

CITY OF PRINCE GEORGE  
BYLAW NO. 8659

A bylaw to enact the 2015 to 2019 Operating and Capital Financial Plans for the City of Prince George.

**WHEREAS**, pursuant to section 165 of the *Community Charter*, a five year operating and capital financial plan must be adopted by bylaw for the years 2015 to 2019;

**NOW THEREFORE**, the Council of the City of Prince George, in open meeting assembled, **ENACTS AS FOLLOWS**:

1. Schedule 1, attached to and forming part of this bylaw, sets out the objectives and policies of the municipality with respect to funding sources, distribution of property value taxes and the use of permissive tax exemptions.
2. Schedules 2 and 3, attached to and forming part of this bylaw, set out the proposed expenditures, funding sources and the transfers to or between funds.
3. That the Mayor and Corporate Officer are hereby empowered to do all things necessary to give effect to this bylaw.
4. This bylaw may be cited for all purposes as "City of Prince George 5 - year Operating and Capital Financial Plans Bylaw No. 8659, 2015".

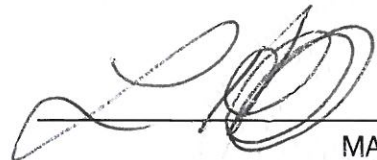
READ A FIRST TIME THIS THE      **27<sup>th</sup>**                      DAY OF      **APRIL**                      ,2015.

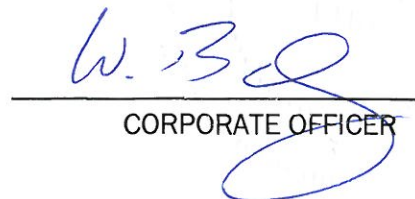
READ A SECOND TIME THIS THE      **27<sup>th</sup>**                      DAY OF      **APRIL**                      ,2015.

READ A THIRD TIME THIS THE      **27<sup>th</sup>**                      DAY OF      **APRIL**                      ,2015.

All three readings passed by a      **unanimous**      decision      of      Members      of      City  
Council present and eligible to vote.

ADOPTED THIS THE                      **11<sup>th</sup>**                      DAY OF      **MAY**                      ,2015,  
BY A      **UNANIMOUS**      DECISION OF ALL MEMBERS OF CITY COUNCIL PRESENT  
AND ELIGIBLE TO VOTE.

  
\_\_\_\_\_  
MAYOR

  
\_\_\_\_\_  
CORPORATE OFFICER



Objectives and Policies - Municipal Revenues and Expenditures

Revenue	Proportion of Total	Objective and Policy Statement
Property Value Taxes	43.31%	Maintain revenue from property value taxes (including grants in lieu) at 30-50 percent of overall revenues.
Parcel Taxes	0.61%	Set parcel tax revenue to recover specific servicing costs.
Fees	23.72%	Review fees and charges annually, ensure users pay for specific identifiable services.
Other Sources	13.68%	Review other sources of funds annually, seek grant revenues.
Proceeds from Borrowing	3.18%	Use debenture funding for infrastructure expansion and major asset maintenance.
Reserve Funding	15.49%	Allocate funding from reserves for capital programs and major asset maintenance.
	<u>100.00%</u>	

Property Value Taxes	Proportion of Total	Objective and Policy Statement
Residential	53.89%	The property tax structure is reviewed annually by the Standing Committee on Finance and Audit and a tax rate option is approved by Council.
Utility	1.19%	
Supportive Housing	0.00%	For 2015 the structure has been recommended to achieve the following objectives:
Major Industry	13.13%	- set representative home tax increase to be 2.5%
Light Industry	2.94%	- set utility rate to the maximum allowed under BC Reg 329/96
Business	28.79%	- obtain the remaining tax revenue required by equally increasing the other tax class rates.
Recreation/Non-Profit	0.05%	
Farm	0.01%	
	<u>100%</u>	

Permissive Tax Exemptions	Value	Objective and Policy Statement
Permissive Exemptions	\$ 1,358,315	- A permissive tax exemption is a means for Council to support organizations within the community which further Council's objectives of enhancing quality of life (economic, social, cultural) and delivering services economically.
Revitalization Exemptions	\$ 338,081	- Council may consider revitalization tax exemptions as a way of encouraging development to achieve a range of revitalization objectives such as environmental, economic or social. Revitalization tax exemption programs are enacted by Bylaw considered in conjunction with the goals and objectives of the financial plan.
		- The Downtown Revitalization Tax Exemption Bylaws were enacted in 2005/2011 to foster the revitalization of the central business district (C1) as the primary area in the City for business, cultural, and government activity.

