$967</u>	<u>\$332</u>	<u>\$374</u>
	<u>\$29,972</u>	<u>\$35,817</u>	<u>\$34,488</u>	<u>\$32,589</u>	<u>\$29,774</u>
1) Endowment Fund					
Capital Expenditure Reserve					
2) Roads-DCC Reserve					
Open Space-DCC Reserve					
Core Storm Drainage-DCC					
Cranbrook Hill Storm Drainage-DCC					
Southwest Storm Drainage-DCC					
BCR Storm Drainage-DCC					
Nechako Storm Drainage-DCC					
Blackburn Storm Drainage-DCC					
Storm Drain DCC Reserve					
Park/Open Space DCC Reserve					
Water Core-DCC Reserve					
Sewer Core-DCC Reserve					
Sewer Nechako-DCC Reserve					
3) Mobile Equipment Reserve					
Computer Equipment Reserve					
4) Storm Drainage Reserve					
Southwest Sector Recreation Reserve					
Park Land Acquisition Reserve					
Tax Sale Reserve					