**Consolidated Financial Plans**  
**Financial Plans 2015 to 2019**

	2015	2016	2017	2018	2019
<b>Revenues</b>					
Taxation and grants in lieu, net (1)	\$ (93,325,178)	\$ (93,445,607)	\$ (94,756,270)	\$ (95,920,583)	\$ (96,428,713)
Parcel and frontage tax	(1,324,309)	(1,324,309)	(1,324,309)	(1,324,309)	(1,324,309)
Sale of Services, user rates and rentals	(51,120,486)	(52,153,545)	(53,064,111)	(54,186,178)	(54,907,515)
Return on investments	(3,123,972)	(3,010,996)	(2,987,574)	(3,072,060)	(3,192,151)
DCC contributions	(856,584)	(324,400)	(22,000)	(584,000)	(22,000)
Contribution from other gov'ts & agencies	(8,804,934)	(8,742,017)	(8,742,017)	(8,888,684)	(8,888,684)
Other revenue	(16,702,019)	(16,753,111)	(17,211,154)	(17,668,120)	(18,096,197)
<b>Total revenues before other gov't collections</b>	<b>(175,257,482)</b>	<b>(175,753,985)</b>	<b>(178,107,435)</b>	<b>(181,643,934)</b>	<b>(182,859,569)</b>
Collections for other gov'ts & associations	(42,837,200)	(42,837,200)	(42,837,200)	(42,837,200)	(42,837,200)
<b>Total revenues including other gov't collections</b>	<b>\$ (218,094,682)</b>	<b>\$ (218,591,185)</b>	<b>\$ (220,944,635)</b>	<b>\$ (224,481,134)</b>	<b>\$ (225,696,769)</b>
<b>Expenditures</b>					
General government services	\$ 16,750,988	\$ 16,651,042	\$ 16,675,806	\$ 16,971,491	\$ 17,082,652
Protective services	41,042,003	41,971,161	42,944,126	43,942,549	44,967,460
Planning & environmental development	2,627,136	2,321,543	2,363,805	2,406,912	2,450,882
Road transportation	20,591,717	20,670,552	20,814,767	20,970,500	21,155,141
Public transit	4,793,287	4,793,373	4,793,462	4,793,552	4,793,644
Downtown district energy system	312,063	327,387	344,152	362,748	382,874
Sewer	5,077,863	4,971,121	5,066,368	5,163,406	5,262,379
Water	5,241,016	5,044,839	5,129,572	5,215,909	5,303,972
Environmental health	3,379,883	2,897,971	3,009,097	3,120,904	3,202,686
Public health	493,517	500,675	507,979	515,427	523,026
Recreation & cultural services	21,991,223	20,781,063	20,909,443	21,080,116	20,451,305
Other	325,826	332,600	339,578	339,578	339,578
Debt charges interest	7,239,732	7,265,014	6,979,184	6,771,517	6,684,294
Fiscal services miscellaneous	2,616,168	2,608,757	2,608,757	2,608,757	2,608,757
Amortization	16,110,000	16,110,000	16,110,000	16,110,000	16,110,000
<b>Total Expenditures before other gov't payments</b>	<b>148,592,421</b>	<b>147,247,098</b>	<b>148,596,096</b>	<b>150,373,366</b>	<b>151,318,650</b>
Collections for other gov'ts & associations	42,837,200	42,837,200	42,837,200	42,837,200	42,837,200
<b>Total expenditures after other gov't payments</b>	<b>\$ 191,429,621</b>	<b>\$ 190,084,298</b>	<b>\$ 191,433,296</b>	<b>\$ 193,210,566</b>	<b>\$ 194,155,850</b>
<b>Annual (Surplus)/Loss</b>	<b>\$ (26,665,061)</b>	<b>\$ (28,506,887)</b>	<b>\$ (29,511,339)</b>	<b>\$ (31,270,568)</b>	<b>\$ (31,540,919)</b>
Capital expenditures	43,985,872	34,338,350	33,935,481	32,559,230	25,567,379
Transfer - amortization	(16,110,000)	(16,110,000)	(16,110,000)	(16,110,000)	(16,110,000)
Proceeds from borrowing	(6,849,540)	(8,148,589)	(7,248,609)	(9,762,689)	(6,778,987)
Principal payment on debt	11,501,056	11,763,386	11,670,691	12,008,606	12,111,692
Transfers for capital - (Schedule 3)	(31,121,296)	(22,968,103)	(23,382,614)	(19,425,283)	(15,979,134)
Transfers between reserves - (Schedule 3)	-	-	-	-	-
Transfers for operating - (Schedule 3)	27,472,050	29,061,926	30,414,354	31,212,485	31,970,677
Transfer to/from deferred revenues	(2,372,311)	456,580	69,083	708,203	705,605
Transfer to/from surplus	159,230	113,337	162,953	80,016	53,687
<b>Financial Plan Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

(1) 2015 General Municipal Tax Levy is included at \$74,990,774, the snow levy at \$6,300,000, the road rehabilitation levy at \$4,981,742, the 2015 Canada Winter Games facilities levy at \$2,081,884, and general infrastructure reinvestment levy at \$1,534,842 for a combined total of \$89,889,242. 2015 general tax levy increase is 2.50% after taking into consideration \$1,000,000 in new construction assessable taxes.

**Consolidated Financial Plans**  
**Financial Plans 2015 to 2019**

	2015	2016	2017	2018	2019
<b>Transfers for capital</b>					
2015 Canada Winter Games facilities reserve	\$ (350,797)	\$ -	\$ -	\$ -	\$ -
Infrastructure reinvestment reserve	(2,063,440)	(1,606,000)	(1,326,000)	(624,000)	(277,000)
Capital expenditure reserve	(19,513,693)	(15,295,361)	(15,909,872)	(11,206,541)	(10,105,392)
Land development reserve	-	-	(230,000)	(1,938,000)	-
Computer reserve	(2,448,049)	(1,085,000)	(935,000)	(675,000)	(615,000)
Endowment reserve	-	-	-	-	-
Local area service reserve	-	-	-	-	-
Off-street parking reserve	(1,343,000)	-	-	-	-
Regulated reserves for future expenditures	(410,000)	-	-	-	-
Road rehabilitation reserve	(4,981,742)	(4,981,742)	(4,981,742)	(4,981,742)	(4,981,742)
Storm sewer reserve	(10,575)	-	-	-	-
Transfer from Operating	-	-	-	-	-
<b>Subtotal transfers for capital (reserves)</b>	<b>(31,121,296)</b>	<b>(22,968,103)</b>	<b>(23,382,614)</b>	<b>(19,425,283)</b>	<b>(15,979,134)</b>
<i>Deferred revenue</i>					
Community works reserve	(4,783,436)	(2,897,258)	(3,282,258)	(2,787,258)	(2,787,258)
<b>Total transfers for capital</b>	<b>\$ (35,904,732)</b>	<b>\$ (25,865,361)</b>	<b>\$ (26,664,872)</b>	<b>\$ (22,212,541)</b>	<b>\$ (18,766,392)</b>
<b>Transfers for operating</b>					
2015 Canada Winter Games facilities reserve	\$ 2,211,884	\$ -	\$ -	\$ -	\$ -
Infrastructure reinvestment reserve	1,002,028	1,534,842	1,534,842	1,534,842	1,534,842
Capital expenditure reserve	14,175,339	16,300,000	17,500,000	18,600,000	19,200,000
Capital expenditure reserve	1,890,000	2,390,000	2,610,000	2,610,000	2,610,000
Computer reserve	(245,272)	-	-	-	-
Endowment reserve	2,897,365	2,896,241	2,893,776	2,889,661	2,845,404
Local improvement reserve	-	-	-	-	-
Mobile equipment reserve	150,868	53,760	(109,233)	(68,021)	148,666
Mobile equipment reserve	67,117	355,145	614,964	474,091	553,268
Off-street parking reserve	(95,360)	-	-	-	-
Road rehabilitation reserve	4,981,742	4,981,742	4,981,742	4,981,742	4,981,742
Snow reserve	6,300,000	6,347,365	6,395,679	6,444,960	6,495,226
Snow reserve	(6,300,000)	(6,347,365)	(6,395,679)	(6,444,960)	(6,495,226)
Storm sewer reserve	(50,778)	-	-	-	-
Southwest sector reserve	-	-	-	-	-
Fortis BC reserve	5,001,399	4,885,208	4,769,017	4,652,826	4,536,635
Fortis BC reserve	(5,484,464)	(5,484,464)	(5,484,464)	(5,484,464)	(5,484,464)
Other	970,182	1,149,452	1,103,710	1,021,808	1,044,584
<b>Subtotal transfers for operating (reserves)</b>	<b>27,472,050</b>	<b>29,061,926</b>	<b>30,414,354</b>	<b>31,212,485</b>	<b>31,970,677</b>
<i>Deferred revenues</i>					
Deferred revenue	2,604,003	3,353,838	3,351,341	3,495,461	3,492,863
Community works reserve	(192,878)	-	-	-	-
Community works reserve	-	-	-	-	-
Regulated reserves for future expenditures	-	-	-	-	-
<b>Total transfers for operating</b>	<b>\$ 29,883,175</b>	<b>\$ 32,415,764</b>	<b>\$ 33,765,695</b>	<b>\$ 34,707,946</b>	<b>\$ 35,463,540</b>
<b>Capital expenditures</b>					
General	\$ 27,880,082	\$ 19,380,589	\$ 20,249,309	\$ 21,452,689	\$ 15,561,987
Downtown district energy	-	-	-	-	-
Sewer	6,999,964	6,764,093	6,754,076	6,466,552	7,034,984
Water	9,105,826	8,193,668	6,932,096	4,639,989	2,970,408
<b>Total capital expenditures</b>	<b>\$ 43,985,872</b>	<b>\$ 34,338,350</b>	<b>\$ 33,935,481</b>	<b>\$ 32,559,230</b>	<b>\$ 25,567,379</b>
<b>Transfers between reserves</b>					
Capital expenditure reserve	\$ 325,228	\$ 1,229,000	\$ 1,558,000	\$ 1,842,000	\$ 1,896,000
Endowment reserve	(200,000)	(204,000)	(208,000)	(212,000)	(216,000)
Computer reserve	1,564,772	1,165,000	1,060,000	780,000	730,000
Gaming reserve	(1,690,000)	(2,190,000)	(2,410,000)	(2,410,000)	(2,410,000)
Land development reserve	0	0	0	0	0
<b>Total transfers between reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>